

***Town of Lincoln
Capital Improvement Program
2021 - 2026***



Tentatively

November 11, 2020

***Adopted by the
Lincoln Planning Board
November 11, 2020***

On behalf of the Planning Board, it is my pleasure to submit the 2021 Capital Improvements Program (CIP), as adopted by the Planning Board on November 11th, 2020.

As presented, the CIP achieves the RSA 674:6 goal to “classify projects according to the urgency and need for realization.” In that regard, users of this program should understand that, as set forth in RSA 674:5, the “sole purpose and effect of the capital improvements program shall be to aid” the Board of Selectmen and the Budget Committee in their deliberations as they prepare a proposed budget for consideration by the March 9, 2021 Town Meeting.

We trust that the Town officials will find this year’s edition of the Town’s CIP to be a valuable reference and resource document as the Boards prepare the proposed FY2021 capital improvements funding program for consideration by Town Meeting.

Very truly yours,

Jim Spanos, Chairman
Lincoln Planning Board

Cc: Selectmen
 Town Manager
 Administrative Assistant
 Finance Director
 Planning Board Members
 Budget Committee Members
 Police Chief
 Fire Chief
 Public Works Director
 Recreation Director
 Librarian
 Town Clerk/Tax Collector
 Planner
 Town Attorney
 Lincoln Public Library
 Lincoln-Woodstock Chamber of Commerce
 New Hampshire Office of Energy and Planning
 North Country Council

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Town Officials

Board of Selectmen

O.J. Robinson	Chair, Selectman
Jayne Ludwig	Selectman
Tamra Ham	Selectman

Town Manager

Alfred “Butch” Burbank	Town Manager
Jane Leslie	Administrative Assistant

Finance Director

Johnna Hart	Finance Director
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Planning Board

Jim Spanos	Chair
Joe Chenard	Vice-Chair as of March 2018
O.J. Robinson	Selectmen’s Representative
Mark Ehrman	Member
Steve Noseworthy	Member
Paul Beaudin	Alternate
	Alternate
	Alternate

Zoning Board of Adjustment

Jon Ham	Chair
Paul Beaudin	Vice Chair
Jack Daly	Member
Raymond D’Amante	Member
Delia Sullivan	Member
Myles Moran	Alternate
Marjorie Gozdiff	Alternate

Planner

Carole Bont	Planner
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Budget Committee

Michael Simons	Chair
Paul Beaudin	Member
Tracey Brumlik	Member
Susan Chenard	Member
Jack Daly	Member
Raymond D'Amante	Member
Dennis Ducharme	Member
Herbert Gardner	Member
Cindy Lloyd	Member
Alfred Poulin	Member
James Spanos	Member
Lutz Wallem	Member
Jayne Ludwig	Selectmen's Representative

Department Heads

Alfred "Butch" Burbank	Town Manager/Town Planner
Ron Beard	Fire Chief
Nate Hadaway	Public Works Director
Kristyn Daigle-Brophy	Town Clerk/Tax Collector
Carol Riley	Librarian
Chad Morris	Police Chief
Tara Tower	Recreation Director

Capital Improvement Program Committee

The Bylaws of the Capital Improvement Program Committee (CIPC) are included in Appendix A.

Committee Membership

OJ Robinson	(Chairman) Board of Selectmen Representative
Mark Ehrman	Planning Board Representative
Paul Beaudin	Budget Committee Representative
Alfred "Butch" Burbank	Town Manager/Staff Representative
Staff:	
Carole Bont	Town Planner
Johnna Hart	Finance Director

The CIP Committee met throughout development of this proposed, draft document.

The Committee also spent much time this year, coordinating with department heads, revising and enhancing the "Project Summary (Numerical) Listing."

Authorization

Pursuant to State RSA 674:5 and Warrant Article #25, as adopted at the March 12, 1996 Lincoln Town Meeting; the Lincoln Planning Board was authorized to "prepare a recommended program of municipal capital improvement projects projected over a period of at least six years. The sole purpose and effect of the capital improvements program shall be to aid the ... [Board of Selectmen] and the budget committee in their consideration of an annual budget."

In addition, RSA 674:22 requires the development and formal adoption of both a Master Plan and a Capital Improvement Program (CIP) prior to enacting growth management and/or impact fee ordinances.

Introduction

The following CIP represents an analysis of local finances, identifies capital needs, prioritizes these needs, and recommends a schedule for financing based upon projected resources. Advance scheduling of municipal projects allows the town to schedule costs over a period of years and to avoid wide fluctuations in tax rates. Early arrangements for financing may put the town in a position to take advantage of favorable bond markets or to qualify for various state and federal assistance programs.

The CIP is not a static document and it is updated annually. The annual update should reflect the decisions made at town meeting that influence the priorities and budgeting mechanisms described in the CIP. The document is adjusted to meet the needs of the Board of Selectmen, Budget Committee and Planning Board.

What is Capital Improvement Program (CIP)?

The Capital Improvement Program is a comprehensive listing of all major town improvements to be made during the next six years, together with a fiscal analysis of each improvement. The program, when adopted and fully utilized, serves to ensure that Town facilities and infrastructure are provided in accordance with the needs and within the financial capabilities of the Town of Lincoln.

Benefits of the CIP

The CIP is an important management tool for the allocation of limited resources. It allows the community to program capital expenditures into a rational planning and budgeting process.

The CIP helps preserve public health, safety and welfare by avoiding the practice of delaying or deferring major maintenance expenditures and basic improvements of essential services. Expensive stopgap measures are often implemented without ever addressing the comprehensive long-term needs.

The CIP and Master Plan should be used in combination to anticipate the future growth of the community and therefore avoid expensive expansion of facilities. By adopting a CIP annually, portions of expansion projects may be funded with impact fees in accordance with the State statutes.

The CIP process also improves communication and coordination among departments. One such example would be that the school department and the town are now aware of each other's projects. It also improves communication with citizens. The process allows for a public discussion of the preferred means of distributing capital costs not only over time, but also among users of the facilities.

An effective CIP helps to avoid undue tax increases at the local level. By planning ahead, the community can spread the burden of new capital expenditures over time. A surprise hike in taxes due to large capital expenditures can be avoided. A well thought out capital improvement project might be more attractive to a potential grant-funding source.

The development and formal adoption of a capital improvement program is a statutory prerequisite to the enactment of growth management and impact fee ordinances. The CIP also can be used as a tool by the Planning Board to determine if a proposed subdivision is scattered and premature.

The CIP can also bring economic benefits to a community. A community with sound fiscal health and high-quality services is attractive to a business and provides a better quality of life.

The Capital Improvement Program (CIP) Process

The Planning Board, the Board of Selectmen and the Budget Committee review and utilize the CIP as a *planning tool*.

Once the program has been adopted by the Planning Board, it is reviewed and updated annually by the Capital Improvement Program Committee (CIPC) who makes recommendations for the upcoming year's capital budget to the Planning Board following coordination with department heads, the Board of selectmen and the Budget Committee. The CIP Committee obtains input and updates from each department head and the school district to determine new and/or continuing project needs as well as the status of existing projects. Each annual update adds an additional year to the schedule so that a six-year program period is maintained.

The Capital Improvement Program Committee (CIPC) is a standing committee of the Planning Board, whose purpose is to assist the Planning Board with its annual adoption of the CIP. The CIPC is an appointed committee. The CIPC receives, evaluates and makes recommendations on capital improvement projects requested by each municipal department. The CIPC's function as an appointed body is advisory in that it makes recommendations to the Planning Board on priorities for funding requested for capital improvement projects. During 2000, the CIPC created an Advisory committee in order to specifically address priorities among the many proposed CIP Projects.

For the CIP budget prepared this year, the CIPC, established \$1,394,943 as the 2021 expense total for all Capital and Bond financed projects. This represents an increase of \$18,273 (1.3%) over the CIP adopted by the Planning Board for 2020. This total is \$125,324 less than the target amount of \$1,520,267.

Article V of the CIPC Bylaws sets forth the CIP Process, including general milestone deadlines.

Definition of a Capital Project

A capital improvement is defined as expenditure for public facilities costing more than \$15,000 (total) and considered beyond the scope of normal annual operating expenses.

Financial Recommendations

Pertinent information along with specific details, where necessary, pertaining to each of the proposed projects is included in the “Chronological List of Projects”. Scheduling of these projects over the next six years per respective department is included in the “CIPC Consolidated Spreadsheet”.

As of the publication of this document, Town Staff are preparing results of additional in-depth research that will be used in conjunction with this CIP document during the FY 2021 budget proposal activities of the Town.

Bylaws of the Capital Improvements Program Committee (CIPC)

ARTICLE I AUTHORITY

Pursuant to RSA 674:5 and Warrant Article No. 25, as adopted at the March 12, 1996 Town Meeting, the Lincoln Planning Board hereby creates a permanent standing committee, to be named the "Capital Improvements Program (CIP) Committee."

ARTICLE II PURPOSE

The purpose of the committee will be to assist the Planning Board in its annual adoption of a Capital Improvements Program by performing any task deemed appropriate to the implementation of RSA 674:6 and RSA 674:7.

ARTICLE III MEMBERSHIP

- A. The committee will be comprised of four (4) voting members, as follows:
- Representative of the Planning Board
 - Representative from the Budget Committee
 - Selectman's Designated Representative
 - Public or Staff Representative
- B. The Planning Board may determine changes to the previous year's committee structure at any time.

ARTICLE IV ORGANIZATION

- A. The Chairman of the committee will be the Representative of the Planning Board.
- B. The Finance Director is hereby designated as the financial officer.
- C. The CIPC Chairman is hereby designated as the primary contact.
- D. The office of the Planning Board/CIP Secretary will be responsible for providing staff support for the purposes of taking and preparing committee minutes and other routine staff needs of the committee.

ARTICLE V RESPONSIBILITIES

- A. The CIP process is generally set forth as follows:
- Step 1:* On or about **June 1st** each year, letters are sent out by the representative of the Planning Board to department heads requesting their detailed CIP project submittal information for the next fiscal year. Each year the department head reassesses all of the prior project requests and adds a new sixth year.
- Step 2:* By **July 1st**, all project requests are due back to the CIP Committee.
- Step 3:* Generally speaking, the CIPC meets from **July through October** to prioritize all requested projects and develop the draft CIP. As part of the process, the CIPC may create a sub-committee; known as the "CIP Advisory Committee," whose sole purpose will be to assist the CIPC in creating a priority ranking of all CIP proposed projects.

Step 4: By **November 15th**, the CIPC, makes its recommendations to the Planning Board.

Step 5: By the end of **November**, the Planning Board will conduct a public hearing and take action or amend the CIP based on input from the public hearing.

Step 6: By **December 15th**, the Planning Board adopts the CIP and distributes it to the Budget Committee, the Board of Selectmen and the general public to be used as a planning tool.

- B. In addition to a proposed Capital Improvements Program, at the end of its annual work as a CIPC, the Committee will address any matter deemed appropriate by the Committee, including a critique of these committee by-laws.

Last revised by the Planning Board during its meeting of October 9, 2019.

James Spanos
Chairman of Planning Board

Certification of the Capital Improvement Program

In accordance with the provisions of RSA 674:5-8; the Lincoln Planning Board does hereby adopt the Town of Lincoln Capital Improvement Plan dated November 11, 2020 which shall be further updated by the Planning Board from time to time.

Date Adopted: November 11, 2020

For the Lincoln Planning Board:

Jim Spanos, Chairman

A copy of this document is on file in the Town Clerk's Office in Town Hall as well as at the State of New Hampshire Office of Energy and Planning in Concord.

Numerical List of Projects

#1 No Project Assigned This Number

\$0

#2 Engineering

\$ On Going

Submitted By: Town Planner, Director of Public Works and/or Town Manager
To be used for the general engineering needs of the Town.

#3 Pumps, Controls, Valves, Monitors

\$ On Going

Submitted By: Director of Public Works

Ongoing replacement of water system equipment.

#4 Municipal Building Roof Replacement

\$40,000

Submitted By: Director of Public Works

Replace roof as needed.

#5 Recreation Department Van Replacement '18 Ford Transit

\$30,000

Submitted By: Recreation Director

Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years.

#6 Replacement of Exterior Siding on Water Treatment Facility

\$40,000

Submitted By: Director of Public Works

#7 Replace Roof of Recycle Center Building

\$19,000

Submitted By: Director of Public Works

Replace roof as needed.

#8 Sewer Maintenance Repair/Replacement

\$100,000

Submitted By: Director of Public Works

Repair/replace variable frequency drives, Route 3 grinder, motor control center, switch panels, lab equipment, etc.

#9 El International Pumper (G13740)

\$400,000

Submitted By: Fire Department

Purchased 2013, expected life expectancy 25 years. Replacement in 2038.

#10 Upgrade Police Department Computer & Records Management System

\$70,000

Submitted By: Police Department

Replace and/or upgrade the existing hardware and software in the Police Department Computer System in the station, operations officers and in the patrol cars (does not include radios). Also upgrade the Records Management System for the Police Department.

#11 Highway Garage Infrastructure \$30,000
Submitted By: Director of Public Works

Ongoing infrastructure repairs and upgrade.

#12 To Replace Water Intake Gallery (Bond ends 2019) \$1,000,000
Submitted By: Director of Public Works

Bonded in 2013 (\$500,000) and completed 2014. Future replacement 2034.

#13 Replace Snow Guns
Submitted By: Recreation Director and Director of Public Works

a. Areco 2011 – purchased 2019	<u>\$15,000</u>
b. Areco Jr 2009 – purchased 2014	<u>\$15,000</u>
c. Pole Cat SMI 2014 – purchased 2018	<u>\$15,000</u>

#14 Communications Upgrade to Water System \$125,000
Submitted By: Director of Public Works

Improve tele-communications from all water sources and the water treatment plant.

#15 Replace 2009 100 CFS Portable Compressor \$15,000
Submitted By: Director of Public Works

Replaced in 2009, expect 20-year service life. Next planned replacement 2029.

#16 WTP Disinfection System \$ To Be Determined
Submitted By: Director of Public Works

#17 Lower Black Mountain Road \$60,000
Submitted By: Director of Public Works

Next should be 2021. The immediate cost will be about \$90,000 in 2021. The overall cost is to be determined.

#18 Library Building Infrastructure \$97,000
Submitted By: Library Trustees

Ongoing repair and replacement of library building infrastructure.

#19 Garage/Maintenance Shed at Kancamagus Recreation Area \$45,000
Submitted By: Director of Public Works & Recreation Director

Includes replacing the bull wheel hut, storage for equipment and the groomer with a new building.

#20a Misc. Maintenance/Repair/Replacement for Property & Building Maintenance \$15,000
Submitted By: CIP Committee

Exterior concrete and brick work on Town Hall. Completed last was 2007. Date of estimated work is 2024.

#21 Town Wide Dispatch Communications Improvements

\$325,000

Submitted By: Emergency Management

Improve and/or replace existing Dispatch Communications equipment including base radios, repeaters, car radios, and portable radios. This system provides for emergency and radio communications for Lincoln Dispatch, Police, Fire, Public Works and Town Administration. It also provides radio communications with other Police and Fire Departments through Mutual Aid.

#22 Proposal to Replace Loon Pond Dam

\$425,000

Submitted By: Director of Public Works

Replacement and repair of Loon Pond Dam. Completed 2016. Next due 2116.

#23 New Town Services Building/Location Feasibility Project

\$ On Going

Submitted By: CIP Committee

Study of possible new Town Services building, to include Town Hall, Police and Fire services.

#24 Revaluation Statistical Update/Utilities

\$100,000

Submitted By: Board of Selectmen

Revaluation is required every 5 years

#25 Update Town Master Plan

\$40,000

Submitted by Town Planner

Last redraft of Master Plan was conducted in 2016. Revisions are required every ten years. Next Plan due in 2026.

#26 Sewer Town-wide Jetting & Camera Inspection

\$ On Going

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. To be completed on an ongoing, rolling basis.

#27 Sewage Treatment Aerator Replacement & Upgrade

\$ On Going

Submitted by: Director of Public Works

To be completed on an ongoing, rolling basis.

#28 Loon Mountain Road Reconstruction –Octagon Lodge to Boyle Brook

\$150,000

Submitted By: Director of Public Works

Joint project with Loon Mountain. Completed in 2012. Next due 2032.

#29 Solid Waste – Existing Equipment Replacement Fund \$100,000

Submitted By: Director of Public Works

This project creates a fund dedicated to the replacement of existing equipment on a scheduled or unforeseen basis. The service area involves both Lincoln and Woodstock town wide.

#30 Repave Recycle Center Roadway \$60,000

Submitted By: Director of Public Works

Repave sections as needed.

#31 Village Center Trails & Riverfront Park \$2,300,000

Submitted By: Town Planner, Recreation Director and/or Town Manager

The project is to construct a river walkway with amenities, parking spaces and landscaping based on the results of a design plan, which has yet to be prepared. The project will provide a new facility. It is needed to create a new facility and provide added capacity to serve growth. Lincoln/Woodstock.

#32 Water Meter Recalibration/Replacement Project \$500,000

Submitted By: Director of Public Works

This project involves the replacement of existing water meters, whose life expectancy is about 10 years. Project was proposed to be implemented in FY 2003-2004 town-wide.

#33 Water Treatment Plant Media Change Replacement \$85,000

Submitted By: Director of Public Works

Filter media replaced in 2011. Expect a 15-year service life. Next planned replacement 2026.

#34 Misc. Maintenance/Repair/Replacement for Roads & Streets \$411,000

Submitted By: Director of Public Works

#35 WTP Town-Wide Water Distribution/Sewer Collection Upgrade \$ Ongoing*

Submitted By: Director of Public Works

The project expands the capacity of the existing water treatment plant. It is needed to improve quality or efficiency of existing services. See the 2001 Water Study prepared by Provan & Lorber, Inc.

*To be partially funded by Bedroom Impact Fee

#36 Beech Wood 1 Paving and Drainage Repairs \$600,000

Submitted by: Director of Public Works

Public Portions of Black Mountain Road, East Branch Drive, Beechnut, and Brookway Street. Bonded. Completed 2016. Next due 2036.

#37 Hanson Farm Road Reconstruction Project \$485,000

Submitted By: Director of Public Works

Completed 2016. Next due 2036.

<u>#38 Replace or Repair Four Garage Doors at DPW</u>	<u>\$15,000</u>
Submitted By: Director of Public Works	
Replace as needed, estimated life span 30 years. Last done in 2013.	
<u>#39 Community Center Building Infrastructure</u>	<u>\$55,000</u>
Submitted By: Recreation Director & Director of Public Works	
Includes mechanical systems, interior building components, HVAC systems, roof, siding, pointing, etc.	
<u>#40 Ski Slope Top Shed</u>	
Submitted By: Recreation Director & Director of Public Works	<u>\$40,000</u>
Replaced in 2009, 20 year plus life expectancy.	
<u>#41 Expansion to Library Building</u>	<u>\$100,000</u>
Submitted By: Library & Director of Public Works	
Construct addition to existing library building.	
<u>#42 Town Building Infrastructure</u>	<u>\$ On Going</u>
Submitted By: Town Manager & Director of Public Works	
For major repair and replacement of mechanical systems, interior building components, etc.	
<u>#43 Water Treatment Plant Building Upgrades & Maintenance.</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	
Ongoing repair/replacement of WTP building. Addition of new storage room for chemicals and spare equipment.	
<u>#44 Replace Pump Wet Ends Connector Road</u>	<u>\$25,000</u>
Submitted by: Director of Public Works	
Sewer pump station equipment needs. Replaced in 2013 next replacement estimated in 2023.	
<u>#45 Tower Truck (G11210) (2001)</u>	<u>\$280,000</u>
Submitted by: Fire Department	
Purchased in 2017. Replacement will be needed in 2038.	
<u>#46 E2 International 4900 Pumper (G02874) (2001)</u>	<u>\$400,000</u>
Submitted by: Fire Department	
Purchased in 2001. Replacement will be needed in 2025.	
<u>#47 R4 Rescue Vehicle (2009)</u>	<u>\$140,000</u>
Submitted by: Fire Department	
Purchased in 2019. Replacement will be needed in 2034.	

<u>#48 Replace River Intake Pumps Reserve</u>	<u>\$150,000</u>
Submitted by: Director of Public Works	
Replaced rebuilt in 2005 – will need replacement in 2021.	
<u>#49 Rebuild/Replace Dumpster Vertical Pumps</u>	<u>\$30,000</u>
Submitted by: Director of Public Works	
Completed last in 2013. Will need to be redone or replaced in 2023.	
<u>#50 Rebuild/Replace Backwash Pumps/Motors</u>	<u>\$16,000</u>
Submitted by: Director of Public Works	
<u>#51 Replace Water Treatment Plant Caterpillar Propane Generators (2)</u>	<u>\$160,000</u>
Submitted by: Director of Public Works	
Water treatment plant generator, replaced in 1992.	
<u>#52 Replace Finish Water Pumps & 6 VFD's</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#53 Replace the Motor Control Center and Variable Frequency Drives</u>	<u>\$ On Going</u>
Submitted by: Director of Public Works	
Remove and replace the outdated and deteriorated Westinghouse motor control center at the waste water treatment plant.	
<u>#54 Cleaning Cold Springs Well</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#55 Rue Gionet Box Out and Drainage</u>	<u>\$120,000</u>
Submitted by: Director of Public Works	
<u>#56 Repair/Replace Salt Storage Shed at DPW</u>	<u>\$30,000</u>
Submitted by: Director of Public Works	
<u>#57 Town Wide Manhole Inspection/ Repair/ Engineering</u>	<u>\$ On Going</u>
Submitted by: BOS	
<u>#58 Replace Sewage Treatment Plant Generator</u>	<u>\$80,000</u>
Submitted by: Director of Public Works	
Sewer treatment plant generator, 20-year life span. Replaced 2014.	
<u>#59 No Project Assigned This Number. Available for Assignment.</u>	

<u>#60 Dredge Lagoons & Sludge Removal</u>	<u>\$900,000</u>
Submitted by: Director of Public Works	
Needed to comply with State regulations.	
<u>#61 Replace Int'l 7400 Dump Truck</u>	<u>\$150,000</u>
Submitted by: Director of Public Works	
<u>#62 Replace Chevy 2500</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#63 Replace Sidewalk Plowing/Mowing Tractor</u>	<u>\$140,000</u>
Submitted by: Director of Public Works	
Purchase in 2006, 15-year life expectancy.	
<u>#64 Replace (2) 11' Frink Snow Plows</u>	<u>\$18,000</u>
Submitted by: Director of Public Works	
<u>#65 Replace 2012 Ford 250 Small Pick-Up</u>	<u>\$40,000</u>
Submitted by: Director of Public Works	
<u>#66 Replace 2011 Ford 550 Dump Truck with Accessories</u>	<u>\$80,000</u>
Submitted by: Director of Public Works	
<u>#67 Replace 2017 GMC 4WD</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#68 Replace Back Hoe</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	
Replaced in 2014, expect 15-year life span.	
<u>#69 Replace Front End Loader</u>	<u>\$130,000</u>
Submitted by: Director of Public Works	
<u>#70 Design/Construct Upgraded Sewer Treatment Plant</u>	<u>\$850,000</u>
Submitted by: Director of Public Works	
The present sewage treatment facility will require upgrading in the near future. It is estimated that funds need to begin being appropriated for engineering and design of an upgraded sewer treatment plant starting in 2019.	
<u>#71 Reclaim and Pave West Street and Engineering</u>	<u>\$750,000</u>
Submitted by: Director of Public Works	
<u>#72 Burndy/Old Airport Road/Conant Road</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#73 Misc. Maintenance/Repair/Replacement – Public Works Equipment</u>	<u>\$15,000</u>
Submitted By: Director of Public Works	

<u>#74 East Branch Pemigewasset River Levee (Bond Project)</u>	<u>\$1,400,000</u>
Submitted by: Director of Public Works	(2018) <u>Additional Funding \$400,000</u>
	(2020) <u>Additional Funding \$311,000</u>

Bond project.
(See also Project Number 107 Levee Maintenance.)

<u>#75 Replace Playground Equipment at Kancamagus Recreation Area</u>	<u>\$25,000</u>
Submitted by: Recreation Department	

<u>#76 Library Technology Maintenance, Upgrades and Repairs</u>	<u>\$ Ongoing</u>
Submitted by: Library	

The Library has 1-server and 2- computers which are presently deemed satisfactory for use. However, 2-computers need replacing, and 5-computers need upgrading. Future computer replacement will be done on an on-going basis as needed.

<u>#77 Four (4) River Crossings</u>	<u>\$250,000</u>
Submitted by: Director of Public Works	

Replace existing utilities crossing the main stem of the Pemigewasset River to the Cold Spring Well.

<u>#78 Repair/Replace Bombardier Groomer 2005</u>	<u>\$100,000</u>
Submitted by: Recreation Department	

Covers intermediate repair and eventual replacement of Bombardier Groomer in 2018.

<u>#79 Repair/Replace Caterpillar Diesel Tow Engine</u>	<u>\$15,000</u>
Submitted by: Recreation Department	

This item was replaced in 2005 and is recommended to be replaced in 2016.

<u>#80 "Old Hole" Public Access</u>	<u>\$ TBD</u>
Submitted by: Public Works Director and CIP Committee.	

<u>#81 Kancamagus Recreation Infrastructure (Dug Outs, lighting, Etc.)</u>	<u>On Going</u>
Submitted by: Recreation Director	

Project includes concession stand, fence and dugouts yet to be scheduled.

<u>#82 Community Center Future Expansion/Garage</u>	<u>\$ Needs Estimate.</u>
Submitted by: Recreation Director	

Short term repair roof of "old" barn and long term renovate it for use as a storage facility. Rotary may provide grant to complete this work.

<u>#83 Replace 10 Torque Valves</u>	<u>\$110,300</u>
Submitted by: Director of Public Works/Water Department	

#84 Sewer Inflow Study (Commercial Funded)

\$75,000

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. Has to be completed per EPA schedule.

#85 Fire Department Building and Infrastructure

\$ On Going

Submitted By: Fire Department

For major repair and replacement of mechanical systems, interior building components, etc.

#86 Pave Fire Department Parking Lot

\$ Needs Estimate

Submitted By: Fire Department

Completed in 2013, life expectancy 20 years.

#87 Replace 2016 Ford Transit

\$30,000

Submitted By: Recreation Department

Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years.

#88 Recycle Center Facilities and Land Improvements and Replacements

\$ Needs Estimate

Submitted By: Director of Public Works

#89 Riverside Cemetery Road Reconstruction

\$15,000

Submitted By: Director of Public Works

#90 Laboratory/Office Repairs and Maintenance in Sewer Treatment Plant (STP)

\$80,000

Submitted By: Director of Public Works

Includes repairs and replacement of laboratory equipment and repairs to the building.

#91 Replace PLC

\$150,000

Submitted By: Director of Public Works

(The PLC stands for Programmable Logic Controller – the “brains” that runs the Water Treatment Plant.)
Project completed in 2017.

#92 No Project Assigned This Number. Available for assignment.

#93 Reclaim Edgewood Street and Coolidge Street

\$160,000

Submitted By: Director of Public Works

Final project was completed in 2019. Next to be done in 2034.

#94 Reclaim Liberty Road and Eagle Cliff Road \$200,000
Submitted By: Director of Public Works

Presently scheduled to be completed in 2022.

#95 Ongoing Culverts and Drainage Repairs \$ On Going
Submitted By: Director of Public Works

#96 Sidewalk Maintenance \$ On Going
Submitted By: Director of Public Works

#97 Kancamagus Recreation Area Parking Lot Reclamation/Expansion \$40,000
Submitted By: Director of Public Works and Director of Recreation

#98 Rebuild Boise Brook Pumps (2) \$16,000
Submitted By: Director of Public Works

These 2 pumps are 20 years old and first one is in the process of being rebuilt in 2015. Life expectancy is 7-8 years.

#99 Cemetery Expansion \$160,000
Submitted by: Cemetery Trustees

To include expansion of current area, addition of cremation burial site and construction of a new maintenance building.

#100 Route 3 Water Treatment Plant/Tanks \$2,000,000
Submitted by: Director of Public Works

To build additional water storage tanks along with related piping and electronics. Also, to investigate the need for a water treatment plant to serve the north end of Lincoln.

#101 Upgrade Cold Spring Well Facility \$15,000
Submitted by: Director of Public Works

Includes repairs and upgrades to the Cold Spring Well facility.

#102 Fire Department Command Vehicle (2020) \$40,000
Submitted by: Fire Department

Purchased new in 2020. Year of Model was 2020.

#103 Loader Snow Blower Attachment \$150,000
Submitted by: Director of Public Works

To be used to assist with sidewalk, street and parking lot snow cleanup.

#104 Kancamagus Recreation Area Multi-Use Covered Structure \$45,000
Submitted by: Recreation Director

#105 Community Building Repairs

\$100,000

Submitted by: Recreation Director

New roof, replace flooring, insulate walls with new studding and sheathing.

#106 Replace 2017 FORD F550 Plow Truck

\$80,000

Submitted by: Director of Public Works

#107 Levee Maintenance

\$ On Going

Submitted by: Director of Public Works

CIPC 2021 Consolidated Spreadsheet

October 15, 2020

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽⁹⁾	CRF bal 12/31/2020	CIPC Rec. FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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I. 1310-305 Revaluation

					Subtotal Est'd 01/01/21 CRF Balance:	\$105,557								
					Subtotal Un-Allocated CRF Balance:	\$2,978								
24	Revaluation/Statistical Update/Utilities ⁽²⁾						\$100,000	\$102,579	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	Ongoing
							\$100,000	\$102,579	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
					Town Administration Total:				2.3%	2.2%	2.4%	2.7%	5.2%	

II. 1310-323 Property & Building Maint.

					Subtotal Est'd 01/01/21 CRF Balance:	\$199,631								
					Subtotal Un-Allocated CRF Balance:	\$3,744								
4	Municipal Building Roof Replacement	2013	2033	2027		\$40,000								\$40,000
6	Replace Exterior Siding On Water Treatment Plant	2014	2031	2025		\$40,000								\$40,000
7	Replace Roof of Recycle Center Bldg	2019	2049	2043		\$19,000								\$0
11	Highway Garage Infrastructure	2015	2021	2015		\$30,000		\$0						\$10,000
19	Garage/Maintenance Shed At Kanc Rec Area	2017	2057	2051		\$45,000		\$0						\$45,000
23	New Town Serv's Bldg location Feasibility Proj	?	2020	2014		On Going		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	On Going
38	Replace or Repair Four Garage Doors At DPW	2013	2043	2037		\$15,000								\$15,000
40	Ski Slope Top Shed	2009	2029	2023		\$40,000								\$40,000
42	Town Building Infrastructure	1998	2022	2016		On Going		\$12,000	\$12,000	\$12,000	\$4,000	\$4,000	\$0	On Going
56	Repair/Replace Salt Storage Shed DPW	1994	2020	2014		\$30,000		\$23,487						\$6,513
80	"Old Hole" Public Access													
81	Kanc Rec Infrastructure (Dug Outs, lighting, Etc.)	/	2025	2019		On Going		\$1,969	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	On Going
85	Fire Department Building and Infrastructure	2013	?			On Going		\$35,000	\$10,000	\$0	\$0	\$0	\$0	On Going
86	Pave Fire Department Parking Lot	2013	2033	2027		Needs Est.								
97	Kanc Rec Area Parking Lot Reclamation/Exp'n	/	2021	2015		\$40,000		\$5,000	\$10,000					\$5,000
104	Rec Multi-Use Covered Structure	/	2023	2017		\$45,000		\$10,000	\$10,000	\$10,000	\$10,000			-\$10,431
20	Misc. Maint/Repair/Replacement Property & Bldg Maint													\$0
	a Extr Concrete & Brickwork On Townhall	2007	2024	2018		\$15,000		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	-\$25,000
	Property & Building Maintenance Total:					\$359,000		\$195,887	\$79,400	\$48,000	\$40,000	\$25,000	\$21,000	\$166,082
									7.5%	5.1%	3.8%	2.7%	4.3%	

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽¹⁾	CRF bal 12/31/2020	FY 2020	CIPC Rec. FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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III. 1310-318 Planning & Engineering

		Subtotal Est'd 01/01/21 CRF Balance:			\$103,574									
		Subtotal Un-Allocated CRF Balance:			\$2,040									
2	Engineering				On Going	\$78,220	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$0	On Going
25	Update Town Master Plan	2016	2026	2020	\$40,000	\$21,982	\$5,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$0	-\$1,982
31	1310-324 Village Ctr Trails & Rvr Front Park				\$2,300,000	\$1,332	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$2,238,668
		Planning Board Total:			\$2,340,000	\$101,534	\$25,000	\$10,000	\$25,000	\$25,000	\$25,000	\$25,000	\$10,000	\$2,236,686
							2.3%	0.9%	2.2%	2.2%	2.4%	2.7%	2.1%	

IV. 1310-309 Police Dept.

		Subtotal Est'd 01/01/21 CRF Balance:			\$56,453									
		Subtotal Un-Allocated CRF Balance:			\$1,453									
10	Upgrade PD Computer & Records Mgmt Systems				\$70,000	\$5,000	\$5,000	\$5,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	-\$190,000
21	Town Wide Dispatch Communications Improvements		2023		\$325,000	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0
		Police Department Equipment Total:			\$395,000	\$55,000	\$55,000	\$55,000	\$125,000	\$125,000	\$125,000	\$50,000	\$50,000	-\$190,000
							5.2%	5.2%	10.9%	11.1%	11.8%	5.4%	10.3%	

V. 1310-304 Fire Dept

		Subtotal Est'd 01/01/21 CRF Balance:			\$119,797									
		Subtotal Un-Allocated CRF Balance:			\$4,550									
9	E1 International Pumper (2013) (G13740)	2013	2032		\$400,000					\$25,000	\$25,000	\$25,000	\$25,000	\$300,000
45	Tower Truck (PB) (2001) (G11210)	2017	2031		\$280,000	\$245				\$25,000	\$25,000	\$25,000	\$25,000	\$179,755
46	E2 Intl 4900 Pumper (2001) (G02874)	2001	2025	2019	\$400,000	\$94,287	\$0	\$60,000	\$60,000	\$60,000	\$60,000			\$5,713
47	R4 Rescue Vehicle (2009)	2019	2034	2028	\$140,000	\$715	\$0	\$0						\$139,285
102	FD Command Vehicle (2020)	2017	2021	2015	\$40,000	\$20,000	\$20,000	\$20,000						
		Misc. Maintenance/Repair/Replacement												
		Fire Truck & Equipment Total			\$1,260,000	\$115,247	\$20,000	\$80,000	\$60,000	\$110,000	\$110,000	\$110,000	\$50,000	\$624,753
							1.9%	7.6%	5.2%	9.7%	10.4%	11.8%	10.3%	

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ^(a)	CRF bal 12/31/2020	FY 2020	CIPC Rec. FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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B. 1310-307 Sewer Rehabilitation

		Subtotal Est'd 01/01/21 CRF Balance: \$1,054,459												
		Subtotal Un-Allocated CRF Balance: \$48,928												
8	Sewer Maintenance Repair/Replacement	On Going	On Going	On Going	\$100,000	\$15,700	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
26	Sewer Town-wide Jetting & Camera Inspection	On Going	On Going	On Going	On Going	\$20,610	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	On Going
27	Sewage Treatment Aerator Rplmt & Upgd ⁽¹⁾	On Going	On Going	On Going	On Going	\$27,355	\$40,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	On Going
44	Replace Pump Wet Ends Connector Road	2013	2023	2017	\$25,000	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
53	Replace Motor Control Center & Var. Freq. Drives	On Going	On Going	On Going	On Going	\$60,500	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
57	Town Wide Manhole Inspection/Repair/Eng'g	On Going	On Going	On Going	On Going	\$109,860			\$5,000	\$15,000	\$15,000	\$15,000	\$15,000	On Going
58	Replace Sewer Treatment Plant Generator	2014	2034	2028	\$80,000	\$17,150								\$62,850
60	Dredge Lagoons and Sludge Removal	2004	2022	2016	\$1,400,000	\$469,247	\$175,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000		\$180,753
70	Design/Construct Upgraded Sewer Tmt Plt - PBP		2022	2016	\$850,000	\$160,000	\$25,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000		\$240,000
84	Sewer Inflow Study (Commercial Funded)	/	2018	2012	\$75,000	\$60,000								\$15,000
90	Laboratory/Office Repairs and Maintenance STP	On Going	On Going	On Going	\$80,000	\$55,109	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	-\$35,109
Misc. Maintenance/Repair/Replacement														
		Sewer System Rehabilitation Total: \$2,610,000												
		Potential Bond Project (PBP) \$1,005,531												
		Sewer System Rehabilitation Total: \$277,000												
		\$448,494												

Potential Bond Project (PBP)

C. 1310-317 Public Works Eqp.

		Subtotal Est'd 01/01/21 CRF Balance: \$373,851												
		Subtotal Un-Allocated CRF Balance: \$11,109												
15	Replace 2009 100 CFS Portable Compressor	2009	2029	2023	\$15,000								\$5,000	\$10,000
61	Replace Int'l 7400 Dump Truck	2009	2023	2017	\$150,000	\$60,000	\$20,000	\$30,000	\$30,000	\$30,000				\$0
62	Rpl Chevy 2500	2013	2020	2014	\$50,000	\$49,244	\$10,000							\$756
63	Rpl Sidewalk Plowing/Mowing Tractor	2006	2021	2015	\$140,000	\$0	\$91,000	\$9,000						\$131,000
64	Replace 2 - 11' Frink Snow Plows	2009	2021	2015	\$18,000	\$0		\$0	\$9,000					\$9,000
65	Replace 2012 FORD 250 Small Pick-up	2012	2022	2016	\$40,000	\$32,000	\$10,000	\$10,000						-\$2,000
66	Replace 2011 FORD 550 Dmp Truck w/Access	2011	2021	2015	\$80,000	\$70,000		\$10,000						\$0
67	Replace 2017 GMC 4WD	2017	2027	2021	\$50,000	\$11,455				\$10,000	\$10,000	\$10,000	\$10,000	-\$1,455
68	Replace Back Hoe	2014	2029	2023	\$100,000				\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
69	Replace Front End Loader	2004	2022	2016	\$130,000	\$55,000		\$38,000	\$37,000					\$0
103	Loader Snow Blower Attachment		2021	2015	\$150,000	\$75,000	\$25,000	\$40,000	\$35,000					\$0
106	Replace 2017 FORD F550 Plow Truck	2018	2028	2022	\$80,000							\$20,000	\$20,000	\$0
Misc. Maintenance/Repair/Replacement for Public Works Equip														
73	Misc. Maintenance/Repair Misc. Equipment	2015	2021	2015	\$15,000	\$10,043	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	-\$7,043
Public Works Vehicles Total:		\$1,018,000												
		\$362,742												
		\$139,000												
		\$123,000												
		\$52,000												
		\$42,000												
		\$47,000												
		\$190,258												

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽⁹⁾	CRF bal 12/31/2020	FY 2020	CIPC Rec. FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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D. 1310-306 Roads & Streets

				Subtotal Est'd 01/01/21 CRF Balance:		\$1,264,998								
				Subtotal Un-Allocated CRF Balance:		\$51,755								
17	Lower Black Mountain Road		2021		TBD	\$60,000	\$20,000	\$30,000						\$0
28	Loon Mountain Road Recon (Oct'n to Boyle Brk)	2012	2026		\$150,000			\$51,000						\$99,000
36	Beech Wood 1 Paving & Drainage Repairs	2016	2030		\$600,000									\$600,000
37	Hanson Farm Road Reconstruction	2016	2030		\$485,000	\$0								\$485,000
55	Rue Gionet Box Out and Drainage	?	2021		\$120,000	\$20,000	\$20,000	\$0						\$100,000
71	Reclaim & Pave West Street and Engineering	2020	2040		\$750,000	\$741,051								\$8,949
72	Burndy/Old Airport Road/Conant Road	2019	2034		\$50,000	\$0								\$50,000
89	Riverside Cemetery Road Reconstruction	2019	2034		\$15,000	\$0								\$15,000
93	Reclaim Edgewood & Coolidge Streets	2019	2028		\$160,000	\$0								\$160,000
94	Reclaim Liberty Road/Eagle Cliff Road	2009	2018		\$200,000	\$50,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000			\$0
95	Ongoing Culverts and Drainage Repairs	On Going	On Going	On Going	On Going	\$67,582		\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
96	Sidewalk Maintenance				On Going	\$42,505	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	On Going
107	Levee Maintenance	On Gong	On Going	On Going	On Going	\$15,000	\$10,000	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	On Going
34	Misc. Maintenance/Repair/Replacement for Roads & Streets													

a.	General Crack Sealing				On Going	\$31,446		\$5,000	\$5,000	\$5,000	\$5,000			On Going
b.	Maple Street Overlay	2009	2020	2014	\$18,000	\$18,000	\$6,000							\$0
c.	Church Street Overlay	2009	2020	2014	\$30,000	\$30,000	\$10,000							\$0
d.	School Street Overlay	2010	2020	2014	\$25,000	\$25,000	\$8,000							\$0
e.	East Spur Road Overlay	2010	2020	2014	\$24,000	\$24,000	\$8,000							\$0
f.	Franklin Street Overlay	2015	2025	2019	\$20,000	\$7,000			\$5,000	\$5,000	\$5,000			-\$2,000
g.	Labrecque Street Overlay	2015	2025	2019	\$21,000	\$8,500			\$7,000	\$6,000	\$6,000			-\$500
h.	Back alleys Overlay	2012	2022	2016	\$20,000	\$5,268		\$0	\$5,000	\$5,000	\$5,000			-\$268
i.	LouAnn Lane Overlay	?	2019	2013	\$8,000	\$8,000								\$0
j.	Boyle & Bourassa Overlay	2015	2026	2020	\$30,000			\$0	\$6,000	\$6,000	\$6,000	\$6,000		\$0
k.	Railings/Paving Bike Path Along Route 112				On Going	\$19,891	\$5,000	\$0	\$5,000	\$5,000	\$5,000			On Going
l.	Dodge Place Overlay	2010	2030	2024	\$15,000									\$15,000
m.	Pollard Road Overlay	?	2026	2020	\$200,000	\$40,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$40,000
Road and Street Construction Total:					\$2,941,000	\$1,213,243	\$169,000	\$128,000	\$133,000	\$145,000	\$144,000	\$83,000	\$68,000	\$1,570,181

Department of Public Works Total:					\$11,801,300	\$3,117,618	\$774,000	\$797,000	\$772,000	\$723,000	\$682,000	\$641,000	\$282,000	\$4,841,473
							72.6%	75.5%	67.4%	63.9%	64.3%	68.6%	58.1%	

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽³⁾	CRF bal 12/31/2020	FY 2020	CIPC Rec. FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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C. 1310-302 Community Center

					Subtotal Est'd 01/01/21 CRF Balance:	\$21,615								
					Subtotal Un-Allocated CRF Balance:	\$810								
39	Community Center Building Infrastructure	On Going	On Going	On Going	\$55,000	\$ 8,000			\$8,000					On Going
82	Community Center Future Expansion/Garage	/	2015	2009	Needs Est.	\$12,805				\$7,000				TBD
	<u>Community Maintenance Expense Trust Total:</u>				\$55,000	\$20,805	\$0	\$0	\$8,000	\$7,000	\$0	\$0	\$0	\$0

Recreation Department Total:														
					\$300,000	\$68,663	\$46,000	\$19,000	\$43,000	\$48,000	\$27,000	\$31,000	\$20,000	#VALUE!
							4.3%	1.8%	3.8%	4.2%	2.5%	3.3%	4.1%	

X. Library

A. 1310-310 Library Technology

					Subtotal Est'd 01/01/21 CRF Balance:	\$7,499								
					Subtotal Un-Allocated CRF Balance:	\$244								
76	Technology maintenance, upgrades and rpris	2015	On Going	On Going	On Going	\$7,255	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	On Going
	<u>Library Technology Total:</u>				\$0	\$7,255	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$0

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽³⁾	CRF bal 12/31/2020	FY 2020	CIPC Rec. FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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B. 1310-314 Library Building

					Subtotal Est'd 01/01/21 CRF Balance:	\$82,692								
					Subtotal Un-Allocated CRF Balance:	\$5,445								
18	Library Building Infrastructure													
	a. Paint Town Library Exterior	2019	2039	2033	\$0	\$0								\$0
	b. Maintain/Replace Library Wheel Chair Ramp	2013	2023	2017	\$16,000	\$7,313								\$8,687
	c. Paint Town Library Interior/Replace Carpet	2017	2037	2031	\$30,000	\$284								\$29,716
	d. Replace Flooring in Library (Tile)	2017	2037	2031	\$6,000	\$9,650								-\$3,650
	e. Reroof Town Library	1996	2020	2014	\$25,000	\$25,000	\$5,000							\$0
	g. Replace/Maintain HVAC Systems	1996	2020	2014	\$20,000	\$20,000	\$4,000							\$0
41	Expansion To Library Building	2011	2028	2022	\$100,000	\$15,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$25,000
Library Building Total:					\$197,000	\$77,247	\$14,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$59,753

Library Total:	\$197,000	\$84,501	\$16,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$59,753
			1.5%	1.1%	1.0%	1.1%	1.1%	1.1%	1.1%	1.3%	2.5%	#DIV/0!		

XI. 1310-328 Cemetery Maint. Exp. Trust

														Subtotal Est'd 01/01/21 CRF Balance:		\$103,222						
														Subtotal Un-Allocated CRF Balance:		\$4,611						
99	Cemetery Expansion	/		2026	2020	\$160,000	\$98,611	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$31,389							
Misc. Maintenance/Repair																						
a																						
Cemetery Maintenance Expense Total:														\$160,000	\$98,611	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$31,389
														0.9%	0.5%	0.4%	0.4%	0.5%	0.5%	1.0%		

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽³⁾	CRF bal 12/31/2020	FY 2020	CIP Rec. FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Remaining After 2026
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BOND PROJECTS After 2014:

12	Proposal To Replace River Intake Gallery - PBP	2014	2034	2028	\$500,000									\$500,000
36	Beech Wood I Paving & Drainage Repairs	2016	2036	2030	\$1,200,000		\$144,365	\$139,094	\$133,823	\$128,552	\$123,281	\$114,060	\$110,040	\$560,730
	a. Beech Wood I Off-Settg Rev From Loon 2027						-\$60,000	-\$60,000	-\$60,000	-\$60,000	-\$60,000	-\$60,000	-\$60,000	-\$240,000
74	East Branch Pemi River Levee (Bond Project)				\$1,400,000		\$100,491	\$97,479	\$94,467	\$91,455	\$88,443	\$86,031	\$83,619	\$858,506
	Pollard Road Sidewalk - Final Feb 2025				\$423,303		\$72,470	\$71,075	\$69,697	\$68,319	\$66,942	\$29,866	\$0	\$117,404
74	Levee Additional Funding 2018				\$400,000		\$53,944	\$52,366	\$50,826	\$49,286	\$47,768	\$46,206	\$44,666	\$108,882
	Levee Additional Funding 2020 \$311K				\$311,000		\$0	\$39,929	\$39,046	\$38,163	\$37,297	\$36,397	\$35,514	\$84,653
105	Community Building Repairs	/	2018	2012	\$100,000		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
							\$311,270	\$339,943	\$327,859	\$315,775	\$303,731	\$252,560	\$213,839	

TOTALS Including BOND SERVICE⁽³⁾														
							\$1,376,670	\$1,394,943	\$1,472,859	\$1,446,775	\$1,364,731	\$1,186,560	\$698,839	

Target:	\$1,475,988	\$1,520,267	\$1,565,875	\$1,612,852	\$1,661,237	\$1,711,074	\$1,762,407
Discrepancy:	\$ (99,318)	\$ (125,324)	\$ (93,016)	\$ (166,077)	\$ (296,506)	\$ (524,514)	\$ (1,063,567)

\$1,273,200 adjusted for inflation of +3.0% annually.

NOTES:

- 1 Amounts appropriated for WWTP Aerator Replacement Project are expended in same fiscal year as appropriation.
- 2 The "TOTALS" figure under the column "Total Est'd Cost" does not include the ongoing annual cost for revaluation maintenance.
- 3 In some instances new estimates or an inflation factor of 3.0% has been applied to the estimates in the column titled "Total Est'd Cost".
- 4 Sewer tap fee funds available for all Waste Water Treatment plant and Town Infrastructure projects.

Estimated: 01/01/21 Balance of Capital Reserve Accounts:

1310-302 Community Center	\$21,615	1310-317 Public Works Eqp.	\$373,851
1310-304 Fire Dept	\$119,797	1310-318 Planning & Engineering	\$101,868
1310-305 Revaluation	\$105,557	1310-321 Kanc Equipment	\$49,055
1310-306 Roads & Streets	\$1,264,998	1310-322 Roland Dubois Settlement	\$421,165
1310-307 Sewer Rehabilitation	\$1,054,459	1310-323 Property & Building Maint.	\$199,631
1310-308 Water Rehabilitation	\$544,993	1310-324 Village Ctr Trails & Rvr Front Park	\$1,706
1310-309 Police Dept.	\$56,453	1310-326 Memorial Park	\$105
1310-310 Library Technology	\$7,499	1310-327 Cemetery Trust Fund	\$72,114
1310-314 Library Building	\$82,692	1310-328 Cemetery Maint. Exp. Trust	\$103,222
1310-316 Solid Waste	\$85,170	TOTAL	\$4,665,950

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01/01/21 Balance of Special Account Funds:

Sewer Tap Fee Account	\$763,726
Water Treatment Cell	\$144,799
Water Tap Fees	\$218,973
1310-325 Employee Separation	\$73,821
1150-800 FD Auxiliary	\$5,697
TOTAL	\$1,207,016

