

***Town of Lincoln
Capital Improvement Program
2020 - 2025***



December 11, 2019

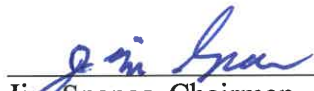
***Adopted by the
Lincoln Planning Board
December 11, 2019***

On behalf of the Planning Board, it is my pleasure to submit the 2020 Capital Improvements Program (CIP), as adopted by the Planning Board on December 11th, 2019.

As presented, the CIP achieves the RSA 674:6 goal to “classify projects according to the urgency and need for realization.” In that regard, users of this program should understand that, as set forth in RSA 674:5, the “sole purpose and effect of the capital improvements program shall be to aid” the Board of Selectmen and the Budget Committee in their deliberations as they prepare a proposed budget for consideration by the March 10, 2020 Town Meeting.

We trust that the Town officials will find this year’s edition of the Town’s CIP to be a valuable reference and resource document as the Boards prepare the proposed FY2020 capital improvements funding program for consideration by Town Meeting.

Very truly yours,



Jim Spanos, Chairman
Lincoln Planning Board

Cc: Selectmen
 Town Manager
 Administrative Assistant
 Finance Director
 Planning Board Members
 Budget Committee Members
 Police Chief
 Fire Chief
 Public Works Director
 Recreation Director
 Librarian
 Town Clerk/Tax Collector
 Planner
 Town Attorney
 Lincoln Public Library
 Lincoln-Woodstock Chamber of Commerce
 New Hampshire Office of Energy and Planning
 North Country Council

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Town Officials

Board of Selectmen

| | |
|---------------|------------------|
| O.J. Robinson | Chair, Selectman |
| Jayne Ludwig | Selectman |
| Tamra Ham | Selectman |

Town Manager

| | |
|------------------------|--------------------------|
| Alfred “Butch” Burbank | Town Manager |
| Jane Leslie | Administrative Assistant |

Finance Director

| | |
|-------------|------------------|
| Johnna Hart | Finance Director |
|-------------|------------------|

Planning Board

| | |
|------------------|-----------------------------|
| Jim Spanos | Chair |
| Joe Chenard | Vice-Chair as of March 2018 |
| O.J. Robinson | Selectmen’s Representative |
| Mark Ehrman | Member |
| Steve Noseworthy | Member |
| Deanne Chrystal | Alternate |
| Paul Beaudin | Alternate |
| | Alternate |

Zoning Board of Adjustment

| | |
|------------------|------------|
| Jon Ham | Chair |
| Paul Beaudin | Vice Chair |
| Jack Daly | Member |
| Raymond D’Amante | Member |
| Delia Sullivan | Member |
| Myles Moran | Alternate |
| Marjorie Gozdoff | Alternate |

Planner

| | |
|-------------|---------|
| Carole Bont | Planner |
|-------------|---------|

Budget Committee

| | |
|-----------------|----------------------------|
| Michael Simons | Chair |
| Paul Beaudin | Member |
| Susan Chenard | Member |
| Jack Daly | Member |
| Dennis Ducharme | Member |
| Herbert Gardner | Member |
| Beverly Hall | Member |
| Tracey Brumlik | Member |
| Cindy Lloyd | Member |
| James Spanos | Member |
| Kelsee Beaudin | Member |
| Lutz Wallem | Member |
| Jayne Ludwig | Selectmen's Representative |

Department Heads

| | |
|------------------------|---------------------------|
| Alfred "Butch" Burbank | Town Manager/Town Planner |
| Ron Beard | Fire Chief |
| Nate Hadaway | Public Works Director |
| Lisa Philbrick | Town Clerk/Tax Collector |
| Carol Riley | Librarian |
| Chad Morris | Police Chief |
| Tara Tower | Recreation Director |

Capital Improvement Program Committee

The Bylaws of the Capital Improvement Program Committee (CIPC) are included in Appendix A.

Committee Membership

| | |
|------------------------|--|
| OJ Robinson | (Chairman) Board of Selectmen Representative |
| Mark Ehrman | Planning Board Representative |
| Paul Beaudin | Budget Committee Representative |
| Alfred "Butch" Burbank | Town Manager/Staff Representative |
| Staff: | |
| Carole Bont | Town Planner |
| Johnna Hart | Finance Director |

The CIP Committee met throughout development of this proposed, draft document.

The Committee also spent much time this year, coordinating with department heads, revising and enhancing the "Project Summary (Numerical) Listing."

Authorization

Pursuant to State RSA 674:5 and Warrant Article #25, as adopted at the March 12, 1996 Lincoln Town Meeting; the Lincoln Planning Board was authorized to "prepare a recommended program of municipal capital improvement projects projected over a period of at least six years. The sole purpose and effect of the capital improvements program shall be to aid the ... [Board of Selectmen] and the budget committee in their consideration of an annual budget."

In addition, RSA 674:22 requires the development and formal adoption of both a Master Plan and a Capital Improvement Program (CIP) prior to enacting growth management and/or impact fee ordinances.

Introduction

The following CIP represents an analysis of local finances, identifies capital needs, prioritizes these needs, and recommends a schedule for financing based upon projected resources. Advance scheduling of municipal projects allows the town to schedule costs over a period of years and to avoid wide fluctuations in tax rates. Early arrangements for financing may put the town in a position to take advantage of favorable bond markets or to qualify for various state and federal assistance programs.

The CIP is not a static document and it is updated annually. The annual update should reflect the decisions made at town meeting that influence the priorities and budgeting mechanisms described in the CIP. The document is adjusted to meet the needs of the Board of Selectmen, Budget Committee and Planning Board.

What is Capital Improvement Program (CIP)?

The Capital Improvement Program is a comprehensive listing of all major town improvements to be made during the next six years, together with a fiscal analysis of each improvement. The program, when adopted and fully utilized, serves to ensure that Town facilities and infrastructure are provided in accordance with the needs and within the financial capabilities of the Town of Lincoln.

Benefits of the CIP

The CIP is an important management tool for the allocation of limited resources. It allows the community to program capital expenditures into a rational planning and budgeting process.

The CIP helps preserve public health, safety and welfare by avoiding the practice of delaying or deferring major maintenance expenditures and basic improvements of essential services. Expensive stopgap measures are often implemented without ever addressing the comprehensive long-term needs.

The CIP and Master Plan should be used in combination to anticipate the future growth of the community and therefore avoid expensive expansion of facilities. By adopting a CIP annually, portions of expansion projects may be funded with impact fees in accordance with the State statutes.

The CIP process also improves communication and coordination among departments. One such example would be that the school department and the town are now aware of each other's projects. It also improves communication with citizens. The process allows for a public discussion of the preferred means of distributing capital costs not only over time, but also among users of the facilities.

An effective CIP helps to avoid undue tax increases at the local level. By planning ahead, the community can spread the burden of new capital expenditures over time. A surprise hike in taxes due to large capital expenditures can be avoided. A well thought out capital improvement project might be more attractive to a potential grant-funding source.

The development and formal adoption of a capital improvement program is a statutory prerequisite to the enactment of growth management and impact fee ordinances. The CIP also can be used as a tool by the Planning Board to determine if a proposed subdivision is scattered and premature.

The CIP can also bring economic benefits to a community. A community with sound fiscal health and high-quality services is attractive to a business and provides a better quality of life.

The Capital Improvement Program (CIP) Process

The Planning Board, the Board of Selectmen and the Budget Committee review and utilize the CIP as a *planning tool*.

Once the program has been adopted by the Planning Board, it is reviewed and updated annually by the Capital Improvement Program Committee (CIPC) who makes recommendations for the upcoming year's capital budget to the Planning Board following coordination with department heads, the Board of selectmen and the Budget Committee. The CIP Committee obtains input and updates from each department head and the school district to determine new and/or continuing project needs as well as the status of existing projects. Each annual update adds an additional year to the schedule so that a six-year program period is maintained.

The Capital Improvement Program Committee (CIPC) is a standing committee of the Planning Board, whose purpose is to assist the Planning Board with its annual adoption of the CIP. The CIPC is an appointed committee. The CIPC receives, evaluates and makes recommendations on capital improvement projects requested by each municipal department. The CIPC's function as an appointed body is advisory in that it makes recommendations to the Planning Board on priorities for funding requested for capital improvement projects. During 2000, the CIPC created an Advisory committee in order to specifically address priorities among the many proposed CIP Projects.

For the CIP budget prepared this year, the CIPC, established \$1,368,387 as the 2020 expense total for all Capital and Bond financed projects. This represents an increase of \$12,649 (less than 1%) over the CIP adopted by the Planning Board for 2019. This total is over \$100K less than the target amount of \$1,475,988.

Article V of the CIPC Bylaws sets forth the CIP Process, including general milestone deadlines.

Definition of a Capital Project

A capital improvement is defined as expenditure for public facilities costing more than \$15,000 (total) and considered beyond the scope of normal annual operating expenses.

Financial Recommendations

Pertinent information along with specific details, where necessary, pertaining to each of the proposed projects is included in the “Chronological List of Projects”. Scheduling of these projects over the next six years per respective department is included in the “CIPC Consolidated Spreadsheet”.

As of the publication of this document, Town Staff are preparing results of additional in-depth research that will be used in conjunction with this CIP document during the FY 2020 budget proposal activities of the Town.

Bylaws of the Capital Improvements Program Committee (CIPC)

ARTICLE I AUTHORITY

Pursuant to RSA 674:5 and Warrant Article No. 25, as adopted at the March 12, 1996 Town Meeting, the Lincoln Planning Board hereby creates a permanent standing committee, to be named the "Capital Improvements Program (CIP) Committee."

ARTICLE II PURPOSE

The purpose of the committee will be to assist the Planning Board in its annual adoption of a Capital Improvements Program by performing any task deemed appropriate to the implementation of RSA 674:6 and RSA 674:7.

ARTICLE III MEMBERSHIP

- A. The committee will be comprised of four (4) voting members, as follows:
 - Representative of the Planning Board
 - Representative from the Budget Committee
 - Selectman's Designated Representative
 - Public or Staff Representative
- B. The Planning Board may determine changes to the previous year's committee structure at any time.

ARTICLE IV ORGANIZATION

- A. The Chairman of the committee will be the Representative of the Planning Board.
- B. The Finance Director is hereby designated as the financial officer.
- C. The CIPC Chairman is hereby designated as the primary contact.
- D. The office of the Planning Board/CIP Secretary will be responsible for providing staff support for the purposes of taking and preparing committee minutes and other routine staff needs of the committee.

ARTICLE V RESPONSIBILITIES

- A. The CIP process is generally set forth as follows:
 - Step 1:* On or about **June 1st** each year, letters are sent out by the representative of the Planning Board to department heads requesting their detailed CIP project submittal information for the next fiscal year. Each year the department head reassesses all of the prior project requests and adds a new sixth year.
 - Step 2:* By **July 1st**, all project requests are due back to the CIP Committee.
 - Step 3:* Generally speaking the CIPC meets from **July through October** to prioritize all requested projects and develop the draft CIP. As part of the process, the CIPC may create a sub-committee; known as the "CIP Advisory Committee," whose sole purpose will be to assist the CIPC in creating a priority ranking of all CIP proposed projects.

- Step 4:* By **November 15th**, the CIPC, makes its recommendations to the Planning Board.
- Step 5:* By the end of **November**, the Planning Board will conduct a public hearing and take action or amend the CIP based on input from the public hearing.
- Step 6:* By **December 15th**, the Planning Board adopts the CIP and distributes it to the Budget Committee, the Board of Selectmen and the general public to be used as a planning tool.

B. In addition to a proposed Capital Improvements Program, at the end of its annual work as a CIPC, the Committee will address any matter deemed appropriate by the Committee, including a critique of these committee by-laws.

Last revised by the Planning Board during its meeting of October 9, 2019.



James Spanos
Chairman of Planning Board

Certification of the Capital Improvement Program

In accordance with the provisions of RSA 674:5-8; the Lincoln Planning Board does hereby adopt the Town of Lincoln Capital Improvement Plan dated December 11, 2019 which shall be further updated by the Planning Board from time to time.

Date Adopted: December 11, 2019

For the Lincoln Planning Board:



Jim Spanos, Chairman

A copy of this document is on file in the Town Clerk's Office in Town Hall as well as at the State of New Hampshire Office of Energy and Planning in Concord.

Numerical List of Projects

| | |
|--|---------------------------|
| <u>#1 No Project Assigned This Number</u> | <u>\$0</u> |
| <u>#2 Engineering</u> Submitted By: Town Planner, Director of Public Works and/or Town Manager To be used for the general engineering needs of the Town. | <u>\$ On Going</u> |
| <u>#3 Pumps, Controls, Valves, Monitors</u> Submitted By: Director of Public Works Ongoing replacement of water system equipment. | <u>\$ On Going</u> |
| <u>#4 Municipal Building Roof Replacement</u> Submitted By: Director of Public Works Replace roof as needed. | <u>\$40,000</u> |
| <u>#5 Recreation Department Van Replacement '18 Ford Transit</u> Submitted By: Recreation Director Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years. | <u>\$30,000</u> |
| <u>#6 Replacement of Exterior Siding on Water Treatment Facility</u> Submitted By: Director of Public Works | <u>\$40,000</u> |
| <u>#7 Replace Roof of Recycle Center Building</u> Submitted By: Director of Public Works Replace roof as needed. | <u>\$19,000</u> |
| <u>#8 Sewer Maintenance Repair/Replacement</u> Submitted By: Director of Public Works Repair/replace variable frequency drives, Route 3 grinder, motor control center, switch panels, lab equipment, etc. | <u>\$100,000</u> |
| <u>#9 El International Pumper (G13740)</u> Submitted By: Fire Department Purchased 2011, expected life expectancy 25 years. Replacement in 2036. | <u>\$400,000</u> |
| <u>#10 Upgrade Police Department Computer System</u> Submitted By: Police Department Replace and/or upgrade the existing hardware and software in the Police Department Computer System in the station, operations officers and in the patrol cars (does not include radios). | <u>\$70,000</u> |

#11 Highway Garage Infrastructure \$30,000
Submitted By: Director of Public Works

Ongoing infrastructure repairs and upgrade.

#12 To Replace Water Intake Gallery (Bond ends 2019) \$ 500,000
Submitted By: Director of Public Works

Bonded in 2013 (\$500,000) and completed 2014. Future replacement 2034.

#13 Replace Snow Guns
Submitted By: Recreation Director and Director of Public Works

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|---------------------------------------|-----------------|
| a. Areco 2011 – purchased 2019 | <u>\$15,000</u> |
| b. Areco Jr 2009 – purchased 2014 | <u>\$15,000</u> |
| c. Pole Cat SMI 2014 – purchased 2018 | <u>\$15,000</u> |

#14 Communications Upgrade to Water System \$125,000
Submitted By: Director of Public Works

Improve tele-communications from all water sources and the water treatment plant.

#15 Replace 2009 100 CFS Portable Compressor \$15,000
Submitted By: Director of Public Works

Replaced in 2009, expect 20-year service life. Next planned replacement 2029.

#16 WTP Disinfection System \$ To Be Determined
Submitted By: Director of Public Works

#17 Sidewalk and Bike Path Extensions \$ To Be Determined
Submitted By: Director of Public Works

This project is actually Segment #4 from the proposal approved by NHDOT under its 1995 ISTEA program. However, the segment was removed from the 1999 construction contract due to increased costs. The project is a spur from the Penstock Trail. The path begins at the west end of the Penstock Trail, at Forest Ridge Drive, and continues northward (above the existing boulder retaining wall) to connect into the Kancamagus Recreation Area. Construct reclaimed stabilized base and pavement replacement. The project replaces an existing facility. It is needed to alleviate substandard conditions or deficiencies. Nordic Inn to Forest Ridge

Note: In the future, it is envisioned that the trail will extend northward beyond the Forest Ridge Project and eventually connect into the existing (snowmobile) trail system within the U.S. Route 3 corridor. The path will improve safety, improve quality of existing services, provides added capacity to serve growth, provides incentive to economic development and encourages tourism. Town’s cost would be \$12,000.

#18 Library Building Infrastructure \$97,000
Submitted By: Library Trustees

Ongoing repair and replacement of library building infrastructure.

#19 Garage/Maintenance Shed at Kancamagus Recreation Area \$45,000
Submitted By: Director of Public Works & Recreation Director

Includes replacing the bull wheel hut, storage for equipment and the groomer with a new building.

#20 Misc. Maintenance/Repair/Replacement for Property & Building Maintenance \$15,000
Submitted By: CIP Committee

#21 Town Wide Dispatch Communications Improvements \$325,000
Submitted By: Emergency Management

Improve and/or replace existing Dispatch Communications equipment including base radios, repeaters, car radios, and portable radios. This system provides for emergency and radio communications for Lincoln Dispatch, Police, Fire, Public Works and Town Administration. It also provides radio communications with other Police and Fire Departments through Mutual Aid.

#22 Proposal to Replace Loon Pond Dam \$425,000
Submitted By: Director of Public Works

Replacement and repair of Loon Pond Dam. Completed 2016. Next due 2116.

#23 New Town Services Building/Location Feasibility Project \$ On Going
Submitted By: CIP Committee

Study of possible new Town Services building, to include Town Hall, Police and Fire services.

#24 Revaluation Statistical Update/Utilities \$100,000
Submitted By: Board of Selectmen

Revaluation is required every 5 years

#25 Update Town Master Plan \$40,000
Submitted by Town Planner

Last redraft of Master Plan was conducted in 2016. Revisions are required every ten years.

#26 Sewer Town-wide Jetting & Camera Inspection \$ On Going
Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. To be completed on an ongoing, rolling basis.

#27 Sewage Treatment Aerator Replacement & Upgrade \$ On Going
Submitted by: Director of Public Works

To be completed on an ongoing, rolling basis.

#28 Loon Mountain Road Reconstruction –Octagon Lodge to Boyle Brook **\$150,000**
Submitted By: Director of Public Works

Joint project with Loon Mountain. Completed in 2012. Next due 2032.

#29 Solid Waste – Existing Equipment Replacement Fund **\$100,000**
Submitted By: Director of Public Works

This project creates a fund dedicated to the replacement of existing equipment on a scheduled or unforeseen basis. The service area involves both Lincoln and Woodstock town wide.

#30 Repave Recycle Center Roadway **\$60,000**
Submitted By: Director of Public Works

Repave sections as needed.

#31 Village Center Trails & Riverfront Park **\$2,300,000**
Submitted By: Town Planner, Recreation Director and/or Town Manager

The project is to construct a river walkway with amenities, parking spaces and landscaping based on the results of a design plan, which has yet to be prepared. The project will provide a new facility. It is needed to create a new facility and provide added capacity to serve growth. Lincoln/Woodstock.

#32 Water Meter Recalibration/Replacement Project **\$500,000**
Submitted By: Director of Public Works

This project involves the replacement of existing water meters, whose life expectancy is about 10 years. Project was proposed to be implemented in FY 2003-2004 town-wide.

#33 Water Treatment Plant Media Change Replacement **\$85,000**
Submitted By: Director of Public Works

Filter media replaced in 2011. Expect a 15-year service life. Next planned replacement 2026.

#34 Misc. Maintenance/Repair/Replacement for Roads & Streets **\$411,000**
Submitted By: Director of Public Works

#35 WTP Additional Unit #4 **\$655,600***
Submitted By: Director of Public Works

The project expands the capacity of the existing water treatment plant. It is needed to improve quality or efficiency of existing services. See the 2001 Water Study prepared by Provan & Lorber, Inc. Town-wide.

*To be partially funded by Bedroom Impact Fee

#36 Beech Wood 1 Paving and Drainage Repairs **\$600,000**
Submitted by: Director of Public Works

Public Portions of Black Mountain Road, East Branch Drive, Beechnut, and Brookway Street. Bonded. Completed 2016. Next due 2036.

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| <u>#37 Hanson Farm Road Reconstruction Project</u> | <u>\$485,000</u> |
| Submitted By: Director of Public Works | |
| Completed 2016. Next due 2036. | |
| <u>#38 Replace or Repair Four Garage Doors at DPW</u> | <u>\$15,000</u> |
| Submitted By: Director of Public Works | |
| Replace as needed, estimated life span 30 years. | |
| <u>#39 Community Center Building Infrastructure</u> | <u>\$55,000</u> |
| Submitted By: Recreation Director & Director of Public Works | |
| Includes mechanical systems, interior building components, HVAC systems, roof, siding, pointing, etc. | |
| <u>#40 Ski Slope Top Shed</u> | |
| Submitted By: Recreation Director & Director of Public Works | <u>\$40,000</u> |
| Replaced in 2009, 20 year plus life expectancy. | |
| <u>#41 Expansion to Library Building</u> | <u>\$100,000</u> |
| Submitted By: Library & Director of Public Works | |
| Construct addition to existing library building. | |
| <u>#42 Town Building Infrastructure</u> | <u>\$ On Going</u> |
| Submitted By: Town Manager & Director of Public Works | |
| For major repair and replacement of mechanical systems, interior building components, etc. | |
| <u>#43 Water Treatment Plant Building Upgrades & Maintenance.</u> | <u>\$100,000</u> |
| Submitted by: Director of Public Works | |
| Ongoing repair/replacement of WTP building. Addition of new storage room for chemicals and spare equipment. | |
| <u>#44 Replace Pump Wet Ends Connector Road</u> | <u>\$25,000</u> |
| Submitted by: Director of Public Works | |
| Sewer pump station equipment needs. Replaced in 2013 next replacement estimated in 2023. | |
| <u>#45 Tower Truck (G11210)</u> | <u>\$280,000</u> |
| Submitted by: Fire Department | |
| <u>#46 E2 International 4900 Pumper (G02874)</u> | <u>\$400,000</u> |
| Submitted by: Fire Department | |
| <u>#47 R4 Rescue Vehicle</u> | <u>\$140,000</u> |
| Submitted by: Fire Department | |

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| <u>#48 Replace River Intake Pumps Reserve</u> | <u>\$100,000</u> |
| Submitted by: Director of Public Works | |
| Replaced rebuilt in 2005 – will need replacement in 2021. | |
| <u>#49 Rebuild/Replace Dumpster Vertical Pumps</u> | <u>\$30,000</u> |
| Submitted by: Director of Public Works | |
| <u>#50 Rebuild/Replace Backwash Pumps/Motors</u> | <u>\$16,000</u> |
| Submitted by: Director of Public Works | |
| <u>#51 Replace Water Treatment Plant Caterpillar Propane Generators (2)</u> | <u>\$160,000</u> |
| Submitted by: Director of Public Works | |
| Water treatment plant generator, replaced in 1992. | |
| <u>#52 Replace Finish Water Pumps & 6 VFD's</u> | <u>\$50,000</u> |
| Submitted by: Director of Public Works | |
| <u>#53 Replace the Motor Control Center and Variable Frequency Drives</u> | <u>\$ On Going</u> |
| Submitted by: Director of Public Works | |
| Remove and replace the outdated and deteriorated Westinghouse motor control center at the waste water treatment plant. | |
| <u>#54 Cleaning Cold Springs Well</u> | <u>\$50,000</u> |
| Submitted by: Director of Public Works | |
| <u>#55 Rue Gionet Box Out and Drainage</u> | <u>\$120,000</u> |
| Submitted by: Director of Public Works | |
| <u>#56 Repair/Replace Salt Storage Shed at DPW</u> | <u>\$30,000</u> |
| Submitted by: Director of Public Works | |
| <u>#57 Town Wide Manhole Inspection/ Repair/ Engineering</u> | <u>\$ On Going</u> |
| Submitted by: BOS | |
| <u>#58 Replace Sewage Treatment Plant Generator</u> | <u>\$80,000</u> |
| Submitted by: Director of Public Works | |
| Sewer treatment plant generator, 20-year life span. Replaced 2014. | |
| <u>#59 Install Truck Scale at Solid Waste Facility</u> | <u>\$20,000</u> |
| Submitted by: Director of Public Works | |
| Install new scale at solid waste facility to weigh vehicles to allow facility to charge by actual waste. | |

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| <u>#60 Dredge Lagoons & Sludge Removal</u> | <u>\$900,000</u> |
| Submitted by: Director of Public Works | |
| Needed to comply with State regulations. | |
| <u>#61 Replace Int'l 7400 Dump Truck</u> | <u>\$150,000</u> |
| Submitted by: Director of Public Works | |
| <u>#62 Replace Chevy 2500</u> | <u>\$50,000</u> |
| Submitted by: Director of Public Works | |
| <u>#63 Replace Sidewalk Plowing/Mowing Tractor</u> | <u>\$140,000</u> |
| Submitted by: Director of Public Works | |
| Purchase in 2006, 15-year life expectancy. | |
| <u>#64 Replace (2) 11' Frink Snow Plows</u> | <u>\$18,000</u> |
| Submitted by: Director of Public Works | |
| <u>#65 Replace 2012 Ford 250 Small Pick-Up</u> | <u>\$40,000</u> |
| Submitted by: Director of Public Works | |
| <u>#66 Replace 2011 Ford 550 Dump Truck with Accessories</u> | <u>\$80,000</u> |
| Submitted by: Director of Public Works | |
| <u>#67 Replace 2017 GMC 4WD</u> | <u>\$50,000</u> |
| Submitted by: Director of Public Works | |
| <u>#68 Replace Back Hoe</u> | <u>\$100,000</u> |
| Submitted by: Director of Public Works | |
| Replaced in 2014, expect 15-year life span. | |
| <u>#69 Replace Front End Loader</u> | <u>\$130,000</u> |
| Submitted by: Director of Public Works | |
| <u>#70 Design/Construct Upgraded Sewer Treatment Plant</u> | <u>\$8,000,000</u> |
| Submitted by: Director of Public Works | |
| The present sewage treatment facility will require upgrading in the near future. It is estimated that funds need to begin being appropriated for engineering and design of an upgraded sewer treatment plant starting in 2019. | |
| <u>#71 Reclaim and Pave West Street and Engineering</u> | <u>\$750,000</u> |
| Submitted by: Director of Public Works | |
| <u>#72 Burndy/Old Airport Road/Conant Road</u> | <u>\$50,000</u> |
| Submitted by: Director of Public Works | |
| <u>#73 Misc. Maintenance/Repair/Replacement – Public Works Equipment</u> | <u>\$15,000</u> |
| Submitted By: Director of Public Works | |

#74 East Branch Pemigewasset River Levee **\$1,400,000**
Submitted by: Director of Public Works

Bond project.

#75 Replace Playground Equipment at Kancamagus Recreation Area **\$25,000**
Submitted by: Recreation Department

#76 Library Technology Maintenance, Upgrades and Repairs **\$15,000**
Submitted by: Library

The Library has 1-server and 2- computers which are presently deemed satisfactory for use. However, 2-computers need replacing, and 5-computers need upgrading. Future computer replacement will be done on an on-going basis as needed.

#77 Four (4) River Crossings **\$250,000**
Submitted by: Director of Public Works

Replace existing utilities crossing the main stem of the Pemigewasset River to the Cold Spring Well.

#78 Repair/Replace Bombardier Groomer 2005 **\$100,000**
Submitted by: Recreation Department

Covers intermediate repair and eventual replacement of Bombardier Groomer in 2018.

#79 Repair/Replace Caterpillar Diesel Tow Engine **\$15,000**
Submitted by: Recreation Department

This item was replaced in 2005 and is recommended to be replaced in 2016.

#80 Repair/Replace Vinyl Siding on Fire Station **\$30,000**
Submitted by: Fire Department

Estimate completing work in 2020.

#81 Kancamagus Recreation Infrastructure (Dug Outs, lighting, Etc.) **On Going**
Submitted by: Recreation Director

Project includes concession stand, fence and dugouts yet to be scheduled.

#82 Community Center Future Expansion/Garage **\$ Needs Estimate.**
Submitted by: Recreation Director

Short term repair roof of "old" barn and long term renovate it for use as a storage facility. Rotary may provide grant to complete this work.

#83 Replace 10 Torque Valves **\$110,300**
Submitted by: Director of Public Works/Water Department

#84 Sewer Inflow Study (Commercial Funded)**\$75,000**

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. Has to be completed per EPA schedule.

#85 Fire Department Building Infrastructure**\$ On Going**

Submitted By: Fire Department

For major repair and replacement of mechanical systems, interior building components, etc.

#86 Pave Fire Department Parking Lot**\$ Needs Estimate**

Submitted By: Fire Department

Completed in 2013, life expectancy 20 years.

#87 Replace 2016 Ford Transit**\$30,000**

Submitted By: Recreation Department

Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years.

#88 Recycle Center Facilities and Land Improvements and Replacements**\$ Needs Estimate**

Submitted By: Director of Public Works

#89 Riverside Cemetery Road Reconstruction**\$15,000**

Submitted By: Director of Public Works

#90 Laboratory/Office Repairs and Maintenance in Sewer Treatment Plant (STP)**\$80,000**

Submitted By: Director of Public Works

Includes repairs and replacement of laboratory equipment and repairs to the building.

#91 Replace PLC**\$150,000**

Submitted By: Director of Public Works

Project completed in 2017.

#92 Upgrade Water Treatment Plant Reservoir and Culvert**\$155,000**

Submitted By: Director of Public Works

To divert flood waters to prevent the erosion of Westwood Drive and adjacent properties. Project to be completed in 2017.

#93 Reclaim Edgewood Street and Coolidge Street**\$160,000**

Submitted By: Director of Public Works

Road to be shim coated in 2015 to effect temporary repairs until final project can be completed in 2018.

#94 Reclaim Liberty Road and Eagle Cliff Road **\$250,000**
Submitted By: Director of Public Works

Presently scheduled to be completed in 2022.

#95 Ongoing Culverts and Drainage Repairs **\$ On Going**
Submitted By: Director of Public Works

#96 Sidewalk Maintenance **\$ On Going**
Submitted By: Director of Public Works

#97 Kancamagus Recreation Area Parking Lot Reclamation/Expansion **\$40,000**
Submitted By: Director of Public Works and Director of Recreation

#98 Rebuild Boise Brook Pumps (2) **\$16,000**
Submitted By: Director of Public Works

These 2 pumps are 20 years old and first one is in the process of being rebuilt in 2015. Life expectancy is 7-8 years.

#99 Cemetery Expansion **\$160,000**
Submitted by: Cemetery Trustees

To include expansion of current area, addition of cremation burial site and construction of a new maintenance building.

#100 Route 3 Water Treatment Plant/Tanks **\$2,000,000**
Submitted by: Director of Public Works

To build additional water storage tanks along with related piping and electronics. Also, to investigate the need for a water treatment plant to serve the north end of Lincoln.

#101 Upgrade Cold Spring Well Facility **\$15,000**
Submitted by: Director of Public Works

Includes repairs and upgrades to the Cold Spring Well facility.

#102 Fire Department Command Vehicle **\$40,000**
Submitted by: Fire Department

#103 Loader Snow Blower Attachment **\$150,000**
Submitted by: Director of Public Works

To be used to assist with sidewalk, street and parking lot snow cleanup.

#104 Kancamagus Recreation Area Multi-Use Covered Structure **\$45,000**
Submitted by: Recreation Director

#105 Community Building Repairs

\$100,000

Submitted by: Recreation Director

New roof, replace flooring, insulate walls with new studding and sheathing.

#106 Replace 2017 FORD F550 Plow Truck

\$80,000

Submitted by: Director of Public Works

#107 Levee Maintenance

\$ On Going

Submitted by: Director of Public Works

CIPC 2020 Consolidated Spreadsheet

December 11, 2019

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ^(a) | CRF bal 12/31/2019 | CIPC Rec. FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|-------------------|---------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|-------------------|---------|---------|---------|---------|---------|---------|----------------------|

I. 1310-305 Revaluation

| | | | | | | | | | | | | | | |
|--------------------------------------|---|------------------------------------|--|--|--|-----------|----------|----------|----------|----------|----------|----------|----------|---------|
| Subtotal Est'd 01/01/20 CRF Balance: | | \$79,235 | | | | | | | | | | | | |
| Subtotal Un-Allocated CRF Balance: | | \$1,656 | | | | | | | | | | | | |
| 24 | Revaluation/Statistical Update/Utilities ⁽²⁾ | | | | | \$100,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | Ongoing |
| Town Administration Total: | | | | | | \$100,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$0 |
| | | 2.4% 2.3% 2.2% 2.4% 2.7% 3.0% 3.7% | | | | | | | | | | | | |

II. 1310-323 Property & Building Maint.

| | | | | | | | | | | | | | | |
|---|--|------------------------------------|------|------|--|------------|----------|----------|----------|----------|----------|----------|----------|-----------|
| Subtotal Est'd 01/01/20 CRF Balance: | | \$154,366 | | | | | | | | | | | | |
| Subtotal Un-Allocated CRF Balance: | | \$1,479 | | | | | | | | | | | | |
| 4 | Municipal Building Roof Replacement | 2013 | 2033 | 2027 | | \$40,000 | | | | | | | | \$40,000 |
| 6 | Replace Exterior Siding On Water Treatment Plant | 2014 | 2031 | 2025 | | \$40,000 | | | | | | | | \$40,000 |
| 7 | Replace Roof of Recycle Center Bldg | 2019 | 2049 | 2043 | | \$19,000 | \$5,000 | | | | | | | \$0 |
| 11 | Highway Garage Infrastructure | 2015 | 2021 | 2015 | | \$30,000 | \$10,000 | \$0 | \$10,000 | | | | | \$10,000 |
| 19 | Garage/Maintenance Shed At Kanc Rec Area | 2017 | 2057 | 2051 | | \$45,000 | \$5,000 | \$5,000 | | | | | | \$35,000 |
| 23 | New Town Serv's Bldg location Feasibility Proj | ? | 2020 | 2014 | | On Going | \$5,000 | \$15,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | | |
| 38 | Replace or Repair Four Garage Doors At DPW | 2013 | 2043 | 2037 | | \$15,000 | | | | | | | | \$15,000 |
| 40 | Skid Slope Top Shed | 2009 | 2029 | 2023 | | \$40,000 | | | | | | | | |
| 42 | Town Building Infrastructure | 1998 | 2022 | 2016 | | On Going | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$4,000 | \$4,000 | On Going |
| 56 | Repair/Replace Salt Storage Shed DPW | 1994 | 2020 | 2014 | | \$30,000 | \$23,487 | | | | | | | \$6,513 |
| 80 | Repair/Replace Vinyl Siding on Fire Station | 1987 | 2021 | 2015 | | \$30,000 | | \$5,000 | \$5,000 | | | | | \$20,000 |
| 81 | Kanc Rec Infrastructure (Dug Outs, lighting, Etc.) | / | 2025 | 2019 | | On Going | \$2,400 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | On Going |
| 85 | Fire Department Building Infrastructure | 2013 | ? | | | On Going | \$25,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | On Going |
| 86 | Pave Fire Department Parking Lot | 2013 | 2033 | 2027 | | Needs Est. | | | | | | | | |
| 97 | Kanc Rec Area Parking Lot Reclamation/Exp'n | / | 2021 | 2015 | | \$40,000 | \$10,000 | \$20,000 | \$10,000 | \$10,000 | | | | -\$20,000 |
| 104 | Kanc Rec Area Multi-Use Covered Structure | / | 2023 | 2017 | | \$45,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | | -\$9,000 |
| 20 | Misc. Maint/Repair/Replacement Property & Bldg Maint | | | | | | | | | | | | | \$0 |
| a Extr Concrete & Brickwork On Townhall | | 2007 | 2024 | 2018 | | \$15,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | -\$25,000 |
| Property & Building Maintenance Total: | | | | | | \$389,000 | \$62,000 | \$79,400 | \$77,000 | \$62,000 | \$52,000 | \$44,000 | \$30,000 | \$112,513 |
| | | 6.1% 7.5% 6.7% 6.0% 5.7% 5.2% 4.5% | | | | | | | | | | | | |

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ⁽³⁾ | CRF bal 12/31/2019 | FY 2019 | CIPC Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|

III. 1310-318 Planning & Engineering

| | | | | | | | | | | | | | | |
|----|--|--------------------------------------|------|------|-------------|----------|----------|----------|----------|----------|----------|----------|----------|-------------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | | | \$77,430 | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | | | \$563 | | | | | | | | |
| 2 | Engineering | | | | On Going | \$68,220 | \$44,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | On Going |
| 25 | Update Town Master Plan | 2016 | 2026 | 2020 | \$40,000 | \$6,982 | \$0 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$3,018 |
| 31 | 1310-324 Village Ctr Trails & Rvr Front Park | | | | \$2,300,000 | \$1,665 | \$1,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$2,238,335 |
| | | Planning Board Total: | | | \$2,340,000 | \$76,867 | \$45,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$2,241,353 |
| | | | | | | | 4.4% | 2.3% | 2.2% | 2.4% | 2.7% | 3.0% | 3.7% | |

IV. 1310-309 Police Dept.

| | | | | | | | | | | | | | | |
|----|--|--------------------------------------|------|--|-----------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | | | \$69,462 | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | | | \$1,197 | | | | | | | | |
| 10 | Upgrade Police Department Computer System | | | | \$70,000 | \$18,265 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$26,735 |
| 21 | Town Wide Dispatch Communications Improvements | | 2023 | | \$325,000 | \$50,000 | \$25,000 | \$50,000 | \$50,000 | \$75,000 | \$75,000 | \$75,000 | \$75,000 | -\$50,000 |
| | | Police Department Equipment Total: | | | \$395,000 | \$68,265 | \$30,000 | \$55,000 | \$55,000 | \$80,000 | \$80,000 | \$80,000 | \$0 | -\$23,265 |
| | | | | | | | 2.9% | 5.2% | 4.8% | 7.8% | 8.7% | 9.4% | 0.0% | |

V. 1310-304 Fire Dept

| | | | | | | | | | | | | | | |
|-----|----------------------------------|--------------------------------------|------|------|-------------|-----------|-----------|----------|----------|----------|-----------|-----------|-----------|-----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | | | \$119,369 | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | | | \$3,032 | | | | | | | | |
| 9 | E1 International Pumper (G13740) | 2013 | 2038 | 2032 | \$400,000 | | | | | | \$25,000 | \$25,000 | \$25,000 | \$325,000 |
| 45 | Tower Truck (PB) (G11210) | 2017 | 2037 | 2031 | \$280,000 | \$245 | | | | | \$25,000 | \$25,000 | \$25,000 | \$204,755 |
| 46 | E2 Int'l 4900 Pumper (G02874) | 2001 | 2025 | 2019 | \$400,000 | \$100,000 | \$60,000 | \$0 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$0 |
| 47 | R4 Rescue Vehicle (G) | 2019 | 2034 | 2028 | \$140,000 | \$16,092 | \$60,000 | \$0 | | | | | | \$123,908 |
| 102 | FD Command Vehicle | 2017 | 2021 | 2015 | \$40,000 | \$0 | \$13,000 | \$20,000 | \$20,000 | | | | | |
| | | Misc. Maintenance/Repair/Replacement | | | | | | | | | | | | |
| | | Fire Truck & Equipment Total | | | \$1,260,000 | \$116,337 | \$133,000 | \$20,000 | \$80,000 | \$60,000 | \$110,000 | \$110,000 | \$110,000 | \$653,663 |
| | | | | | | | 13.0% | 1.9% | 6.9% | 5.9% | 12.0% | 13.0% | 16.4% | |

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ^(a) | CRF bal 12/31/2019 | FY 2019 | CIPC Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|

VI. Department of Public Works

A. 1310-308 Water Rehabilitation

| | | Subtotal Est'd 01/01/20 CRF Balance: | | | | CRF bal 12/31/2019 | | | | | | | | |
|--------------------------------------|--|---|----------|----------|-------------|--------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | | Subtotal Un-Allocated CRF Balance: | | | | | | | | | | | | |
| 3 | Pumps, Controls, Valves, Monitors | 2014 | 2024 | 2018 | On Going | | \$4,403 | \$15,000 | \$15,000 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | On Going |
| 12 | To Replace River Intake Gallery (Bond ends 2019) | | | | | | | | | | | | | |
| 14 | Communications Upgrd to Water System | 2013 | 2017 | 2011 | \$125,000 | \$94,070 | \$25,000 | \$20,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | -\$39,070 |
| 16 | WTP Disinfection System | TBD | | | TBD | \$4,023 | | \$20,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$0 |
| 22 | Proposal To Replace Loon Pond Dam | 2016 | 2116 | 2110 | \$425,000 | \$1,120 | | \$0 | \$0 | | | | | \$423,880 |
| 32 | Water Meter Recalibration - Repl. Project | | | | \$500,000 | | | | | | | | | \$500,000 |
| 33 | Water Treatment Plant Media Change Replace | 2011 | 2026 | 2020 | \$85,000 | | | | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$10,000 |
| 35 | WTP Additional Unit #4*** | / | 2026 | 2020 | \$655,600 | | | | | | | | | \$655,600 |
| 43 | Water Treatment Plant Bldg Upgrades & Maint. | 2009 | 2018 | 2012 | \$100,000 | \$57,858 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | -\$47,858 |
| 48 | Rpl River Intake Pumps Reserve | 2005 | 2025 | 2019 | \$100,000 | | | | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 |
| 49 | Rebuild/Replace Dumpster Vertical Pumps | 2013 | 2023 | 2017 | \$30,000 | | | | \$10,000 | \$10,000 | \$10,000 | | | \$0 |
| 50 | Rebuild/Replace Backwash Pumps/Motors | 2014 | 2024 | 2018 | \$16,000 | \$14,840 | | | | | \$10,000 | | | -\$8,840 |
| 51 | Replace Water Treatment Plant Caterpillar Gen'ts (2) | 1982 | 2023 | 2017 | \$160,000 | | | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$40,000 |
| 52 | Replace Finish Water Pumps & 6 VFD's | 2009 | 2019 | 2013 | \$50,000 | \$25,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | -\$5,000 |
| 54 | Cleaning Cold Spring Well | 2011 | 2019 | 2013 | \$50,000 | \$50,500 | \$15,000 | | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | -\$25,500 |
| 77 | Four (4) River Crossings | / | 2029 | 2023 | \$250,000 | \$45,000 | \$10,000 | \$15,000 | \$15,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$75,000 |
| 83 | Replace 10 Torque Valves | 2011 | On Going | On Going | \$110,300 | \$58,244 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | -\$7,944 |
| 91 | Replace PLC | ? | 2023 | 2017 | \$150,000 | \$13,238 | \$10,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | -\$13,238 |
| 92 | Upgrade Water Treat't Plant Reservoir & Culvert | / | 2017 | 2011 | \$155,000 | \$0 | | | | | | | | \$155,000 |
| 98 | Rebuild Boise Brook Pumps (2) | 2016 | 2026 | 2020 | \$16,000 | \$3,890 | | | | \$4,000 | \$4,000 | | \$4,000 | \$110 |
| 100 | Route 3 Water Treatment Plant/Tanks | TBD | | | \$2,000,000 | \$50,000 | \$25,000 | \$25,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$1,675,000 |
| 101 | Upgrade Cold Spring Well Facility | TBD | | | \$15,000 | | | | | | | | | \$15,000 |
| Misc. Maintenance/Repair/Replacement | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | Water System Rehabilitation Total: | | | | | \$4,992,900 | \$170,000 | \$200,000 | \$216,000 | \$216,000 | \$212,000 | \$206,000 | \$3,462,140 |

** \$300,000 Funded from Bedroom Impact Fees

*** To be partially funded by Bedroom Impact Fees

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ^(v) | CRF bal 12/31/2019 | FY 2019 | CIP Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|------------------|---------|---------|---------|---------|---------|----------------------|

B. 1310-307 Sewer Rehabilitation

| | | | | | | | | | | | | | | |
|--------------------------------------|--|--------------------------------------|----------|----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | | | \$830,648 | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | | | \$35,335 | | | | | | | | |
| 8 | Sewer Maintenance Repair/Replacement | On Going | On Going | On Going | \$100,000 | \$33,311 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | On Going |
| 26 | Sewer Town-wide Jetting & Camera Inspection | On Going | On Going | On Going | On Going | \$16,749 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | \$7,000 | On Going |
| 27 | Sewage Treatment Aerater Rplmt & Upgd ⁽¹⁾ | On Going | On Going | On Going | On Going | \$18,971 | \$4,000 | \$40,000 | \$8,000 | \$8,000 | \$8,000 | \$8,000 | \$8,000 | On Going |
| 44 | Replace Pump Wet Ends Connector Road | 2013 | 2023 | 2017 | \$25,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | -\$5,000 |
| 53 | Replace Motor Control Center & Var. Freq. Drives | | | | On Going | \$50,500 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | | On Going |
| 57 | Town Wide Manhole Inspection/Repair/Eng'g | On Going | On Going | On Going | On Going | \$110,517 | | | | | | | | On Going |
| 58 | Replace Sewer Treatment Plant Generator | 2014 | 2034 | 2028 | \$80,000 | \$17,150 | | | | | | | | \$62,850 |
| 60 | Dredge Lagoons and Sludge Removal | 2004 | 2022 | 2016 | \$900,000 | \$303,006 | \$70,000 | \$175,000 | \$150,000 | | | | | \$121,994 |
| 70 | Design/Construct Upgraded Sewer Trmt Plt - PBP | | 2022 | 2016 | \$850,000 | \$135,000 | \$50,000 | \$25,000 | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$90,000 | \$240,000 |
| 84 | Sewer Inflow Study (Commerical Funded) | / | 2018 | 2012 | \$75,000 | \$60,000 | | | | | | | | \$15,000 |
| 90 | Laboratory/Office Repairs and Maintenance STP | On Going | On Going | On Going | \$80,000 | \$45,109 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | -\$25,109 |
| Misc. Maintenance/Repair/Replacement | | | | | | | | | | | | | | |
| | | Sewer System Rehabilitation Total: | | | \$2,110,000 | \$795,313 | \$161,000 | \$277,000 | \$285,000 | \$285,000 | \$135,000 | \$135,000 | \$120,000 | \$409,735 |

Potential Bond Project (PBP)

C. 1310-317 Public Works Eqpt.

| | | | | | | | | | | | | | | |
|---|--|--------------------------------------|------|------|-------------|-----------|-----------|-----------|-----------|----------|----------|----------|----------|----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | | | \$359,839 | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | | | \$6,098 | | | | | | | | |
| 15 | Replace 2009 100 CFS Portable Compressor | 2009 | 2029 | 2023 | \$15,000 | | | | | | | | | \$15,000 |
| 61 | Replace Int'l 7400 Dump Truck | 2009 | 2023 | 2017 | \$150,000 | \$40,000 | \$20,000 | \$20,000 | \$30,000 | \$30,000 | \$30,000 | | | \$0 |
| 62 | Rpl Chevy 2500 | 2013 | 2020 | 2014 | \$50,000 | \$39,244 | \$10,000 | \$10,000 | | | | | | \$756 |
| 63 | Rpl Sidewalk Plowing/Mowing Tractor | 2006 | 2021 | 2015 | \$140,000 | \$58,000 | \$25,000 | \$82,000 | | | | | | \$0 |
| 64 | Replace 2 - 11' Frink Snow Plows | 2009 | 2021 | 2015 | \$18,000 | | | \$9,000 | \$9,000 | | | | | \$0 |
| 65 | Replace 2012 FORD 250 Small Pick-up | 2012 | 2022 | 2016 | \$40,000 | \$22,000 | \$10,000 | \$10,000 | \$10,000 | | | | | -\$2,000 |
| 66 | Replace 2011 FORD 550 Dmp Truck w/Access | 2011 | 2021 | 2015 | \$80,000 | \$70,000 | \$10,000 | | \$10,000 | | | | | \$0 |
| 67 | Replace 2017 GMC 4WD | 2017 | 2027 | 2021 | \$50,000 | \$11,455 | | | | | \$10,000 | \$10,000 | | \$18,545 |
| 68 | Replace Back Hoe | 2014 | 2029 | 2023 | \$100,000 | | | | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 |
| 69 | Replace Front End Loader | 2004 | 2022 | 2016 | \$130,000 | \$55,000 | \$30,000 | | \$38,000 | \$37,000 | | | | \$0 |
| 103 | Loader Snow Blower Attachment | | 2021 | 2015 | \$150,000 | \$50,000 | | \$25,000 | \$75,000 | | | | | \$0 |
| 106 | Replace 2017 FORD F550 Plow Truck | 2018 | 2028 | 2022 | \$80,000 | | | | | | | \$20,000 | | \$0 |
| Misc. Maintenance/Repair/Replacement for Public Works Equip | | | | | | | | | | | | | | \$0 |
| a. Replace/Repair Misc. Equipment | | 2015 | 2021 | 2015 | \$15,000 | \$8,042 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | -\$5,042 |
| Public Works Vehicles Total: | | | | | \$1,018,000 | \$353,741 | \$107,000 | \$158,000 | \$184,000 | \$79,000 | \$52,000 | \$22,000 | \$32,000 | \$77,259 |

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ⁴⁹ | CRF bal 12/31/2019 | FY 2019 | CIPC Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|--------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|--------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|

D. 1310-306 Roads & Streets

| | |
|--------------------------------------|-------------|
| Subtotal Est'd 01/01/20 CRF Balance: | \$1,316,462 |
| Subtotal Un-Allocated CRF Balance: | \$31,850 |

| | | | | | | | | | | | | | | |
|-----|--|----------|----------|----------|-----------|-----------|----------|----------|----------|----------|----------|----------|----------|-----------|
| 17 | Side Walk and Bike Path Extensions | | | | TBD | | | | | | | | | |
| 28 | Loon Mountain Road Recon (Ocrn to Boyle Brtk) | 2012 | 2032 | 2026 | \$150,000 | | | | | | | | | n/a |
| 36 | Beech Wood 1 Paving & Drainage Repairs | 2016 | 2036 | 2030 | \$600,000 | | | | | | | | | n/a |
| 37 | Hanson Farm Road Reconstruction | 2016 | 2036 | 2030 | \$485,000 | \$0 | | | | | | | | \$485,000 |
| 55 | Rue Gionet Box Out and Drainage | ? | 2021 | 2015 | \$120,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 | | | | | \$0 |
| 71 | Reclaim & Pave West Street and Engineering | 2020 | 2040 | 2034 | \$750,000 | \$756,420 | \$50,000 | | | | | | | -\$6,420 |
| 72 | Bumdy/Old Airport Road/Conant Road | ? | 2019 | 2013 | \$50,000 | \$50,000 | \$25,000 | | | | | | | \$0 |
| 89 | Riverside Camelary Road Reconstruction | 1990 | 2019 | 2013 | \$15,000 | \$15,000 | | | | | | | | \$0 |
| 93 | Reclaim Edgewood & Coolidge Streets | ? | 2019 | 2013 | \$160,000 | \$160,000 | \$50,000 | | | | | | | \$0 |
| 94 | Reclaim Liberty Road/Eagle Cliff Road | 2009 | 2024 | 2018 | \$250,000 | | | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | | \$0 |
| 95 | Ongoing Culverts and Drainage Repairs | On Going | On Going | On Going | On Going | \$67,582 | \$10,000 | | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | On Going |
| 96 | Sidewalk Maintenance | | | | On Going | \$30,505 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | On Going |
| 107 | Levee Maintenance | On Gong | On Gong | On Gong | On Gong | \$5,000 | \$5,000 | \$10,000 | \$10,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | On Gong |
| 34 | Misc. Maintenance/Repair/Replacement for Roads & Streets | | | | | | | | | | | | | |

| | | | | | | | | | | | | | | |
|--|---|------|------|------|-----------|--------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|
| a. | General Crack Sealing | | | | On Going | \$31,446 | | | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | On Going |
| b. | Maple Street Overlay | 2009 | 2020 | 2014 | \$18,000 | \$12,000 | \$6,000 | \$6,000 | | | | | | \$0 |
| c. | Church Street Overlay | 2009 | 2020 | 2014 | \$30,000 | \$20,000 | \$10,000 | \$10,000 | | | | | | \$0 |
| d. | School Street Overlay | 2010 | 2020 | 2014 | \$25,000 | \$17,000 | \$8,500 | \$8,500 | | | | | | \$0 |
| e. | East Spur Road Overlay | 2010 | 2020 | 2014 | \$24,000 | \$16,000 | \$8,000 | \$8,000 | | | | | | \$0 |
| f. | Franklin Street Overlay | 2015 | 2025 | 2019 | \$20,000 | \$7,000 | | | | | \$5,000 | \$5,000 | \$5,000 | -\$2,000 |
| g. | Labrecque Street Overlay | 2015 | 2025 | 2019 | \$21,000 | \$8,500 | | | | | \$7,000 | \$6,000 | | -\$500 |
| h. | Back alleys Overlay | 2012 | 2022 | 2016 | \$20,000 | \$5,268 | | | \$5,000 | \$5,000 | \$5,000 | | | -\$268 |
| i. | LouAnn Lane Overlay | ? | 2019 | 2013 | \$8,000 | \$8,000 | | | | | | | | \$0 |
| j. | Boyle & Bourassa Overlay | 2015 | 2025 | 2019 | \$30,000 | | | | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$0 |
| k. | Railings/Paving Bike Path Along Route 112 | | | | On Going | \$14,891 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | | On Going |
| l. | Dodge Place Overlay | 2010 | 2030 | 2024 | \$15,000 | | | | | | | | | \$15,000 |
| m. | Pollard Road Overlay | ? | 2022 | 2016 | \$200,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$60,000 |
| Road and Street Construction Total: | | | | | | \$2,991,000 | \$1,284,612 | \$169,000 | \$163,000 | \$133,000 | \$145,000 | \$139,000 | \$78,000 | \$550,812 |

| | | | | | | | | | | | | | | |
|--|--|--|--|--|--|---------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| Department of Public Works Total: | | | | | | \$11,111,900 | \$2,855,852 | \$647,500 | \$832,000 | \$713,000 | \$548,000 | \$508,000 | \$436,000 | \$4,499,946 |
| | | | | | | | 63.2% | | 72.0% | 69.6% | 59.9% | 60.0% | 65.2% | |

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ⁴⁹ | CRF bal 12/31/2019 | FY 2019 | CIPC Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|--------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|--------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|

C. 1310-302 Community Center

| | | | | | | | | | | | | | | |
|----|--|--|----------|----------|------------|----------|-----|-----|-----|---------|---------|-----|-----|----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | \$21,227 | | | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | \$422 | | | | | | | | | | |
| 39 | Community Center Building Infrastructure | On Going | On Going | On Goin | \$55,000 | \$ 8,000 | | | | \$8,000 | | | | On Going |
| 82 | Community Center Future Expansion/Garage | / | 2015 | 2009 | Needs Est. | \$12,805 | | | | \$7,000 | | | | TBD |
| | | Community Maintenance Expense Trust Total: | | \$55,000 | | \$20,805 | \$0 | \$0 | \$0 | \$8,000 | \$7,000 | \$0 | \$0 | \$0 |

| | | | | | | | | | | | | | | |
|------------------------------|--|-----------|----------|----------|----------|----------|----------|----------|----------|----------|---------|--|--|--|
| Recreation Department Total: | | \$300,000 | \$64,663 | \$19,000 | \$46,000 | \$19,000 | \$33,000 | \$48,000 | \$27,000 | \$21,000 | #VALUE! | | | |
| | | | | 1.9% | 4.3% | 1.6% | 3.2% | 5.2% | 3.2% | 3.1% | | | | |

X. Library

A. 1310-310 Library Technology

| | | | | | | | | | | | | | | |
|----|---|--------------------------------------|----------|----------|----------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | \$6,052 | | | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | \$148 | | | | | | | | | | |
| 76 | Technology maintenance, upgrades and prrs | 2015 | On Going | On Going | \$15,000 | \$5,904 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | -\$2,904 |
| | | Library Technology Total: | | \$15,000 | | \$5,904 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | -\$2,904 |

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ⁽³⁾ | CRF bal 12/31/2019 | FY 2019 | CIPC Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|

B. 1310-314 Library Building

| | | | | | | | | | | | | | | |
|----|---|--------------------------------------|------|----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | \$70,320 | | | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | \$4,297 | | | | | | | | | | |
| 18 | Library Building Infrastructure | | | | | | | | | | | | | |
| | a. Paint Town Library Exterior | 2019 | 2039 | 2033 | \$0 | \$0 | \$4,500 | | | | | | | \$0 |
| | b. Maintain/Replace Library Wheel Chair Ramp | 2013 | 2023 | 2017 | \$16,000 | \$10,089 | \$2,500 | | | | | | | \$5,911 |
| | c. Paint Town Library Interior/Replace Carpet | 2017 | 2037 | 2031 | \$30,000 | \$284 | | | | | | | | \$29,716 |
| | d. Replace Flooring in Library (Tile) | 2017 | 2037 | 2031 | \$6,000 | \$9,650 | | | | | | | | -\$3,650 |
| | e. Reroof Town Library | 1996 | 2020 | 2014 | \$25,000 | \$20,000 | \$5,000 | \$5,000 | | | | | | \$0 |
| | g. Replace/Maintain HVAC Systems | 1996 | 2020 | 2014 | \$20,000 | \$16,000 | \$4,000 | \$4,000 | | | | | | \$0 |
| | Expansion To Library Building | 2011 | 2028 | 2022 | \$100,000 | \$10,000 | \$5,000 | \$5,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$35,000 |
| 41 | <u>Library Building Total:</u> | | | | \$197,000 | \$66,023 | \$21,000 | \$14,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$66,977 |

| | | | | | | | | | | | | | | |
|----------------|--|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Library Total: | | \$212,000 | \$71,927 | \$23,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$64,073 |
| | | | | 2.2% | 1.5% | 1.0% | 1.2% | 1.3% | 1.4% | 1.8% | #DIV/0! | | | |

XI. 1310-328 Cemetery Maint. Exp. Trust

| | | | | | | | | | | | | | | |
|--------------------------|--------------------|--------------------------------------|------|-----------|-----------|-----------|----------|----------|---------|---------|---------|---------|-----|----------|
| | | Subtotal Est'd 01/01/20 CRF Balance: | | \$109,321 | | | | | | | | | | |
| | | Subtotal Un-Allocated CRF Balance: | | \$2,759 | | | | | | | | | | |
| 99 | Cemetery Expansion | / | 2022 | 2016 | \$160,000 | \$106,562 | \$10,000 | \$10,000 | \$5,000 | \$5,000 | \$5,000 | \$6,000 | | \$22,438 |
| Misc. Maintenance/Repair | | | | | | | | | | | | | | |
| | a | | | | | | | | | | | | | |
| | | Cemetery Maintenance Expense Total: | | \$160,000 | | \$106,562 | \$10,000 | \$10,000 | \$5,000 | \$5,000 | \$5,000 | \$6,000 | \$0 | \$22,438 |
| | | | | | | 1.0% | 0.9% | 0.4% | 0.5% | 0.5% | 0.7% | 0.0% | | |

Projects Completed/Deleted From CIPC FY 2019: \$0

| | | | | | | | | | | | | | | |
|--|--|-----|--|--|--------------|-------------|-------------|-------------|-------------|-------------|-----------|-----------|-----------|--|
| TOTALS Excluding BOND SERVICE ⁽³⁾ | | n/a | | | \$16,447,900 | \$3,681,389 | \$1,024,500 | \$1,065,400 | \$1,155,000 | \$1,025,000 | \$915,000 | \$847,000 | \$669,000 | |
| | | | | | | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | |

| Pjt No. | Project Title | Comp'd Last | Next | Prompt | Total Est'd Cost ^(a) | CRF bal 12/31/2019 | FY 2019 | CIPC Rec. FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | Remaining After 2025 |
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|
|---------|---------------|-------------|------|--------|---------------------------------|--------------------|---------|-------------------|---------|---------|---------|---------|---------|----------------------|

BOND PROJECTS After 2014:

| | | | | | | | | | | | | | | |
|-----|--|------|------|------|-------------|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| 12 | Proposal To Replace River Intake Gallery - PBP | 2014 | 2034 | 2028 | \$500,000 | | | | | | | | | \$500,000 |
| 36 | Beech Wood I Paving & Drainage Repairs | 2016 | 2036 | 2030 | \$1,200,000 | | \$149,636 | \$144,365 | \$139,094 | \$133,823 | \$128,552 | \$123,281 | \$114,606 | \$525,859 |
| | a. Beech Wood I Off-Settg Rev From Loon 2027 | | | | | | -\$60,000 | -\$60,000 | -\$60,000 | -\$60,000 | -\$60,000 | -\$60,000 | -\$60,000 | -\$240,000 |
| 74 | East Branch Perni River Levee (Bond Project) | | | | \$1,400,000 | | \$116,663 | \$100,491 | \$97,479 | \$94,467 | \$91,455 | \$88,443 | \$86,031 | \$841,634 |
| | Pollard Road Sidewalk | | | | \$423,303 | | \$74,630 | \$72,470 | \$71,075 | \$69,697 | \$68,319 | \$66,942 | \$29,866 | \$214,155 |
| 74 | Levee Additional Funding | | | | \$400,000 | | \$50,309 | \$53,944 | \$52,366 | \$50,826 | \$49,286 | \$47,768 | \$46,206 | \$300,396 |
| 105 | Community Building Repairs | / | 2018 | 2012 | \$100,000 | | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 |
| | | | | | | | \$331,238 | \$311,270 | \$300,014 | \$288,813 | \$277,612 | \$266,434 | \$216,709 | |

| | | | | | | | | | | | | | | |
|--|--|--|--|--|--|--|-------------|-------------|-------------|-------------|-------------|-------------|-----------|--|
| TOTALS Including BOND SERVICE^(a) | | | | | | | | | | | | | | |
| | | | | | | | \$1,355,738 | \$1,376,670 | \$1,455,014 | \$1,313,813 | \$1,192,612 | \$1,113,434 | \$885,709 | |

| | | | | | | | |
|-------------------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|
| Target ^(a) : | \$1,432,998 | \$1,475,988 | \$1,520,267 | \$1,565,875 | \$1,612,852 | \$1,661,237 | \$1,711,074 |
| Discrepancy: | \$ (77,260) | \$ (99,318) | \$ (65,253) | \$ (252,062) | \$ (420,240) | \$ (547,803) | \$ (825,365) |

\$1,273,200 adjusted for inflation of +3.0% annually.

NOTES:

- 1 Amounts appropriated for WWTP Aerator Replacement Project are expended in same fiscal year as appropriation.
- 2 The "TOTALS" figure under the column "Total Est'd Cost" does not include the ongoing annual cost for revaluation maintenance.
- 3 In some instances new estimates or an inflation factor of 3.0% has been applied to the estimates in the column titled "Total Est'd Cost".
- 4 Sewer tap fee funds available for all Waste Water Treatment plant and Town Infrastructure projects.

Estimated: 01/01/20 Balance of Capital Reserve Accounts:

| | | | |
|-------------------------------|-------------|--|--------------------|
| 1310-302 Community Center | \$21,227 | 1310-317 Public Works Eqpt. | \$359,839 |
| 1310-304 Fire Dept | \$119,369 | 1310-318 Planning & Engineering | \$75,765 |
| 1310-305 Revaluation | \$79,235 | 1310-321 Kanc Equipment | \$44,860 |
| 1310-306 Roads & Streets | \$1,316,462 | 1310-322 Roland Dubois Settlement | \$408,930 |
| 1310-307 Sewer Rehabilitation | \$830,648 | 1310-323 Property & Building Maint. | \$154,366 |
| 1310-308 Water Rehabilitation | \$424,150 | 1310-324 Village Ctr Trails & Rvr Front Park | \$1,665 |
| 1310-309 Police Dept. | \$69,462 | 1310-326 Memorial Park | \$104 |
| 1310-310 Library Technology | \$6,052 | 1310-327 Cemetery Trust Fund | \$69,649 |
| 1310-314 Library Building | \$70,320 | 1310-328 Cemetery Maint. Exp. Trust | \$109,321 |
| 1310-316 Solid Waste | \$92,639 | TOTAL | \$4,254,063 |

01/01/20 Balance of Special Account Funds:

| | |
|------------------------------|--------------------|
| Sewer Tap Fee Account | \$686,032 |
| Water Treatment Cell | \$113,535 |
| Water Tap Fees | \$649,668 |
| 1310-325 Employee Separation | \$74,262 |
| 1150-800 FD Auxiliary | \$3,303 |
| TOTAL | \$1,526,800 |

