

***Town of Lincoln
Capital Improvement Program
2024 - 2029***



December 13, 2023

Presented to PB Meeting for Public Hearing on December 13, 2023

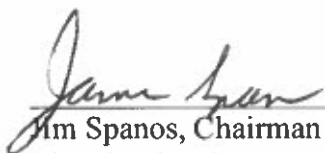
***Adopted by the
Lincoln Planning Board
December 13, 2023***

On behalf of the Planning Board, it is my pleasure to submit the 2024 Capital Improvements Program (CIP), as adopted by the Planning Board on December 13, 2023.

As presented, the CIP achieves the RSA 674:6 goal to “classify projects according to the urgency and need for realization.” In that regard, users of this program should understand that, as set forth in RSA 674:5, the “sole purpose and effect of the capital improvements program shall be to aid” the Board of Selectmen and the Budget Committee in their deliberations as they prepare a proposed budget for consideration by the March 10, 2020 Town Meeting.

We trust that the Town officials will find this year’s edition of the Town’s CIP to be a valuable reference and resource document as the Boards prepare the proposed FY2023 capital improvements funding program for consideration by Town Meeting.

Very truly yours,


Jim Spanos, Chairman
Lincoln Planning Board

Cc: Selectmen
Town Manager
Administrative Assistant
Finance Director
Planning Board Members
Budget Committee Members
Police Chief
Fire Chief
Public Works Director
Recreation Director
Librarian
Town Clerk
Tax Collector
Planner
Town Attorney
Lincoln Public Library
Lincoln-Woodstock Chamber of Commerce
New Hampshire Office of Energy and Planning
North Country Council

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Town Officials

Board of Selectmen

O.J. Robinson	Chair, Selectman
Tamra Ham	Vice-Chair, Selectman
Jack Daly	Selectman

Town Manager

Carina Park	Town Manager
Jane Leslie	Administrative Assistant

Finance Director

Rebecca (Becky) Farnsworth Finance Director

Planning Board

Jim Spanos	Chair
Joe Chenard	Vice-Chair
O.J. Robinson	Selectmen's Representative
Steve Noseworthy	Member
Paul Beaudin	Member
Danielle Black	Alternate
Mark Ehrman	Alternate
<i>Vacant</i>	Alternate

Zoning Board of Adjustment

Raymond D'Amante	Chair
Mark Ehrman	Vice Chair
Jack Daly	Member
Myles Moran	Member
Delia Sullivan	Member
Susan Chenard	Alternate
Jonathan Ham	Alternate

Planner

Carole Bont	Planner
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Budget Committee

Michael Simons	Chair
Herbert Gardner	Vice Chair
Tracey Brumlik	Clerk
Wayne Baltzer	Member
Paul Beaudin	Member
Raymond D'Amante	Member
Dennis Ducharme	Member
Brian Gallagher	Member
Brent Hansma	Member
Cindy Lloyd	Member
Alfred Poulin	Member
James Spanos	Member
Tamra Ham	Selectmen's Representative

Department Heads

Carina Park	Town Manager
Nate Hadaway	Public Works Director
Ron Beard	Fire Chief
Chad Morris	Police Chief
Tara Tower	Recreation Director
Carol Riley	Librarian
Kristyn Daigle-Brophy	Town Clerk
Lisa Peluso	Tax Collector
Carole Bont	Planner

Capital Improvement Program Committee

The Bylaws of the Capital Improvement Program Committee (CIPC) are included in Appendix A.

Committee Membership

Paul Beaudin	(Chair) Planning Board Representative
Jack Daly	(Secretary) Board of Selectmen Representative
James Spanos	(Vice Chair) Budget Committee Representative
Carina Park	Town Manager/Staff Representative
Staff:	
Carole Bont	Town Planner
Johnna Hart	Finance Director

The CIP Committee met throughout development of this proposed, draft document.

The Committee also spent much time this year, coordinating with department heads, revising and enhancing the "Project Summary (Numerical) Listing."

Authorization

Pursuant to State RSA 674:5 and Warrant Article #25, as adopted at the March 12, 1996 Lincoln Town Meeting; the Lincoln Planning Board was authorized to "prepare a recommended program of municipal capital improvement projects projected over a period of at least six (6) years. The sole purpose and effect of the capital improvements program shall be to aid the ... [Board of Selectmen] and the budget committee in their consideration of an annual budget."

In addition, RSA 674:22 requires the development and formal adoption of both a Master Plan and a Capital Improvement Program (CIP) prior to enacting growth management and/or impact fee ordinances.

Introduction

The following CIP represents an analysis of local finances, identifies capital needs, prioritizes these needs, and recommends a schedule for financing based upon projected resources. Advance scheduling of municipal projects allows the town to schedule costs over a period of years and to avoid wide fluctuations in tax rates. Early arrangements for financing may put the town in a position to take advantage of favorable bond markets or to qualify for various state and federal assistance programs.

The CIP is not a static document and it is updated annually. The annual update should reflect the decisions made at town meeting that influence the priorities and budgeting mechanisms described in the CIP. The document is adjusted to meet the needs of the Board of Selectmen, Budget Committee and Planning Board.

What is Capital Improvement Program (CIP)?

The Capital Improvement Program is a comprehensive listing of all major town improvements to be made during the next six years, together with a fiscal analysis of each improvement. The program, when adopted and fully utilized, serves to ensure that Town facilities and infrastructure are provided in accordance with the needs and within the financial capabilities of the Town of Lincoln.

Benefits of the CIP

The CIP is an important management tool for the allocation of limited resources. It allows the community to program capital expenditures into a rational planning and budgeting process.

The CIP helps preserve public health, safety and welfare by avoiding the practice of delaying or deferring major maintenance expenditures and basic improvements of essential services. Expensive stopgap measures are often implemented without ever addressing the comprehensive long-term needs.

The CIP and Master Plan should be used in combination to anticipate the future growth of the community and therefore avoid expensive expansion of facilities. By adopting a CIP annually, portions of expansion projects may be funded with impact fees in accordance with the State statutes.

The CIP process also improves communication and coordination among departments. One such example would be that the school department and the town are now aware of each other's projects. It also improves communication with citizens. The process allows for a public discussion of the preferred means of distributing capital costs not only over time, but also among users of the facilities.

An effective CIP helps to avoid undue tax increases at the local level. By planning ahead, the community can spread the burden of new capital expenditures over time. A surprise hike in taxes due to large capital expenditures can be avoided. A well thought out capital improvement project might be more attractive to a potential grant-funding source.

The development and formal adoption of a capital improvement program is a statutory prerequisite to the enactment of growth management and impact fee ordinances. The CIP also can be used as a tool by the Planning Board to determine if a proposed subdivision is scattered and premature.

The CIP can also bring economic benefits to a community. A community with sound fiscal health and high-quality services is attractive to a business and provides a better quality of life.

The Capital Improvement Program (CIP) Process

The Planning Board, the Board of Selectmen and the Budget Committee review and utilize the CIP as a *planning tool*.

Once the program has been adopted by the Planning Board, it is reviewed and updated annually by the Capital Improvement Program Committee (CIPC) who makes recommendations for the upcoming year's capital budget to the Planning Board following coordination with department heads, the Board of selectmen and the Budget Committee. The CIP Committee obtains input and updates from each department head and the school district to determine new and/or continuing project needs as well as the status of existing projects. Each annual update adds an additional year to the schedule so that a six-year program period is maintained.

The Capital Improvement Program Committee (CIPC) is a standing committee of the Planning Board, whose purpose is to assist the Planning Board with its annual adoption of the CIP. The CIPC is an appointed committee. The CIPC receives, evaluates and makes recommendations on capital improvement projects requested by each municipal department. The CIPC's function as an appointed body is advisory in that it makes recommendations to the Planning Board on priorities for funding requested for capital improvement projects. During 2000, the CIPC created an Advisory committee in order to specifically address priorities among the many proposed CIP Projects.

2024

For the CIP budget prepared this year, the CIPC, established \$1,953,292 as the 2024 expense total for all Capital and Bond financed projects. This represents a decrease of \$116,200 over the CIP adopted by the Planning Board for 2023. This total is \$48,343 more than the target amount of \$1,612,851.

Article V of the CIPC Bylaws sets forth the CIP Process, including general milestone deadlines.

Definition of a Capital Project

A capital improvement is defined as expenditure for public facilities costing more than \$15,000 (total) and considered beyond the scope of normal annual operating expenses.

Financial Recommendations

Pertinent information along with specific details, where necessary, pertaining to each of the proposed projects is included in the “Chronological List of Projects”. Scheduling of these projects over the next six (6) years per respective department is included in the “CIPC Consolidated Spreadsheet”.

As of the publication of this document, Town Staff are preparing results of additional in-depth research that will be used in conjunction with this CIP document during the FY 2024 budget proposal activities of the Town.

BYLAWS OF THE CAPITAL IMPROVEMENTS PROGRAM COMMITTEE (CIPC)

ARTICLE I AUTHORITY

Pursuant to RSA 674:5 and Warrant Article No. 25, as adopted at the March 12, 1996 Town Meeting, the Lincoln Planning Board hereby creates a permanent standing committee, to be named the “Capital Improvements Program (CIP) Committee.”

ARTICLE II PURPOSE

The purpose of the committee will be to assist the Planning Board in its annual adoption of a Capital Improvements Program by performing any task deemed appropriate to the implementation of RSA 674:6 and RSA 674:7.

ARTICLE III MEMBERSHIP

- A. The committee will be comprised of four (4) voting members, as follows:
 - Representative of the Planning Board
 - Representative from the Budget Committee
 - Selectman’s Designated Representative
 - Public or Staff Representative
- B. The Planning Board may determine changes to the previous year’s committee structure at any time.

ARTICLE IV ORGANIZATION

- A. The Chairman of the committee will be elected by the CIP Committee’s voting members.
- B. Board of Selectmen’s Designated Representative.
- C. The Finance Director is hereby designated as the financial officer.
- D. The CIPC Chairman is hereby designated as the primary contact.
- E. The office of the Planning Board/CIP Secretary will be responsible for providing staff support for the purposes of taking and preparing committee minutes and other routine staff needs of the committee.

ARTICLE V RESPONSIBILITIES

- A. The CIP process is generally set forth as follows:

- Step 1:* On or about **June 1st** each year, letters are sent out by the representative of the Planning Board to department heads requesting their detailed CIP project submittal information for the next fiscal year. Each year the department head reassesses all of the prior project requests and adds a new sixth year.
- Step 2:* By **July 1st**, all project requests are due back to the CIP Committee.
- Step 3:* Generally speaking, the CIPC meets from **July through October** to prioritize all requested projects and develop the draft CIP. As part of the process, the CIPC may

create a sub-committee; known as the “CIP Advisory Committee,” whose sole purpose will be to assist the CIPC in creating a priority ranking of all CIP proposed projects.

Step 4: By **November 15th**, the CIPC, makes its recommendations to the Planning Board.

Step 5: By the end of **November**, the Planning Board will conduct a public hearing and take action or amend the CIP based on input from the public hearing.

Step 6: By **December 15th**, the Planning Board adopts the CIP and distributes it to the Budget Committee, the Board of Selectmen and the general public to be used as a planning tool.

B. In addition to a proposed Capital Improvements Program, at the end of its annual work as a CIPC, the Committee will address any matter deemed appropriate by the Committee, including a critique of these committee by-laws.

Last revised by the Planning Board during its meeting of November 10, 2021.

/s/

James Spanos
Chairman of Planning Board

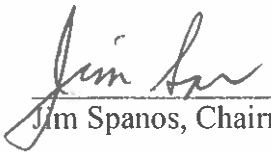
Adopted: March 12, 1996
Revised: October 24, 2009
January 28, 2011
November 26, 2013
August 14, 2019
November 10, 2021

Certification of the Capital Improvement Program

In accordance with the provisions of RSA 674:5-8; the Lincoln Planning Board does hereby adopt the Town of Lincoln Capital Improvement Plan dated December 13, 2023 which shall be further updated by the Planning Board from time to time.

Date Adopted: December 13, 2023

For the Lincoln Planning Board:



Jim Spanos, Chairman

A copy of this document is on file in the Town Clerk's Office in Town Hall as well as at the State of New Hampshire Office of Energy and Planning in Concord.

Numerical List of Projects

- #1 No Project Assigned This Number** **\$0**
- #2 Engineering** **\$ On Going**
Submitted By: Town Planner, Director of Public Works and/or Town Manager
To be used for the general engineering needs of the Town.
- #3 Pumps, Controls, Valves, Monitors** **\$ On Going**
Submitted By: Director of Public Works
- Ongoing replacement of water system equipment.
- #4 Municipal Building Roof Replacement** **\$40,000**
Submitted By: Director of Public Works
- Replace roof as needed. Roof was replaced in 2013. Estimated cost is based on price in 2013. Estimated 20-year life expectancy. Next is 2033. Six-year prompt is for 2027. Will need new estimate in 2027.
- #5 Recreation Department Van Replacement 2018 Ford Transit** **\$50,000**
Submitted By: Recreation Director
- The van is a 2018 Ford Transit. Life expectancy for van is eight (8) years. The estimated date of the next replacement van will be 2027. Six-year prompt is for 2021. In 2023 the estimated cost of van was increased from \$45,000 to \$50,000 due to inflation.
- During the years of COVID-19 the van was used less than in prior years. Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within four (4) years in 2027.
- The CIPC took \$10,000 from Capital Reserve Fund (CRF) #104 Kancamagus Recreation Area Multi-Use Covered Structure CIP Estimated balance as of 12/31/2023 and added it to CRF #5 Recreation Department Van Replacement 2018 Ford Transit.
- #6 Replacement of Exterior Siding on Water Treatment Facility** **\$40,000**
Submitted By: Director of Public Works
- Replaced in 2014. Estimated 17-year life expectancy. Next is 2031. Six-year prompt is for 2025.
- #7 Replace Roof of Recycle Center Building** **\$19,000**
Submitted By: Director of Public Works
- Replace roof as needed. Roof was replaced in 2019. Estimated 30-year life expectancy. Next is 2049. Six-year prompt is for 2043.
- #8 Sewer Maintenance Repair/Replacement** **\$100,000**
Submitted By: Director of Public Works
- Repair/replace variable frequency drives, US Route 3 grinder, motor control center, switch panels, lab equipment, etc. "Ongoing" but total cost is \$100,000.

#9 El International Pumper (G13740)**\$800,000**

Submitted By: Fire Department

Purchased new in 2013. Estimated 25-year life expectancy. Replacement due in 2038. Estimated cost was increased from \$400,000 to \$80,000 in 2023 due to inflation. Six-year prompt is for 2032.

#10 Recreation Department Van Replacement 2020 Ford Transit**\$50,000**

Submitted By: Recreation Director

In 2023 the estimated cost of van is \$50,000. Life expectancy for van is eight (8) years. The estimated date of the next replacement van will be 2031. Six-year prompt is for 2025.

The van is a 2020 Ford Transit and was purchased in 2023 (used). Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within eight (8) years from the date of purchase.

(Former Project #10 was combined with Project #21. See Project #21.)

#11 Highway Garage Infrastructure**\$ On Going**

Submitted By: Director of Public Works

Ongoing infrastructure repairs and upgrades.

#12 To Replace Water Intake Gallery (Bond ended in 2019)**\$1,000,000**

Submitted By: Director of Public Works

Bonded in 2013 (\$500,000) and completed 2014. Estimated life expectancy of 20 years. Future replacement in 2034. Six-year prompt is for 2028.

#13 Replace Snow Guns

Submitted By: Recreation Director and Director of Public Works

- a. Areco 2011 – purchased 2019 – to be replaced in 2035. Six-year prompt is for 2029. **\$20,000**
- b. Areco Jr 2009 – purchased 2014 – to be replaced in 2024. Six-year prompt is for 2018. **\$20,000**
- c. Pole Cat SMI 2014 – purchased 2018- to be replaced in 2025. Six-year prompt is for 2019. **\$20,000**

#14 Communications Upgrade to Water System**\$ On Going**

Submitted By: Director of Public Works

Improve tele-communications from all water sources and the water treatment plant.

#15 Replace 2009 100 CFS Portable Compressor**\$15,000**

Submitted By: Director of Public Works

Replaced in 2009, expect 20-year service life. Next planned replacement 2029. Six-year prompt is for 2023.

#16 WTP Disinfection System**\$ To Be Determined**

Submitted By: Director of Public Works

Future addition of a filtration process.

#17 Lower Black Mountain Road**\$50,000**

Submitted By: Director of Public Works

Town finally paved Lower Black Mountain Road in the summer 2023 (versus 2021 when it was originally scheduled for) because the NHEC was finally able to move their utilities.

The estimated cost was about \$90,000 in 2023 (versus the planned amount of \$50,000) due to inflation and increased costs for transportation and materials. The estimated life expectancy is ten (10) years. Next should be 2033. Six-year prompt is for 2027.

The overall cost is yet to be determined and modifications to the estimated cost in the CIP will have to be made in 2024.

#18 Library Building Infrastructure**\$97,015**

Submitted By: Library Trustees

Ongoing repair and replacement of library building infrastructure, including but not limited to:

- (a) Paint Town Library Exterior;
- (b) Maintain/Replace Library Wheel Chair Ramp;
- (c) Paint Town Library Interior/Replace Carpet;
- (d) Replace Flooring in Library (Tile);
- (e) Reroof Town Library; and
- (f) Replace/Maintain HVAC Systems.

#19 Garage/Maintenance Shed at Kancamagus Recreation Area**\$45,000**

Submitted By: Director of Public Works & Recreation Director

Includes replacing the bull wheel hut, storage for equipment and the groomer with a new building. Completed in 2017. Next estimated to be 40 years in 2057. Six-year prompt is for 2051.

#20a Misc. Maintenance/Repair/Replacement for Property & Building Maintenance**\$15,000**

Submitted By: CIP Committee

Exterior concrete and brick work on Town Hall. Completed last in 2007. The cost in 2007 was \$15,000. Date of estimated work is 2024. In 2024 will need an updated cost estimate. Six-year prompt is for 2018.

#21 Town Wide Dispatch Communications Improvements**\$350,000**

Submitted By: Police Chief/Emergency Management Director

These two projects were combined and Project #10 was eliminated:

#10 Upgrade Police Department Computer System & Records Management System

Submitted By: Police Department

\$70,000**#21 Town Wide Dispatch Communications Improvements**

Submitted By: Emergency Management

\$325,000

For Project #21 the purpose was to improve and/or replace existing Dispatch Communications equipment including base radios, repeaters, car radios, and portable radios. This system provides for emergency and radio communications for Lincoln Dispatch, Police, Fire, Public Works and Town Administration. It also provides radio communications with other Police and Fire Departments through Mutual Aid.

In 2021, the Police Department and the CIPC decided to combine the money from former Project #10 with the money for Project #21 Town Wide Dispatch Communications Improvements as the two (2) projects are no longer distinguishable from each other; a dispatch center, the records management system and the communication devices with both hardware and software and simulcast are all part of one large dispatch communications system. Consequently, the CIPC eliminated Project #10 and made it part of Project #21. Previously these two (2) categories distinguished between hardware and software and will no longer do so.

Communication needs have been evolving. Next was scheduled for 2023. The Town Wide Dispatch Communications Improvements may happen in 2024/2025 instead, with construction of the new Police Station facility moving from Main Street to Pollard Road. Six-year prompt would have been 2017.

#22 Proposal to Replace Loon Pond Dam

\$0

Submitted By: Director of Public Works

Replacement and repair of Loon Pond Dam. Completed 2016. No life expectancy has been estimated and no date for anticipated replacement has been set.

#23 New Town Services Building (Police Station Only)

\$ On Going

Submitted By: CIP Committee

In 2023, this read, "Preliminary design of new Town Services building, to include Town Hall, Police and Fire services." In 2023 after the Annual Town Meeting; however, this line is now limited to a new Police Station. Originally, the date for "Next" was for 2020 with a prompt of 2014. These dates need to be changed by the CIPC in 2024.

#24 Revaluation Statistical Update/Utilities

\$100,000

Submitted By: Board of Selectmen

A total revaluation is required every 5 years. Last revaluation being completed in 2021. The next total revaluation will be in 2026. The estimated cost of a total revaluation is \$100,000. The annual contribution is \$25,000. The assessors work on a quarter of the total revaluation every year for four (4) years to be completed with a final analysis and value setting in the fifth (5th) year. No sum was put in FY 2029.

#25 Update Town Master Plan

\$40,000

Submitted by Town Planner

Last redraft of Master Plan was conducted in 2016. Revisions are required every ten (10) years. Next Master Plan is due in 2026. Six-year prompt would have been 2020. Estimated cost from 2020 was between \$40,000 and \$50,000. Updated estimate will be needed in 2024.

#26 Sewer Town-wide Jetting & Camera Inspection

\$ On Going

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. To be completed on an ongoing, rolling basis.

#27 Sewage Treatment Aerator Replacement & Upgrade

\$ On Going

Submitted by: Director of Public Works

To be completed on an ongoing, rolling basis.

#28 Loon Mountain Road Reconstruction –Octagon Lodge to Boyle Brook

\$150,000

Submitted By: Director of Public Works

Joint project with Loon Mountain. Completed in 2012. Next due in 2032. Six-year prompt is 2026. Will need an updated cost estimate in 2026.

#29 Solid Waste – Existing Equipment Replacement Fund

\$100,000

Submitted By: Director of Public Works

This project creates a fund dedicated to the replacement of existing equipment on a scheduled or unforeseen basis. The service area involves both Lincoln and Woodstock town wide.

#30 Repave Recycle Center Roadway

\$60,000

Submitted By: Director of Public Works

In 2023, the cost estimate was increased from \$0 to \$60,000.

In 2021, Recycle Center Roadway was ground, graded, and repaved from NH Route 112, around the rail road tracks, and all the way down to the bottom of the hill where the road was in the worst shape. In 2022, the remainder of pavement was completed for a total cost of \$60,000.

In 2024, the CIP will need to include an updated estimate for repaving as well as the Repave Recycle Center Roadway fund needs an estimated date when the Recycle Center Roadway has to be repaved “next” and a six-year “prompt” date prior to the “next” date.

#31 Village Center Trails & Riverfront Park

\$ On Going

Submitted By: Town Planner, Recreation Director and/or Town Manager

The project is to construct a river walkway with amenities, parking spaces and landscaping based on the results of a design plan, which has yet to be prepared. The project will provide a new facility. It is needed to create a new facility and provide added capacity to serve growth. Lincoln/Woodstock.

#32 Water Meter Recalibration/Replacement Project

\$500,000

Submitted By: Director of Public Works

This project involves the replacement of existing water meters, whose life expectancy is about 10 years. Project was proposed to be implemented in FY 2003-2004 town-wide and again in FY 2020, but 2020 Annual Town Meeting rejected it.

#33 Water Treatment Plant Media Change Replacement

\$85,000

Submitted By: Director of Public Works

Filter media replaced in 2011. Expect a 15-year service life. Next planned replacement 2026. Six-year prompt date is in 2020.

#34 Misc. Maintenance/Repair/Replacement for Roads & Streets**\$421,000***

Submitted By: Director of Public Works

Street overlay, crack sealing, bike path maintenance, etc., for the following:

1. General Crack Sealings
2. Maple Street Overlay
3. Church Street Overlay
4. School Street Overlay
5. East Spur Road Overlay
6. Franklin Street Overlay
7. LaBrecque Street Overlay
8. Back Alleys Overlay
9. LouAnn Lane Overlay
10. Boyle & Bourassa Overlay
11. Railings/Paving Bike Path Along NH Route 112
12. Dodge Place Overlay
13. Pollard Road Overlay

**The sum of \$421,000 does not include any money for "General Crack Sealing" or "Railings/Paving Bike Path Along NH Route 112".*

#35 WTP Town-Wide Water Distribution/Sewer Collection Upgrade**\$ On Going***

Submitted By: Director of Public Works

The project expands the capacity of the existing water treatment plant. It is needed to improve quality or efficiency of existing services. See the 2001 Water Study prepared by Provan & Lorber, Inc. Town-wide.

**To be partially funded by Bedroom Impact Fee*

#36 Beech Wood 1 Paving and Drainage Repairs**\$600,000**

Submitted by: Director of Public Works

Public Portions of Black Mountain Road, East Branch Drive, Beechnut, and Brookway Street. Bonded. Completed in 2016. Next due 2036. Six-year prompt date is in 2030.

#37 Hanson Farm Road Reconstruction Project**\$485,000**

Submitted By: Director of Public Works

Completed in 2016. Next due in 2036. Six-year prompt date is in 2030.

#38 Replace or Repair Four Garage Doors at DPW**\$15,000**

Submitted By: Director of Public Works

Last replaced in 2013. Replace as needed, estimated life span is 30 years. Next due in 2043. Six-year prompt date is in 2037.

#39 Community Center Building Infrastructure**\$55,000**

Submitted By: Recreation Director & Director of Public Works

Includes mechanical systems, interior building components, HVAC systems, roof, siding, pointing, etc.
Ongoing.

#40 Ski Slope Top Shed**\$40,000**

Submitted By: Recreation Director & Director of Public Works

Replaced in 2009. Has a 20-year plus life expectancy. "Next" date is 2029. Six-year prompt date is in 2023.

#41 Expansion to Library Building**\$200,000**

Submitted By: Library & Director of Public Works

Construct an addition to existing library building. The Library Trustees would like to construct an addition in 2028. The rough estimated cost for an addition is \$200,000; however, in 2024 the library will need an updated estimate for the cost for an addition. Six-year prompt date is 2022.

#42 Town Building Infrastructure**\$ On Going**

Submitted By: Town Manager & Director of Public Works

For major repair and replacement of various components of Town Hall, including but not limited to mechanical systems, interior building components, etc.

In 2024/2025 when the Police Department moves out of the first floor of the Town Hall building, the Town Offices would like to expand into that space and upgrades will be needed to repurpose the space. No specific plans have been made to date.

#43 Water Treatment Plant Building Upgrades & Maintenance.**\$100,000**

Submitted by: Director of Public Works

Ongoing repair/replacement of WTP building. Addition of new storage room for chemicals and spare equipment.

The last "upgrade" took place in 2009. The addition or the "next" upgrade was anticipated to be in 2023. Six-year prompt date was in 2017. No upgrade took place in 2023. Maintenance also comes out of this CIP account.

In 2024, the DPW and CIPC should re-evaluate what should be done at the WTP to store chemicals and spare equipment, estimate when and adjust the CIP plans for the future accordingly.

#44 Replace Pump Wet Ends Connector Road**\$25,000**

Submitted by: Director of Public Works

Sewer pump station equipment needs. Replaced in 2013. Estimated life expectancy was 10 years. The estimated date of the "next" replacement was changed from 2023 to 2024. Six-year prompt date was changed from 2017 to 2018.

#45 T1 Tower Truck (G11210) (2001)**\$1,200,000**

Submitted by: Fire Department

2001 Tower Truck. Purchased second-hand in 2017. Estimated life expectancy of the Tower Truck in the Town's ownership is 20 years. Replacement will be needed in 2037. Six-year prompt date is in 2031.

In 2023, the estimated cost of the Tower Truck was increased from \$280,000 to \$1,200,000 due to increase in the cost of materials, transportation and inflation.

#46 E2 International 4900 Pumper (G02874) (2001)**\$800,000**

Submitted by: Fire Department

2001 Pumper. Purchased new in 2001. Estimated life expectancy of 25 years. Replacement will be needed in 2025. Six-year prompt date was in 2019.

In 2023, the estimated cost of the Pumper was increased from \$650,000 to \$800,000 due to increases in the cost of materials, transportation and inflation.

#47 R1 Rescue Vehicle (2009)**\$140,000**

Submitted by: Fire Department

2009 Rescue Vehicle. Purchased second-hand in 2019. Estimated life expectancy of the Rescue Vehicle in the Town's ownership is 15 years. Replacement will be needed in 2034. Six-year prompt date is in 2028.

In 2028, the Fire Department and the CIPC will need an updated estimated cost of the Rescue Vehicle due to increases in the cost of materials, transportation and inflation. The estimated cost was not updated in 2023.

#48 Replace River Intake Pumps Reserve**\$150,000**

Submitted by: Director of Public Works

Replaced rebuilt in 2005. Estimated life expectancy is 20 years. Will need replacement in 2025. Six-year prompt date was in 2019.

#49 Rebuild/Replace Dumpster Vertical Pumps**\$40,000**

Submitted by: Director of Public Works

Completed last in 2013. Estimated life expectancy is 20 years. In 2023, the estimated date of the "next" rebuild or replacement was changed from 2023 to 2024. Six-year prompt date was changed from 2017 to 2018.

#50 Rebuild/Replace Backwash Pumps/Motors**\$16,000**

Submitted by: Director of Public Works

Completed last in 2014. Estimated life expectancy is 10 years. Will need to be redone in 2024. Six-year prompt date was in 2018.

#51 Replace Water Treatment Plant Caterpillar Propane Generators (2) **\$160,000**

Submitted by: Director of Public Works

Two (2) water treatment plant generators were installed in 1992. Estimated life expectancy of thirty-one (31) years. Anticipated replacement in 2023. Six-year prompt date was 2017. Total estimated cost is for two (2) generators @ \$80,000 each.

Town will not replace the generators until a failure occurs as both generators are well-maintained and are still in excellent condition in 2023.

#52 Replace Finish Water Pumps VFD's (2) **\$50,000**

Submitted by: Director of Public Works

Even though the spreadsheet indicates: ["Last 2009". "Next 2019"], the Finish Water Pumps VFDs (2) have not been replaced yet in 2023.

The last Finish Water Pump VFDs were replaced in 2009. The life expectancy of those (2) VFDs was 10 years. The estimated cost is \$50,000. The CRF balance is currently \$40,000 in 2023. Six-year prompt date was in 2018.

#53 Replace the Motor Control Center and Variable Frequency Drives **\$ On Going**

Submitted by: Director of Public Works

Remove and replace the outdated and deteriorated Westinghouse motor control center at the waste water treatment plant.

#54 Cleaning Cold Springs Well **\$50,000**

Submitted by: Director of Public Works

This money is for the very expensive maintenance of the Cold Springs Wells. The company did maintenance on all of the wells back in 2014. The company did maintenance on only half of the wells in 2020. The company will come back to do maintenance on the other half of the wells when DPW Director Hadaway can get the company to come back. He is hoping the company will come back in 2024 to do maintenance on the other half of the wells. Six-year prompt date is now in 2018.

#55 Rue Gionet Box Out and Drainage **\$120,000**

Submitted by: Director of Public Works

Completed last in 2020. Life expectancy is 10 years. Will need work in 2030. Six-year prompt date is now in 2024.

#56 Repair/Replace Salt Storage Shed at DPW **\$30,000**

Submitted by: Director of Public Works.

Scheduled for replacement in 2023. Department of Public Works did roof repairs, in house, in 2023.

In 2024, the DPW and CIPC will need to update the life expectancy of the Salt Storage Shed at Department of Public Works, establish the "next" date and then plug in the six-year prompt date.

#57 Town Wide Manhole Inspection/ Repair/ Engineering

\$ On Going

Submitted by: BOS

#58 Replace Sewage Treatment Plant Generator

\$80,000

Submitted by: Director of Public Works

Sewer treatment plant generator, 20-year life span. Replaced in 2014. Next is 2034. Six-year prompt is 2028.

#59 Solar Panels

\$30,000

Submitted by: Recreation Director

Proposed installing 30 PV solar panels on the upper and steep roof of the garage only at the Kanc Rec Ski Area. The 10.35 kW PV system would produce 11,973 kWh annually resulting in approximately \$2,200 in savings annually at today's electricity and exported power rates.

In 2023 CIPC removed the \$10,000 money set aside for solar panels and added that \$10,000 to #87 Recreation Department Replacement of 2016 Ford Transit Van.

Later in 2023, the Recreation Director was informed about a federal grant for municipal buildings to use solar power; She met with a new solar company that will work with her to come up with information needed to apply for the grant when the grant becomes available.

#60 Dredge Lagoons & Sludge Removal

\$1,400,000

Submitted by: Director of Public Works

Dredging lagoons and removal of sludge is required to comply with State regulations. This task was completed last in 2004. Date required to dredge lagoons & remove sludge is based on amount of sludge at the bottom of the lagoons. Based on annual increases in sludge, an estimated date for this task is 2024 (or 20 years). Total estimated cost is \$1,400,000. Six-year prompt was 2018.

#61 Replace International (Int'l) 7400 Dump Truck

\$200,000

Submitted by: Director of Public Works

Last purchased in 2009. Estimated life expectancy of 15* years. Changed anticipated replacement date from 2024 to 2026*. Revised six-year prompt date from 2018 to 2020.

**In 2023, Public Works Department invested a significant sum of money and did a lot of repair and replacement work, in-house, on this truck. DPW hopes the service life of the truck will extend to 2026, two (2) years past the anticipated replacement date of 2024.*

In 2023, the estimated cost of the 7400 Dump Truck was increased from \$150,000 to \$200,000 due to increases in the cost of materials, transportation and inflation.

#62 Replace F250 Truck (DPW Truck)**\$55,000**

Submitted by: Director of Public Works

Last truck was purchased and delivered in 2020. Estimated life expectancy of 8 years. Anticipated replacement in 2028. Six-year prompt is 2022. The estimated cost covers a plow attachment at 2023 prices.

In 2023, the estimated cost of the F250 Truck was increased from \$50,000 to \$55,000 due to increases in the cost of materials, transportation and inflation.

#63 Replace Sidewalk Plowing/Mowing Tractor**\$140,000**

Submitted by: Director of Public Works

Last purchased in 2019 with an estimated 20-year life expectancy. Anticipated replacement is in 2039. Six-year prompt is in 2033.

#64 Snow Making Pump and Motor**\$28,000**

Submitted by: Director of Public Works & Recreation Director

The prior pump was last replaced in 1993 and was expected to be replaced in 2026 after 33 years in service. Although the pump and motor were scheduled to be replaced in 2026, they had to be replaced in 2023.

Adjusting the spreadsheet, the “Last” was replaced in 2023 with an estimated 20-year life expectancy (versus a 33-year life expectancy). The “next” anticipated replacement date is 2043. Six-year prompt is in 2037.

#65 Replace 2023 Ford F250 Small Pick-up**\$51,194**

Submitted by: Director of Public Works

Last replaced in 2023 with an estimated 10-year life expectancy. Anticipated next replacement is in 2033. Six-year prompt is in 2027.

In 2023, the estimated cost of the Ford F250 Small Pickup was increased from \$40,000 to \$51,194 due to increases in the cost of materials, transportation and inflation.

#66 Replace 2023 Ford F600 Dump Truck with Accessories**\$159,115***

Submitted by: Director of Public Works

Last replaced in 2023 with an estimated 10-year life expectancy. Anticipated next replacement is 2033. Six-year prompt is in 2027.

In 2023, the estimated cost of the Ford F600 Dump Truck with Accessories was increased from \$80,000 to \$159,115 due to supply chain difficulties and increases in the cost of materials, transportation and inflation.

In 2023 DPW purchased the truck body for \$69,115. DPW added \$50,000 worth of “accessories” (components) and then built the truck, in-house, saving the Town \$40,000 for assembling the truck as well as assuring the completion of assembling the truck before the snow season. Earlier orders for vehicles were delayed for over 2 years due to COVID and supply chain difficulties.

**Total Estimated Cost of new truck is: (\$69,115+\$50,000+\$40,000 saved) = \$159,115.*

#67 Replace 2017 GMC 4WD**\$60,000**

Submitted by: Director of Public Works

Last replaced in 2017 with a 10-year estimated life expectancy. Anticipated next replacement is 2027. Six-year prompt is in 2021.

In 2023, the estimated cost of the GMC 4WD was increased from \$50,000 to \$60,000 due to increases in the cost of materials, transportation and inflation.

#68 Replace Back Hoe**\$200,000**

Submitted by: Director of Public Works

Last replaced in 2014 with an estimated 15-year life expectancy. Anticipated next replacement is 2029. Six-year prompt is 2023.

In 2023, the estimated cost of the Back Hoe was increased from \$100,000 to \$200,000 due to increases in the cost of materials, transportation and inflation.

#69 Replace Front-End Loader (on order – being built)**\$172,000**

Submitted by: Director of Public Works

Even though the Front-End Loader had a 15-year life expectancy, the Town hung onto the last Front-End Loader for 19 years.

In 2023, the loader is being replaced with an estimated 15-year life expectancy. In late 2023, it is still being built. Anticipated next replacement is 2038. Six-year prompt is 2032.

During the last 3 years – in 2023, the estimated cost of the Front-End Loader was increased from \$130,000 to \$172,000 due to increases in the cost of materials, transportation and inflation.

#70 Design/Construct Upgraded Sewer Treatment Plant**\$850,000***

Submitted by: Director of Public Works

The present sewage treatment facility will require upgrading in the near future. It is estimated that the Town needs to begin appropriating funds for just engineering and design of an upgraded sewer treatment plant.

Even though the project itself may be bonded, appropriations for engineering and design were intended to start in 2022. The CRF Balance on 6/1/2023 was \$338,382. In FY 2023 the sum of \$90,000 was added for a total of \$482,382 and another \$90,000 is proposed for every year thereafter starting in 2024.

**In 2023, per DPW Nate Hadaway, with a National Pollutant Discharge Elimination System (NPDES) Permit, the Town might be able to keep the same facility, but would have to add a whole new process to remove ammonia, nitrates, and phosphates. Some municipalities with lagoons have been allowed to keep their lagoons, but were required to add a whole new process. If NH DES recommends a change in the process, the minimum cost would be about two million dollars (\$2,000,000) or more.*

For a new sewage treatment plant, the estimated cost several years ago was about ten million dollars (\$10,000,000).

By way of contrast, per the Waterville Valley's municipal website in 2023, the cost of a whole new treatment plant in Waterville Valley, excluding interest expense, is expected to be forty-one million dollars (\$41,000,000) which translates to an estimated 25% increase in the current tax rate beginning in 2027. Waterville Valley is much smaller than the Town of Lincoln.

In March 2021, Waterville Valley voters authorized an initial appropriation of five million dollars (\$5,000,000) to maintain existing facility operations, pay for a comprehensive study, fund design of the recommended improvements, bid the project, and allocate remaining funds to the start of construction.

#71 Reclaim and Pave West Street and Engineering

\$ Need Estimate

Submitted by: Director of Public Works

Completed last in 2021. Estimated life expectancy of 19 years. Will need work in 2040. Six-year prompt will be in 2034.

#72 Burndy/Old Airport Road/Conant Road

\$50,000

Submitted by: Director of Public Works

Completed last in 2019. Estimated life expectancy of 15 years. Will need work in 2034. Six-year prompt will be in 2028.

#73 Misc. Maintenance/Repair/Replacement – Public Works Equipment

\$15,000

Submitted By: Director of Public Works

Ongoing maintenance, repair, and replacement of Public Works equipment.

#74 East Branch Pemigewasset River Levee

\$1,400,000

Submitted by: Director of Public Works

(2018) Additional Funding \$400,000

(2020) Additional Funding \$311,000

Bond project.

(See also Project #107 Levee Maintenance.)

#75 Replace Playground Equipment at Kancamagus Recreation Area

\$25,000

Submitted by: Recreation Department

Equipment was last replaced in 2007 with an estimated 20-year life expectancy. "Next" date playground equipment was to be in 2023, however, that date has been changed to 2027. Six-year prompt is 2021.

In 2024, playground woodchips will be replaced, but no new equipment.

#76 Library Technology Maintenance, Upgrades and Repairs

\$ On Going

Submitted by: Library

The library has 1 server and 2 computers which are presently deemed satisfactory for use. However, 2 computers need replacing, and 5 computers need upgrading. Future computer replacement will be done on an on-going basis as needed.

#77 Four (4) River Crossings

\$250,000*

Submitted by: Director of Public Works

**\$250,000 is the estimated cost of only one (1) river crossing. According to the DPW, although these funds are intended to be used to replace any or all of those crossings in case any one or more are compromised, the estimated cost amount may not be adequate to replace even one river crossing.*

There are a total of four (4) river crossings. The total cost of all four (4) river crossings is one million dollars (\$1,000,000.) However, the DPW and the CIPC assume that the Town will only lose or need to replace one (1) river crossing at a time. The goal of the CIPC is to have enough money to replace one (1) of the four (4) river crossings at a time.

Replace existing utilities crossing the main stem of the Pemigewasset River to the Cold Spring Well as well as other existing utility river crossings.

Replacement of one (1) river crossing is scheduled for 2029. Six-year prompt is 2023.

There are four (4) river crossings where the existing main transmission lines for utilities cross:

(1) East Branch Pemigewasset River:

- a. Near Loon Mountain Ski Area's Octagon Lodge between:
 - i. (Map 126, Lot 020 – including the Octagon Lodge, 60 Loon Mountain Road owned by Loon Mountain Recreation Corporation); and
 - ii. (Map 127, Lot 307 – “US Route 112 – 16 Acres” owned by Loon Mountain Recreation Corporation).
- b. Near Building D of the “The Riverfront Condominiums” between:
 - i. (Map 122, Lot 004-OD – 16 Penstock Road – common area surrounding the 12-unit Building D owned by Riverside Condominium Association); and
 - ii. (Map 124, Lot 066 – South Peak LO owned by South Peak, LLC); and
- c. Near Jean's Playhouse (Map 119, Lot 001 – 34 Paper Mill Drive) between:
 - i. (Map 112, Lot 009 – 63 Recycle Road owned by the Town of Lincoln)
 - 1. OR (Map 112, Lot 044 – 22 South Mountain Drive owned by RiverWalk, LLC); and
 - ii. (Map 118, Lot 040 – Parcel 2 #LO owned by South Peak, LLC.

(2) Pemigewasset River (Main Stem):

- a. Cold Springs Well – near Country Bumpkins Campground and Cabins (Map 108, Lot 042, 218 US Route 3, owned by the Brazen Penny, LLC) between:
 - i. (Map 108, Lot 042 – 218 US Route 3, owned by the Brazen Penny, LLC); and
 - ii. (Map 108, Lot 046 or Lot 047 – US Route 3 #LO, owned by the State of New Hampshire.)

#78 Repair/Replace 2005 Bombardier Groomer

\$100,000

Submitted by: Recreation Department

Covered intermediate repair and eventual replacement of used 2005 Bombardier Groom purchased in 2018.

The 2005 Bombardier Groomer (used) was purchased by the Town in 2018. CIPC voted to leave “as is” in 2021-2024. Anticipates replacement groomer will be needed in 2027 after ten (10) years of service. Six-year prompt is 2021.

#79 Repair/Replace Caterpillar Diesel Tow Engine**\$15,000**

Submitted by: Recreation Department

This item was replaced in 2005 and was recommended to be replaced in 2019, after providing fourteen (14) years of service. CIPC voted to leave “as is” for 2023-2024. In 2024, engine will have provided nineteen (19) years of service.

#80 “Old Hole” Public Access**\$ On Going**

Submitted by: Public Works Director and CIP Committee

As part of a 2019 court settlement, the Town has permanent parking and recreation access to a traditional local swimming area known as “Old Hole” off NH Route 112 and in return, the Town needs to construct and maintain a parking lot near NH Route 112 and a walking path from that parking lot to the Old Hole swimming area at the Levee.

However, the current area designated for an easement is not conducive to developing a human (versus a mountain goat) walking path. In 2022, the land subject to the easement and approved by the Planning Board for a 76 duplex development called “The Rapids” [Main Street #LO (Map 118, Lot 003)] was sold to Mark Bogosian d/b/a The Rapids at South Peak, LLC. If Bogosian comes for Site Plan Review approval to further develop the property in a way that differs from the approval at “The Rapids” the Town may try to negotiate a more suitable area for an easement and parking area. Project is on hold until a more appropriate easement can be negotiated.

#81 Kancamagus Recreation Infrastructure (Dug Outs, lighting, Etc.)**\$ On Going**

Submitted by: Recreation Director

Project includes concession stand, fence and dugouts yet to be scheduled. Work scheduled estimated for 2025.

#82 Employee Separation**\$ On Going**

Submitted by: Town Manager

To fund employee separation agreements per contracts and/or Town policy.

#83 Replace Torque Valves & Actuators (15)**\$110,300**

Submitted by: Director of Public Works/Water Department

Ongoing.

#84 Sewer Inflow Study (Commercial Funded)**\$75,000**

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. Has to be completed per U.S. Environmental Protection Agency (EPA) schedule.

#85 Fire Department Building Infrastructure**\$ On Going**

Submitted By: Fire Department

For major repair and replacement of mechanical systems, interior building components, etc.

#86 Pave Fire Department Parking Lot**\$ Need Estimate**

Submitted By: Fire Department

Completed in 2013, life expectancy 20 years. Due to be repaved in 2033. Six-year prompt is 2027.

In 2024, CIPC will need estimate for re-pavement of area where asphalt is currently upheaving.

#87 Recreation Department Van Replacement 2016 Ford Transit**\$50,000**

Submitted By: Recreation Director

In 2023, the estimated cost of the van increased from \$45,000 to \$50,000 due to increases in the cost of materials, transportation and inflation.

The van is a 2016 Ford Transit delivered in 2017. In 2023, the estimated date of the next replacement van was 2023, however, in 2023, the CIPC changed the estimated date of the next replacement van to 2026. Six-year prompt is 2020.

Estimated life expectancy for vans was originally seven (7) years. In 2023, the CIPC extended the estimated life expectancy for a van from seven (7) years to nine (9) years, following the COVID pandemic during which van usage was reduced. However, current use, wear and tear, and average annual mileage accumulating indicate the van normally will need to be replaced in at eight (8) years.

#88 Recycle Center Facilities and Land Improvements and Replacements**\$ On Going**

Submitted By: Director of Public Works

Recycle Center land and facility replacements and improvements.

#89 Riverside Cemetery Road Reconstruction**\$15,000**

Submitted By: Director of Public Works

Completed last in 2019. Will need work in 2034. Six-year prompt is for 2028.

#90 Laboratory/Office Repairs and Maintenance in Sewer Treatment Plant (STP)**\$80,000**

Submitted By: Director of Public Works

Includes repairs and replacement of laboratory equipment and repairs to the building. Ongoing.

#91 Replace PLC**\$70,000**

Submitted By: Director of Public Works

(PLC stands for Programmable Logic Controller – the “brains” that run the Water Treatment Plant (WTP).

Project was originally expected to be completed in 2022, but now the anticipated completion date is in late 2023. Anticipated life expectancy is about 10 years, with an anticipated replacement date of 2033. Six-year prompt is 2027.

The cost of the PLC alone is \$70,000. Additional costs for licensing and upgrading the SKATA system add up to a total estimated cost of \$30,000. The total estimated cost of \$100,000 would cover the PLC and all of the licensing fees and the cost of upgrading the SKATA system to work with the new PLC.

In 2024, CIPC should consider using estimated cost of \$100,000 to include both the PLC (\$70,000) and the SKATA system (\$30,000) as the controller for the WTP cannot operate without both.

#92 Fire Department – FD Communication Improvements

\$ On Going

Submitted By: Fire Chief

There is a new project assigned to this CIP number.

Replace and repair communications equipment and services, including but not limited to mobile radios with remote heads, portable radios, and pagers including all hardware required to use the equipment as well as the software programming, installation of new mobile radios and inflation in pricing.

Note for 2024: At this time NH Fire Departments require communication tools that are compatible with the communication tools of other mutual aid partners all of whom use analog equipment (versus digital equipment used by Police Departments).

#93 Reclaim Edgewood Street and Coolidge Street

\$160,000

Submitted By: Director of Public Works

Final project was completed in 2019. 15-year life expectancy. Next to be done in 2034. Six-year prompt to be 2028.

#94 Reclaim Liberty Road and Eagle Cliff Road

\$200,000

Submitted By: Director of Public Works

Last completed in 2009. 15-year life expectancy. Presently scheduled to be completed next in 2024. Six-year prompt is 2018.

#95 Ongoing Culverts and Drainage Repairs

\$ On Going

Submitted By: Director of Public Works

#96 Sidewalk Maintenance

\$ On Going

Submitted By: Director of Public Works

Rebuilding and maintaining sidewalks. Every year the DPW chooses a section of sidewalk to rebuild, including resetting the curbs and installing handicapped access ramps. In 2019 the sidewalk at Loon Mountain was rebuilt. In 2020 Maple Street was rebuilt. Resetting the curbs and ramps is expensive. Currently it is difficult to get linseed oil to seal the pavement so DPW is only sealing 50% of the side of the concrete each year. DPW tries to pay for minor sidewalk repairs out of his regular operating budget.

#97 Kancamagus Recreation Area Parking Lot Reclamation/Expansion

\$40,000

Submitted By: Director of Public Works and Director of Recreation

Originally, the parking lot reclamation/expansion project was scheduled for 2022; however, only the base was completed in 2023. Additional finished pavement will need additional funds to be completed in 2024.

#98 Rebuild Boise Brook Pumps (2) Submitted By: Director of Public Works	<u>\$16,000</u>
<p>In 2022, the two (2) pumps were twenty (20) years old. In 2023, the pumps are twenty-one (21) years old. Pumps were built in 2002. The first pump was rebuilt in 2016. The second pump has not been rebuilt. Life expectancy of a pump is 10 years.</p> <p>In 2024 the DPW and CIPC should consider establishing a better estimated replacement/rebuild schedule with appropriate prompts.</p>	
#99 Cemetery Expansion Submitted by: Cemetery Trustees	<u>\$160,000</u>
<p>To include expansion of current area, addition of cremation burial site and construction of a new maintenance building. In 2022/2023, the new maintenance building was “almost complete”.</p>	
#100 US Route 3 Water Treatment Plant/Tanks Submitted by: Director of Public Works	<u>\$2,000,000</u>
<p>To build additional water storage tanks along with related piping and electronics. Also, to investigate the need for a water treatment plant to serve the north end of Lincoln.</p>	
#101 Upgrade Cold Spring Well Facility Submitted by: Director of Public Works	<u>\$15,000</u>
<p>Includes repairs and upgrades to the Cold Spring Well facility.</p>	
#102 C1 Fire Department Command Vehicle (2020) Submitted by: Fire Department	<u>\$40,000</u>
<p>Purchased new in 2020. In 2023, Fire Department and CIPC changed estimated life expectancy of the Fire Department Command Vehicle from four (4) years to eight (8) years. Anticipated replacement in 2028. Six-year prompt in 2020.</p>	
#103 Track Excavator/Low Bed Trailer Submitted by: Director of Public Works	<u>\$150,000</u>
<p>Changed title of the CIP Account from #103: <u>Loader Snow Blower Attachment</u> to Track Excavator/Low Bed Trailer</p>	
<p>Originally, DPW thought that based on the current growth in Town, the snowblower attachment would be critical in removing snow in the more densely populated areas of town. The loader snow blower attachment was intended to be used with the new front-end loader currently on order to assist with sidewalk, street and parking lot snow cleanup. The loader snow blower attachment was intended to be used to blow the snow out into the street to be put into dump trucks and then taken away.</p>	

Because of the changes in the local weather patterns, DPW has only had to truck away large amounts of snow from the sidewalks twice in the past several years. After some discussion with the CIPC, the DPW decided it would be more helpful for the overall tasks associated with Department of Public Works to get a track excavator with a low bed trailer, transfer the current front-end loader to the Transfer Station because that front-end loader is in rough shape and forgo the purchase of the loader snow blower attachment.

Originally, the purchase of the new loader snow blower attachment was scheduled for 2021, but DPW Hadaway pushed this expenditure out to 2022 because the snow blower attachment would not work on the present front-end loader. DPW was waiting to buy the snow blower attachment until 2023 when the Town bought the new front-end loader and could put the new snow blower attachment on the new front-end loader.

The CIPC is intending to scratch the purchase of the loader snow blower attachment and put that money towards the purchase of a track excavator with a low bed trailer instead.

The purchase of the new Track Excavator/Low Bed Trailer is anticipated for 2024. The estimated life expectancy will depend on whether purchase is a new or used piece of equipment.

#104 Kancamagus Recreation Area Multi-Use Covered Structure

\$120,000

Submitted by: Recreation Director

The covered structure was intended to be used year-round for different programs and events.

Initially, scheduled to receive \$45,000 in 2024, the estimated balance as of 12/31/2023 was reduced to \$35,000 so \$10,000 could be put to the replacement of the 2018 Ford Transit van.

Later in 2023, two public interest meetings were held for future needs at the Kanc Rec Ski Area, and following those meetings, at the October 24th CIPC meeting, the CIPC reduced the 2024 appropriation for the #104 Kancamagus Recreation Area Multi-Use Covered Structure to \$0 and increased the 2024 appropriation for the #109 Kanc Rec Building to \$100,000.

#105 Community Building Repairs

\$100,000

Submitted by: Recreation Director

New roof, replace flooring, insulate walls with new studding and sheathing. (Listed under “Bond Projects After 2014”.)

#106 Replace 2017 FORD F550 Plow Truck

\$80,000

Submitted by: Director of Public Works

Purchased in 2018. Estimated 10-year life expectancy. Replacement in 2028. Six-year prompt is 2022.

#107 Levee Maintenance

\$ On Going

Submitted by: Director of Public Works

East Branch Pemigewasset River Levee ongoing maintenance required by the US Army Corps of Engineers Maintenance Agreement.

#108 Ski Slope Infrastructure

\$28,000

Submitted by: Recreation Director and Director of Public Works

Expenditures required to maintain the Kancamagus Recreation Ski Area (“Kanc Rec Ski Area”) infrastructure, including snowmaking, trail grooming for skiing, snowboarding and sledding, landscaping, slope scaping, lighting, access, etc.

Ski Slope Infrastructure includes:

(A) Snow Making Pump & Motor

- a. **“Total Estimated Cost”**: The total estimated cost of the proposed snow making pump and motor was a rough estimate to be firmed up closer in time to the expected purchase. Currently there is “\$18,000” in the Total Estimated Cost cell for the snow making pump and motor alone.
- b. **“Last”**: The Snow Making Pump and Motor were last replaced in 1993.
- c. **“Next”**: The life expectancy of the snow making pump and motor purchased in 1993 on the Ski Slope Infrastructure is 33 years. After 33 years, the Snow Making Pump and Motor will be due to be upgraded or replaced “next” in 2026.
- d. **“Prompt”**: The CIP Committee has 2020 in this cell – 6 years prior to the anticipated date of purchase of 2026.

(B) Snowmobile

1. **“Total Estimated Cost”**: In 2022 was \$10,000, needs a safe working studded track snowmobile to maintain and operate the Kanc Rec Ski Area.
 - i. Initially, they did not put snowmobiles into the CIP because the purchase price of the snowmobile was less than \$15,000 and in the past the Recreation Department received donated snowmobiles. However, in 2022 the cost of a snowmobile was well over \$10,000 when they tried to order it. If the snowmobile is working there is the potential for getting credit for a trade-in as was intended in 2022.

#109 Kanc Recreation Building

\$ Ongoing

Submitted by: Recreation Director and Public Works Director

To maintain and operate the Kancamagus Recreation Ski Area building (“Kanc Rec Ski Area”) and related infrastructure, including lighting, access, insulation, etc. The building is used by the Recreation Department to operate a ski program for both the Lincoln and Woodstock communities as well as its multiple summer camps and recreation programs.

In late 2023, two public interest meetings were held for future needs at the Kanc Rec Ski Area, and following those meetings, at the October 24th CIPC meeting, the CIPC reduced the money for the #104 Kancamagus Recreation Area Multi-Use Covered Structure to \$0 and increased the 2024 appropriation for the #109 Kanc Rec Building to \$100,000.