

***Town of Lincoln
Capital Improvement Program
2023 - 2028***



November 22, 2022

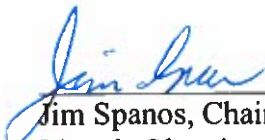
***Adopted by the
Lincoln Planning Board
November 22, 2022***

On behalf of the Planning Board, it is my pleasure to submit the 2023 Capital Improvements Program (CIP), as adopted by the Planning Board on November 22nd, 2022.

As presented, the CIP achieves the RSA 674:6 goal to “classify projects according to the urgency and need for realization.” In that regard, users of this program should understand that, as set forth in RSA 674:5, the “sole purpose and effect of the capital improvements program shall be to aid” the Board of Selectmen and the Budget Committee in their deliberations as they prepare a proposed budget for consideration by the March 10, 2020 Town Meeting.

We trust that the Town officials will find this year’s edition of the Town’s CIP to be a valuable reference and resource document as the Boards prepare the proposed FY2023 capital improvements funding program for consideration by Town Meeting.

Very truly yours,



Jim Spanos, Chairman
Lincoln Planning Board

Cc: Selectmen
Town Manager
Administrative Assistant
Finance Director
Planning Board Members
Budget Committee Members
Police Chief
Fire Chief
Public Works Director
Recreation Director
Librarian
Town Clerk
Tax Collector
Planner
Town Attorney
Lincoln Public Library
Lincoln-Woodstock Chamber of Commerce
New Hampshire Office of Energy and Planning
North Country Council

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Town Officials

Board of Selectmen

O.J. Robinson	Chair, Selectman
Tamra Ham	Vice-Chair, Selectman
Jack Daly	Selectman

Town Manager

Carina Park	Town Manager
Jane Leslie	Administrative Assistant

Finance Director

Johnna Hart	Finance Director
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Planning Board

Jim Spanos	Chair
Joe Chenard	Vice-Chair
O.J. Robinson	Selectmen's Representative
Steve Noseworthy	Member
Paul Beaudin	Member
Mark Ehrman	Alternate
<i>Vacant</i>	Alternate
<i>Vacant</i>	Alternate

Zoning Board of Adjustment

Raymond D'Amante	Chair
Mark Ehrman	Vice Chair
Jack Daly	Member
Myles Moran	Member
Delia Sullivan	Member
Susan Chenard	Alternate
Jonathan Ham	Alternate

Planner

Carole Bont	Planner
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Budget Committee

Michael Simons	Chair
Herbert Gardner	Vice Chair
Tracey Brumlik	Clerk
Paul Beaudin	Member
Raymond D'Amante	Member
Dennis Ducharme	Member
Brent Hansma	Member
Cindy Lloyd	Member
Alfred Poulin	Member
James Spanos	Member
Brian Gallagher	Member
Tamra Ham	Selectmen's Representative

Department Heads

Carina Park	Town Manager
Nate Hadaway	Public Works Director
Ron Beard	Fire Chief
Chad Morris	Police Chief
Tara Tower	Recreation Director
Carol Riley	Librarian
Kristyn Daigle-Brophy	Town Clerk
Lisa Peluso	Tax Collector
Carole Bont	Planner

Capital Improvement Program Committee

The Bylaws of the Capital Improvement Program Committee (CIPC) are included in Appendix A.

Committee Membership

Paul Beaudin	(Chairman) Planning Board Representative
Jack Daly	Board of Selectmen Representative
James Spanos	Budget Committee Representative
Carina Park	Town Manager/Staff Representative
Staff:	
Carole Bont	Town Planner
Johnna Hart	Finance Director

The CIP Committee met throughout development of this proposed, draft document.

The Committee also spent much time this year, coordinating with department heads, revising and enhancing the "Project Summary (Numerical) Listing."

Authorization

Pursuant to State RSA 674:5 and Warrant Article #25, as adopted at the March 12, 1996 Lincoln Town Meeting; the Lincoln Planning Board was authorized to "prepare a recommended program of municipal capital improvement projects projected over a period of at least six (6) years. The sole purpose and effect of the capital improvements program shall be to aid the ... [Board of Selectmen] and the budget committee in their consideration of an annual budget."

In addition, RSA 674:22 requires the development and formal adoption of both a Master Plan and a Capital Improvement Program (CIP) prior to enacting growth management and/or impact fee ordinances.

Introduction

The following CIP represents an analysis of local finances, identifies capital needs, prioritizes these needs, and recommends a schedule for financing based upon projected resources. Advance scheduling of municipal projects allows the town to schedule costs over a period of years and to avoid wide fluctuations in tax rates. Early arrangements for financing may put the town in a position to take advantage of favorable bond markets or to qualify for various state and federal assistance programs.

The CIP is not a static document and it is updated annually. The annual update should reflect the decisions made at town meeting that influence the priorities and budgeting mechanisms described in the CIP. The document is adjusted to meet the needs of the Board of Selectmen, Budget Committee and Planning Board.

What is Capital Improvement Program (CIP)?

The Capital Improvement Program is a comprehensive listing of all major town improvements to be made during the next six years, together with a fiscal analysis of each improvement. The program, when adopted and fully utilized, serves to ensure that Town facilities and infrastructure are provided in accordance with the needs and within the financial capabilities of the Town of Lincoln.

Benefits of the CIP

The CIP is an important management tool for the allocation of limited resources. It allows the community to program capital expenditures into a rational planning and budgeting process.

The CIP helps preserve public health, safety and welfare by avoiding the practice of delaying or deferring major maintenance expenditures and basic improvements of essential services. Expensive stopgap measures are often implemented without ever addressing the comprehensive long-term needs.

The CIP and Master Plan should be used in combination to anticipate the future growth of the community and therefore avoid expensive expansion of facilities. By adopting a CIP annually, portions of expansion projects may be funded with impact fees in accordance with the State statutes.

The CIP process also improves communication and coordination among departments. One such example would be that the school department and the town are now aware of each other's projects. It also improves communication with citizens. The process allows for a public discussion of the preferred means of distributing capital costs not only over time, but also among users of the facilities.

An effective CIP helps to avoid undue tax increases at the local level. By planning ahead, the community can spread the burden of new capital expenditures over time. A surprise hike in taxes due to large capital expenditures can be avoided. A well thought out capital improvement project might be more attractive to a potential grant-funding source.

The development and formal adoption of a capital improvement program is a statutory prerequisite to the enactment of growth management and impact fee ordinances. The CIP also can be used as a tool by the Planning Board to determine if a proposed subdivision is scattered and premature.

The CIP can also bring economic benefits to a community. A community with sound fiscal health and high-quality services is attractive to a business and provides a better quality of life.

The Capital Improvement Program (CIP) Process

The Planning Board, the Board of Selectmen and the Budget Committee review and utilize the CIP as a *planning tool*.

Once the program has been adopted by the Planning Board, it is reviewed and updated annually by the Capital Improvement Program Committee (CIPC) who makes recommendations for the upcoming year's capital budget to the Planning Board following coordination with department heads, the Board of selectmen and the Budget Committee. The CIP Committee obtains input and updates from each department head and the school district to determine new and/or continuing project needs as well as the status of existing projects. Each annual update adds an additional year to the schedule so that a six-year program period is maintained.

The Capital Improvement Program Committee (CIPC) is a standing committee of the Planning Board, whose purpose is to assist the Planning Board with its annual adoption of the CIP. The CIPC is an appointed committee. The CIPC receives, evaluates and makes recommendations on capital improvement projects requested by each municipal department. The CIPC's function as an appointed body is advisory in that it makes recommendations to the Planning Board on priorities for funding requested for capital improvement projects. During 2000, the CIPC created an Advisory committee in order to specifically address priorities among the many proposed CIP Projects.

For the CIP budget prepared this year, the CIPC, established \$1,529,492 as the 2023 expense total for all Capital and Bond financed projects. This represents an increase of \$108,909 over the CIP adopted by the Planning Board for 2021. This total is \$36,383 less than the target amount of \$1,565,875.

Article V of the CIPC Bylaws sets forth the CIP Process, including general milestone deadlines.

Definition of a Capital Project

A capital improvement is defined as expenditure for public facilities costing more than \$15,000 (total) and considered beyond the scope of normal annual operating expenses.

Financial Recommendations

Pertinent information along with specific details, where necessary, pertaining to each of the proposed projects is included in the “Chronological List of Projects”. Scheduling of these projects over the next six (6) years per respective department is included in the “CIPC Consolidated Spreadsheet”.

As of the publication of this document, Town Staff are preparing results of additional in-depth research that will be used in conjunction with this CIP document during the FY 2023 budget proposal activities of the Town.

BYLAWS OF THE CAPITAL IMPROVEMENTS PROGRAM COMMITTEE (CIPC)

ARTICLE I AUTHORITY

Pursuant to RSA 674:5 and Warrant Article No. 25, as adopted at the March 12, 1996 Town Meeting, the Lincoln Planning Board hereby creates a permanent standing committee, to be named the "Capital Improvements Program (CIP) Committee."

ARTICLE II PURPOSE

The purpose of the committee will be to assist the Planning Board in its annual adoption of a Capital Improvements Program by performing any task deemed appropriate to the implementation of RSA 674:6 and RSA 674:7.

ARTICLE III MEMBERSHIP

- A. The committee will be comprised of four (4) voting members, as follows:
 - Representative of the Planning Board
 - Representative from the Budget Committee
 - Selectman's Designated Representative
 - Public or Staff Representative
- B. The Planning Board may determine changes to the previous year's committee structure at any time.

ARTICLE IV ORGANIZATION

- A. The Chairman of the committee will be elected by the CIP Committee's voting members.
- B. Board of Selectmen's Designated Representative.
- C. The Finance Director is hereby designated as the financial officer.
- D. The CIPC Chairman is hereby designated as the primary contact.
- E. The office of the Planning Board/CIP Secretary will be responsible for providing staff support for the purposes of taking and preparing committee minutes and other routine staff needs of the committee.

ARTICLE V RESPONSIBILITIES

- A. The CIP process is generally set forth as follows:
 - Step 1:* On or about **June 1st** each year, letters are sent out by the representative of the Planning Board to department heads requesting their detailed CIP project submittal information for the next fiscal year. Each year the department head reassesses all of the prior project requests and adds a new sixth year.
 - Step 2:* By **July 1st**, all project requests are due back to the CIP Committee.
 - Step 3:* Generally speaking, the CIPC meets from **July through October** to prioritize all requested projects and develop the draft CIP. As part of the process, the CIPC may

create a sub-committee; known as the “CIP Advisory Committee,” whose sole purpose will be to assist the CIPC in creating a priority ranking of all CIP proposed projects.

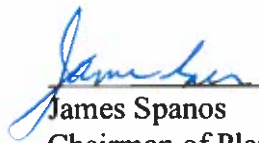
Step 4: By **November 15th**, the CIPC, makes its recommendations to the Planning Board.

Step 5: By the end of **November**, the Planning Board will conduct a public hearing and take action or amend the CIP based on input from the public hearing.

Step 6: By **December 15th**, the Planning Board adopts the CIP and distributes it to the Budget Committee, the Board of Selectmen and the general public to be used as a planning tool.

B. In addition to a proposed Capital Improvements Program, at the end of its annual work as a CIPC, the Committee will address any matter deemed appropriate by the Committee, including a critique of these committee by-laws.

Last revised by the Planning Board during its meeting of November 10, 2021.

 _____ /s/
James Spanos
Chairman of Planning Board

Adopted: March 12, 1996

Revised: October 24, 2009

January 28, 2011

November 26, 2013

August 14, 2019

November 10, 2021

Certification of the Capital Improvement Program

In accordance with the provisions of RSA 674:5-8; the Lincoln Planning Board does hereby adopt the Town of Lincoln Capital Improvement Plan dated November 22, 2022 which shall be further updated by the Planning Board from time to time.

Date Adopted: November 22, 2022

For the Lincoln Planning Board:


Jim Spanos, Chairman

A copy of this document is on file in the Town Clerk's Office in Town Hall as well as at the State of New Hampshire Office of Energy and Planning in Concord.

Numerical List of Projects

<u>#1 No Project Assigned This Number</u>	<u>\$0</u>
<u>#2 Engineering</u> Submitted By: Town Planner, Director of Public Works and/or Town Manager To be used for the general engineering needs of the Town.	<u>\$ On Going</u>
<u>#3 Pumps, Controls, Valves, Monitors</u> Submitted By: Director of Public Works Ongoing replacement of water system equipment.	<u>\$ On Going</u>
<u>#4 Municipal Building Roof Replacement</u> Submitted By: Director of Public Works Replace roof as needed. Replaced in 2013. Estimated 20-year life expectancy. Next is 2033.	<u>\$40,000</u>
<u>#5 Recreation Department Van Replacement '18 Ford Transit</u> Submitted By: Recreation Director Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years.	<u>\$45,000</u>
<u>#6 Replacement of Exterior Siding on Water Treatment Facility</u> Submitted By: Director of Public Works Replaced in 2014. Estimated 17-year life expectancy. Next is 2031.	<u>\$40,000</u>
<u>#7 Replace Roof of Recycle Center Building</u> Submitted By: Director of Public Works Replace roof as needed. Replaced in 2019. Estimated 30-year life expectancy. Next in 2049.	<u>\$19,000</u>
<u>#8 Sewer Maintenance Repair/Replacement</u> Submitted By: Director of Public Works Repair/replace variable frequency drives, Route 3 grinder, motor control center, switch panels, lab equipment, etc. "Ongoing" but total cost is \$100,000.	<u>\$100,000</u>
<u>#9 El International Pumper (G13740)</u> Submitted By: Fire Department Purchased 2013. Estimated 25-year life expectancy. Replacement in 2038.	<u>\$400,000</u>

<u>#10 No Project assigned to this number</u>	<u>\$0</u>
Former Project #10 was combined with Project #21. See Project #21.	
<u>#11 Highway Garage Infrastructure</u>	<u>\$ On Going</u>
Submitted By: Director of Public Works	
Ongoing infrastructure repairs and upgrade.	
<u>#12 To Replace Water Intake Gallery (Bond ends 2019)</u>	<u>\$1,000,000</u>
Submitted By: Director of Public Works	
Bonded in 2013 (\$500,000) and completed 2014. Future replacement in 2034.	
<u>#13 Replace Snow Guns</u>	
Submitted By: Recreation Director and Director of Public Works	
a. Areco 2011 – purchased 2019	<u>\$20,000</u>
b. Areco Jr 2009 – purchased 2014	<u>\$20,000</u>
c. Pole Cat SMI 2014 – purchased 2018	<u>\$20,000</u>
<u>#14 Communications Upgrade to Water System</u>	<u>\$ On Going</u>
Submitted By: Director of Public Works	
Improve tele-communications from all water sources and the water treatment plant.	
<u>#15 Replace 2009 100 CFS Portable Compressor</u>	<u>\$15,000</u>
Submitted By: Director of Public Works	
Replaced in 2009, expect 20-year service life. Next planned replacement 2029.	
<u>#16 WTP Disinfection System</u>	<u>\$ To Be Determined</u>
Submitted By: Director of Public Works	
Future addition of a filtration process.	
<u>#17 Lower Black Mountain Road</u>	<u>\$50,000</u>
Submitted By: Director of Public Works	
Going to pave Lower Black Mountain Road summer 2023 provided the NHEC moves their utilities. The immediate cost will be about \$90,000 in 2023. Next should be 2031. The overall cost is to be determined.	
<u>#18 Library Building Infrastructure</u>	<u>\$97,000</u>
Submitted By: Library Trustees	
Ongoing repair and replacement of library building infrastructure.	
<u>#19 Garage/Maintenance Shed at Kancamagus Recreation Area</u>	<u>\$45,000</u>
Submitted By: Director of Public Works & Recreation Director	
Includes replacing the bull wheel hut, storage for equipment and the groomer with a new building. Completed in 2017. Next estimated to be 40 years in 2057.	

#20a Misc. Maintenance/Repair/Replacement for Property & Building Maintenance **\$15,000**
Submitted By: CIP Committee

Exterior concrete and brick work on Town Hall. Completed last in 2007. Date of estimated work is 2024.

#21 Town Wide Dispatch Communications Improvements **\$350,000**
Submitted By: Emergency Management

These two projects were combined and Project #10 was eliminated:

<u>#10 Upgrade Police Department Computer System & Records Management System</u>	
Submitted By: Police Department	<u>\$70,000</u>
<u>#21 Town Wide Dispatch Communications Improvements</u>	<u>\$325,000</u>
Submitted By: Emergency Management	

For Project #21 the purpose was to improve and/or replace existing Dispatch Communications equipment including base radios, repeaters, car radios, and portable radios. This system provides for emergency and radio communications for Lincoln Dispatch, Police, Fire, Public Works and Town Administration. It also provides radio communications with other Police and Fire Departments through Mutual Aid.

In 2021, the Police Department and the CIPC decided to combine the money from former Project #10 with the money for Project #21 Town Wide Dispatch Communications Improvements as the two (2) projects are no longer distinguishable from each other; a dispatch center, the records management system and the communication devices with both hardware and software and simulcast are all part of one large dispatch communications system. Consequently, the CIPC eliminated Project #10 and made it part of Project #21. Previously these two (2) categories distinguished between hardware and software and will no longer do so.

#22 Proposal to Replace Loon Pond Dam **\$0**
Submitted By: Director of Public Works

Replacement and repair of Loon Pond Dam. Completed 2016.

#23 New Town Services Building/Location Feasibility Project **\$ On Going**
Submitted By: CIP Committee

Preliminary design of new Town Services building, to include Town Hall, Police and Fire services.

#24 Revaluation Statistical Update/Utilities **\$100,000**
Submitted By: Board of Selectmen

Revaluation is required every 5 years. Last revaluation being completed in 2021.

#25 Update Town Master Plan **\$40,000**
Submitted by Town Planner

Last redraft of Master Plan was conducted in 2016. Revisions are required every ten years. Next Plan due in 2026. Estimate is \$40,000 to \$50,000.

#26 Sewer Town-wide Jetting & Camera Inspection

\$ On Going

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. To be completed on an ongoing, rolling basis.

#27 Sewage Treatment Aerator Replacement & Upgrade

\$ On Going

Submitted by: Director of Public Works

To be completed on an ongoing, rolling basis.

#28 Loon Mountain Road Reconstruction –Octagon Lodge to Boyle Brook

\$150,000

Submitted By: Director of Public Works

Joint project with Loon Mountain. Completed in 2012. Next due 2032.

#29 Solid Waste – Existing Equipment Replacement Fund

\$100,000

Submitted By: Director of Public Works

This project creates a fund dedicated to the replacement of existing equipment on a scheduled or unforeseen basis. The service area involves both Lincoln and Woodstock town wide.

#30 Repave Recycle Center Roadway

\$0

Submitted By: Director of Public Works

2021 Road was ground, graded, and repaved from Route 112, around Rail Road tracks, and all the way down to the bottom of the hill where the road was in the worst shape. Remainder of pavement was completed in 2022.

#31 Village Center Trails & Riverfront Park

\$ On Going

Submitted By: Town Planner, Recreation Director and/or Town Manager

The project is to construct a river walkway with amenities, parking spaces and landscaping based on the results of a design plan, which has yet to be prepared. The project will provide a new facility. It is needed to create a new facility and provide added capacity to serve growth. Lincoln/Woodstock.

#32 Water Meter Recalibration/Replacement Project

\$500,000

Submitted By: Director of Public Works

This project involves the replacement of existing water meters, whose life expectancy is about 10 years. Project was proposed to be implemented in FY 2003-2004 town-wide and again in FY 2020, but Town Meeting rejected it.

#33 Water Treatment Plant Media Change Replacement

\$85,000

Submitted By: Director of Public Works

Filter media replaced in 2011. Expect a 15-year service life. Next planned replacement 2026.

<u>#34 Misc. Maintenance/Repair/Replacement for Roads & Streets</u>	<u>\$421,000</u>
Submitted By: Director of Public Works	
Street overlay, crack sealing, bike path maintenance, etc.	
<u>#35 WTP Town-Wide Water Distribution/Sewer Collection Upgrade</u>	<u>\$ On Going*</u>
Submitted By: Director of Public Works	
The project expands the capacity of the existing water treatment plant. It is needed to improve quality or efficiency of existing services. See the 2001 Water Study prepared by Provan & Lorber, Inc. Town-wide.	
*To be partially funded by Bedroom Impact Fee	
<u>#36 Beech Wood 1 Paving and Drainage Repairs</u>	<u>\$600,000</u>
Submitted by: Director of Public Works	
Public Portions of Black Mountain Road, East Branch Drive, Beechnut, and Brookway Street. Bonded. Completed 2016. Next due 2036.	
<u>#37 Hanson Farm Road Reconstruction Project</u>	<u>\$485,000</u>
Submitted By: Director of Public Works	
Completed 2016. Next due 2036.	
<u>#38 Replace or Repair Four Garage Doors at DPW</u>	<u>\$15,000</u>
Submitted By: Director of Public Works	
Replace as needed, estimated life span 30 years.	
<u>#39 Community Center Building Infrastructure</u>	<u>\$55,000</u>
Submitted By: Recreation Director & Director of Public Works	
Includes mechanical systems, interior building components, HVAC systems, roof, siding, pointing, etc. Ongoing.	
<u>#40 Ski Slope Top Shed</u>	
Submitted By: Recreation Director & Director of Public Works	<u>\$40,000</u>
Replaced in 2009, 20-year plus life expectancy.	
<u>#41 Expansion to Library Building</u>	<u>\$200,000</u>
Submitted By: Library & Director of Public Works	
Construct addition to existing library building.	
<u>#42 Town Building Infrastructure</u>	<u>\$ On Going</u>
Submitted By: Town Manager & Director of Public Works	
For major repair and replacement of mechanical systems, interior building components, etc.	

<u>#43 Water Treatment Plant Building Upgrades & Maintenance.</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	
Ongoing repair/replacement of WTP building. Addition of new storage room for chemicals and spare equipment.	
<u>#44 Replace Pump Wet Ends Connector Road</u>	<u>\$25,000</u>
Submitted by: Director of Public Works	
Sewer pump station equipment needs. Replaced in 2013 next replacement estimated in 2023.	
<u>#45 Tower Truck (G11210) (2001)</u>	<u>\$280,000</u>
Submitted by: Fire Department	
2001 Tower Truck. Purchased in 2017. Replacement will be needed in 2038. Estimated life expectancy of 20 years.	
<u>#46 E2 International 4900 Pumper (G02874) (2001)</u>	<u>\$650,000</u>
Submitted by: Fire Department	
Purchased in 2001. Replacement will be needed in 2025.	
<u>#47 R4 Rescue Vehicle (2009)</u>	<u>\$140,000</u>
Submitted by: Fire Department	
Purchased in 2019. Replacement will be needed in 2034.	
<u>#48 Replace River Intake Pumps Reserve</u>	<u>\$150,000</u>
Submitted by: Director of Public Works	
Replaced rebuilt in 2005 – will need replacement in 2025.	
<u>#49 Rebuild/Replace Dumpster Vertical Pumps</u>	<u>\$40,000</u>
Submitted by: Director of Public Works	
Completed last in 2013. Will need to be redone or replaced in 2023.	
<u>#50 Rebuild/Replace Backwash Pumps/Motors</u>	<u>\$16,000</u>
Submitted by: Director of Public Works	
Completed last in 2014. Will need to be redone in 2024.	
<u>#51 Replace Water Treatment Plant Caterpillar Propane Generators (2)</u>	<u>\$160,000</u>
Submitted by: Director of Public Works	
Water treatment plant generator, installed in 1992. Estimated life expectancy of 31 years. Anticipated replacement in 2023.	

#52 Replace Finish Water Pumps VFD's (2)

\$50,000

Submitted by: Director of Public Works

Even though the spreadsheet indicates:

Last 2009. Next 2019.

the Finish Water Pumps VFDs (2) have not been replaced yet in 2021. The CRF balance is \$35,000. The estimated cost is \$50,000.

#53 Replace the Motor Control Center and Variable Frequency Drives

\$ On Going

Submitted by: Director of Public Works

Remove and replace the outdated and deteriorated Westinghouse motor control center at the waste water treatment plant.

#54 Cleaning Cold Springs Well

\$50,000

Submitted by: Director of Public Works

This money is for the very expensive maintenance of the Cold Springs Wells. The company did maintenance on half of the wells in 2020. The company will come back to do maintenance on the other half of the wells when DPW Director Hadaway can get the company to come back.

#55 Rue Gionet Box Out and Drainage

\$120,000

Submitted by: Director of Public Works

Completed last in 2020. Will need work in 2030.

#56 Repair/Replace Salt Storage Shed at DPW

\$30,000

Submitted by: Director of Public Works.

Scheduled for replacement in 2023.

#57 Town Wide Manhole Inspection/ Repair/ Engineering

\$ On Going

Submitted by: BOS

#58 Replace Sewage Treatment Plant Generator

\$80,000

Submitted by: Director of Public Works

Sewer treatment plant generator, 20-year life span. Replaced 2014. Next is 2034.

#59 Solar Panels

\$30,000

Submitted by: Recreation Director

Proposed installing 30 PV solar panels on the upper and steep roof of the garage only at the Kanc Rec Ski Area. The 10.35 kW PV system would produce 11,973 kWh annually resulting in approximately \$2,200 in savings annually at today's electricity and exported power rates.

<u>#60 Dredge Lagoons & Sludge Removal</u>	<u>\$1,400,000</u>
Submitted by: Director of Public Works	
Needed to comply with State regulations. Completed last in 2004. Date required to dredge lagoons & remove sludge is based on amount of sludge at the bottom of the lagoons. Based on annual increases, estimated date is 2024.	
<u>#61 Replace Int'l 7400 Dump Truck</u>	<u>\$150,000</u>
Submitted by: Director of Public Works	
Last purchased in 2009. Anticipated replacement in 2024. Estimated life expectancy of 25 years.	
<u>#62 Replace Chevy 2500</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
Last was 2020. Anticipated replacement in 2028. Estimated life expectancy of 8 years.	
<u>#63 Replace Sidewalk Plowing/Mowing Tractor</u>	<u>\$140,000</u>
Submitted by: Director of Public Works	
Purchased in 2019, 20-year life expectancy.	
<u>#64 Snow Making Pump and Motor</u>	<u>\$28,000</u>
Last replaced in 1993 next expected replacement 2026.	
<u>#65 Replace 2012 Ford 250 Small Pick-Up</u>	<u>\$40,000</u>
Submitted by: Director of Public Works	
Completed last was 2012. Completed next is 2022. 10 year estimated life expectancy.	
<u>#66 Replace 2011 Ford 550 Dump Truck with Accessories</u>	<u>\$80,000</u>
Submitted by: Director of Public Works	
Completed last was 2011. Completed next is 2022. 10 year estimated life expectancy.	
<u>#67 Replace 2017 GMC 4WD</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
Completed last was 2017. Completed next is 2027. 10 year estimated life expectancy.	
<u>#68 Replace Back Hoe</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	
Replaced in 2014, expect 15-year life span. Completed next is 2029.	
<u>#69 Replace Front End Loader</u>	<u>\$130,000</u>
Submitted by: Director of Public Works	
Completed last was 2004. Completed next is 2022. 18 year estimated life expectancy.	

#70 Design/Construct Upgraded Sewer Treatment Plant**\$850,000**

Submitted by: Director of Public Works

The present sewage treatment facility will require upgrading in the near future. It is estimated that funds need to begin being appropriated for just engineering and design of an upgraded sewer treatment plant starting in 2022.

With a National Pollutant Discharge Elimination System (NPDES) Permit the Town might be able to keep the same facility, but would have to add a whole new process to remove ammonia, nitrates, and phosphates. Some municipalities with lagoons have been allowed to keep their lagoons, but were required to add a new process. If DES recommends a change in process the minimum cost would be about two million dollars (\$2,000,000) or more. For a new sewage treatment plant, the rough estimated cost would be about ten million dollars (\$10,000,000). On the other hand, the cost of the whole new treatment plant in Waterville Valley is twenty-five million dollars (\$25,000,000).

#71 Reclaim and Pave West Street and Engineering**\$ Need Estimate**

Submitted by: Director of Public Works

Completed last in 2021. Will need work in 2040.

#72 Burndy/Old Airport Road/Conant Road**\$50,000**

Submitted by: Director of Public Works

Completed last in 2019. Will need work in 2034.

#73 Misc. Maintenance/Repair/Replacement – Public Works Equipment**\$15,000**

Submitted By: Director of Public Works

Ongoing maintenance, repair, and replacement of Public Works equipment.

#74 East Branch Pemigewasset River Levee**\$1,400,000**

Submitted by: Director of Public Works

(2018) Additional Funding \$400,000(2020) Additional Funding \$311,000

Bond project.

(See also Project #107 Levee Maintenance.)

#75 Replace Playground Equipment at Kancamagus Recreation Area**\$25,000**

Submitted by: Recreation Department

Last was 2007. Next is 2023.

#76 Library Technology Maintenance, Upgrades and Repairs

\$ On Going

Submitted by: Library

The library has 1 server and 2 computers which are presently deemed satisfactory for use. However, 2 computers need replacing, and 5 computers need upgrading. Future computer replacement will be done on an on-going basis as needed.

#77 Four (4) River Crossings

\$250,000

Submitted by: Director of Public Works

Replace existing utilities crossing the main stem of the Pemigewasset River to the Cold Spring Well. Scheduled for 2029.

#78 Repair/Replace Bombardier Groomer 2005

\$100,000

Submitted by: Recreation Department

Covered intermediate repair and eventual replacement of Bombardier Groomer in 2018. Leave as is in 2021. Anticipates replacement will be needed in 2027.

#79 Repair/Replace Caterpillar Diesel Tow Engine

\$15,000

Submitted by: Recreation Department

This item was replaced in 2005 and was recommended to be replaced in 2019. Leave as is in 2023.

#80 "Old Hole" Public Access

\$ On Going

Submitted by: Public Works Director and CIP Committee

As part of a 2019 court settlement, the Town has permanent parking and recreation access to a traditional local swimming area known as "Old Hole" off NH Route 112 and in return, the Town needs to construct and maintain a parking lot near NH Route 112 and a walking path from that parking lot to the Old Hole swimming area at the Levee.

#81 Kancamagus Recreation Infrastructure (Dug Outs, lighting, Etc.)

\$ On Going

Submitted by: Recreation Director

Project includes concession stand, fence and dugouts yet to be scheduled. Estimated schedule for 2025.

#82 Employee Separation

\$ On Going

To fund employee separation agreements per contracts and/or Town policy.

#83 Replace Torque Valves & Actuators (15)

\$110,300

Submitted by: Director of Public Works/Water Department

Ongoing.

#84 Sewer Inflow Study (Commercial Funded)**\$75,000**

Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. Has to be completed per EPA schedule.

#85 Fire Department Building Infrastructure**\$ On Going**

Submitted By: Fire Department

For major repair and replacement of mechanical systems, interior building components, etc.

#86 Pave Fire Department Parking Lot**\$ Need Estimate**

Submitted By: Fire Department

Completed in 2013, life expectancy 20 years. (Needs estimate for re-pavement of area where pavement is coming up.)

#87 Replace 2016 Ford Transit**\$45,000**

Submitted By: Recreation Department

Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years. Last was 2017. Estimated life expectancy is 7 years. Next is 2023.

#88 Recycle Center Facilities and Land Improvements and Replacements**\$ On Going**

Submitted By: Director of Public Works

Recycle Center land and facility replacements and improvements.

#89 Riverside Cemetery Road Reconstruction**\$15,000**

Submitted By: Director of Public Works

Completed last in 2019. Will need work in 2034.

#90 Laboratory/Office Repairs and Maintenance in Sewer Treatment Plant (STP)**\$80,000**

Submitted By: Director of Public Works

Includes repairs and replacement of laboratory equipment and repairs to the building. Ongoing.

#91 Replace PLC**\$70,000**

Submitted By: Director of Public Works

(The PLC stands for Programmable Logic Controller – the “brains” that run the Water Treatment Plant.) Project expected to be completed in 2022. Anticipated life expectancy is about 10 years. The cost of the PLC alone is \$70,000. Additional costs for licensing and upgrading the SKATA system add up to a total estimated cost of \$30,000. The total estimated cost of \$100,000 would cover the PLC and all of the licensing fees and the cost of upgrading the SKATA system to work with the new PLC.

#92 No Project Assigned This Number**\$0**

#93 Reclaim Edgewood Street and Coolidge Street **\$160,000**
Submitted By: Director of Public Works

Final project was completed in 2019. Next to be done in 2034.

#94 Reclaim Liberty Road and Eagle Cliff Road **\$200,000**
Submitted By: Director of Public Works

Last completed in 2009. Presently scheduled to be completed in 2024.

#95 Ongoing Culverts and Drainage Repairs **\$ On Going**
Submitted By: Director of Public Works

#96 Sidewalk Maintenance **\$ On Going**
Submitted By: Director of Public Works

Rebuilding and maintaining sidewalks. Every year the DPW chooses a section of sidewalk to rebuild, including resetting the curbs and installing handicapped access ramps. In 2020 Maple Street was rebuilt. In 2019 the sidewalk at Loon Mountain was rebuilt. Resetting the curbs and ramps is expensive. Currently it is difficult to get linseed oil to seal the pavement so DPW is only sealing 50% of the side of the concrete each year. DPW tries to pay for minor sidewalk repairs out of his regular operating budget.

#97 Kancamagus Recreation Area Parking Lot Reclamation/Expansion **\$40,000**
Submitted By: Director of Public Works and Director of Recreation

Scheduled for 2022.

#98 Rebuild Boise Brook Pumps (2) **\$16,000**
Submitted By: Director of Public Works

The 2 pumps are 20 years old. The first one was rebuilt in 2016. Life expectancy is 10 years.

#99 Cemetery Expansion **\$160,000**
Submitted by: Cemetery Trustees

To include expansion of current area, addition of cremation burial site and construction of a new maintenance building. New maintenance building is almost complete.

#100 Route 3 Water Treatment Plant/Tanks **\$2,000,000**
Submitted by: Director of Public Works

To build additional water storage tanks along with related piping and electronics. Also, to investigate the need for a water treatment plant to serve the north end of Lincoln.

#101 Upgrade Cold Spring Well Facility **\$15,000**
Submitted by: Director of Public Works

Includes repairs and upgrades to the Cold Spring Well facility.

#102 Fire Department Command Vehicle (2020)

\$40,000

Submitted by: Fire Department

Purchased new in 2020. Replacement in 2024. Estimated 4-year life expectancy.

#103 Loader Snow Blower Attachment

\$150,000

Submitted by: Director of Public Works

To be used to assist with sidewalk, street and parking lot snow cleanup.

Next was scheduled for 2021, but DPW Hadaway pushed this expenditure out to 2022 because the snow blower attachment will not work on the present loader. He is waiting to buy the snow blower attachment until 2022 when the Town buys the new loader and can put the new snow blower attachment on the new loader.

Based on the current growth in Town, the snowblower attachment will be critical in removing snow in the more densely populated areas of town. The snowblower will be used to blow the snow out into the street to be put into dump trucks and taken away.

#104 Kancamagus Recreation Area Multi-Use Covered Structure

\$120,000

Submitted by: Recreation Director

Scheduled for 2023, covered structure to be used year-round for different programs and events.

#105 Community Building Repairs

\$100,000

Submitted by: Recreation Director

New roof, replace flooring, insulate walls with new studding and sheathing. (Listed under “Bond Projects After 2014”.)

#106 Replace 2017 FORD F550 Plow Truck

\$80,000

Submitted by: Director of Public Works

Purchased in 2018. Replacement in 2028. Estimated 10-year life expectancy.

#107 Levee Maintenance

\$ On Going

Submitted by: Director of Public Works

East Branch Pemigewasset River Levee ongoing maintenance required by the US Army Corps of Engineers Maintenance Agreement.

CIPC 2023 Consolidated Spreadsheet

05-25-2022 for 08-23-2022 CIPC FINAL

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ^(a)	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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I. 1310-305 Revaluation

I. 1310-305 Revaluation				Subtotal Est'd 01/01/22 CRF Balance:		\$61,004											
				Subtotal Un-Allocated CRF Balance:		\$5,025											
24	Revaluation/Statistical Update/Utilities ^{d1}	On Going	On Going	On Going	\$100,000	\$55,979	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	Ongoing	
		Town Administration Total:				\$55,979		\$25,000		\$25,000		\$25,000		\$25,000		\$0	
								2.3%		2.0%		2.1%		2.3%		3.2%	

II. 1310-323 Property & Building Maint.

IL. 1310-323 Property & Building Maint.													
		Subtotal Est'd 01/01/22 CRF Balance:										\$299,098	
		Subtotal Un-Allocated CRF Balance:										\$8,163	
4	Municipal Building Roof Replacement	2013	2033	2027		\$40,000							\$40,000
6	Replace Exterior Siding On Water Treatment Plant	2014	2031	2025		\$40,000							\$40,000
7	Replace Roof of Recycle Center Bldg	2019	2049	2043		\$19,000							\$0
11	Highway Garage Infrastructure	2015	On Going	On Going		\$30,000							\$10,000
19	Garage/Maintenance Shed At Kanc Rec Area	2017	2057	2051		\$45,000							\$45,000
23	New Town Services Building	?	2020	2014	On Going	\$34,844		\$20,000	\$20,000	\$20,000			On Going
38	Replace or Repair Four Garage Doors At DPW	2013	2043	2037		\$15,000							\$15,000
40	Ski Slope Top Shed	2009	2030	2024		\$40,000			\$5,000	\$5,000	\$5,000	\$5,000	\$15,000
42	Town Building Infrastructure	On Going	On Going	On Going		On Going	\$50,204	\$27,640	\$20,000	\$10,000	\$10,000	\$10,000	On Going
56	Repair/Replace Salt Storage Shed DPW	1994	2023	2017		\$30,000	\$23,487	\$0					\$6,513
80	"Old Hole" Public Access	On Going	On Going	On Going		On Going			\$5,000	\$5,000	\$5,000	\$5,000	On Going
81	Kanc Rec Infrastructure (Dug Outs, Lighting, Etc.)	/	2025	2019	On Going	On Going	\$2,969	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	On Going
85	Fire Department Building and Infrastructure	2013	On Going	On Going		On Going	\$35,000		\$10,000				On Going
86	Pave Fire Department Parking Lot	2013	2033	2027		Needs Est.							
97	Kanc Rec Area Parking Lot Reclamation/Exp'n	/	2022	2016		\$40,000	\$40,000	\$15,000	\$10,000				-\$10,000
104	Rec Multi-Use Covered Structure	/	2025	2019		\$120,000	\$35,431	\$10,000	\$10,000	\$30,000			\$14,569
20	Misc. Maint/Repair/Replacement Property & Bldg Maint												
a	Extr Concrete & Brickwork On Townhall	2007	2024	2018		\$15,000	\$25,000	\$5,000	\$5,000				-\$20,000
		Property & Building Maintenance Total:				\$434,000	\$290,935	\$58,640	\$81,000	\$76,000	\$41,000	\$21,000	\$156,082
								5.4%	6.6%	6.3%	4.2%	2.2%	2.1%

*\$15,640.00 approved Town Meeting

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ¹	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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III. 1310-318 Planning & Engineering

III. 1310-318 Planning & Engineering														
					Subtotal Est'd 01/01/22 CRF Balance:									\$130,621
					Subtotal Un-Allocated CRF Balance:									\$4,356
2	Engineering	On Going	On Going	On Going										
25	Update Town Master Plan	2016	2026	2020	\$40,000	\$26,982	\$5,000	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000		On Going
31	1310-324 Village Ctr Trails & Rvr Front Park	On Going	On Going	On Going	\$2,300,000	\$21,332	\$10,000	\$30,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$2,198,668
					Planning Board Total:	\$2,340,000	\$126,264	\$15,000	\$35,000	\$25,000	\$25,000	\$10,000	\$10,000	\$2,196,686
							1.4%	2.9%	2.1%	2.3%	1.0%	1.1%	1.3%	

IV. 1310-309 Police Dept.

IV. <u>1310-309 Police Dept.</u>		Subtotal Est'd 01/01/22 CRF Balance:		\$119,134													
		Subtotal Un-Allocated CRF Balance:		\$2,112													
10	Open - place holder																\$0
21	Town Wide Dispatch Communications Improvements		2023		\$350,000	\$117,022	\$100,000	\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0			-\$217,022
		Police Department Equipment Total:			\$350,000	\$117,022	\$100,000	\$150,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0			-\$217,022
							9.1%	12.3%	6.2%	6.9%	7.6%	7.9%	0.0%				

V. 1310-304 Fire Dept

V. 1310-304 Fire Dept		Subtotal Est'd 01/01/22 CRF Balance:		\$225,505													
		Subtotal Un-Allocated CRF Balance:		\$5,258													
9	E1 International Pumper (2013) (G13740)	2013	2038	2032	\$400,000			\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		\$275,000		
45	Tower Truck (PB) (2001) (G11210)	2017	2037	2031	\$280,000	\$0		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		\$155,000		
46	E2 Intl 4900 Pumper (2001) (G02874)	2001	2025	2019	\$650,000	\$214,532	\$60,000	\$100,000	\$60,000	\$60,000					\$215,468		
47	R4 Rescue Vehicle (2009)	2019	2034	2028	\$140,000	\$715									\$139,285		
102	FD Command Vehicle (2020)	2020	2028	2026	\$40,000	\$5,000		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		-\$5,000		
Misc. Maintenance/Repair/Replacement																	
															\$0		
Fire Truck & Equipment Total					\$1,510,000	\$220,247	\$65,000	\$150,000	\$120,000	\$120,000	\$60,000	\$60,000	\$60,000		\$779,753		
						5.9%	12.3%	9.9%	11.0%	6.1%	6.3%	0.0%					

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽³⁾	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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VI. Department of Public Works

A. 1310-308 Water Rehabilitation

A. 1310-308 Water Rehabilitation															Subtotal Est'd 01/01/22 CRF Balance:		\$884,899
															Subtotal Un-Allocated CRF Balance:		\$4,915
3	Pumps, Controls, Valves, Monitors	2014	2024	2018	On Going	\$80,899	\$36,298	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	On Going			
12	To Replace River Intake Gallery (Bond ends 2019)	2014	2034	2028	\$1,000,000												
14	Communications Upgrd to Water System	2013	On Going	On Going	\$124,070	\$10,000	\$10,000	\$0	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going			
16	WTP Disinfection System	TBD			TBD	\$14,674	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0			
22	Proposal To Replace Loon Pond Dam	2016												\$0			
32	Water Meter Recalibration - Repl. Project				\$500,000									\$500,000			
33	Water Treatment Plant Media Change Replace	2011	2026	2020	\$85,000	\$30,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$-35,000			
35	Engineer townwide wtr distribution/sewer coll upgrd	/	On Going	On Going	On Going	\$20,000	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	On Going			
43	Water Treatment Plant Bldg Upgrades & Maint	2009	2023	2017	\$100,000	\$51,858	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$-41,858			
48	Rpl River Intake Pumps Reserve	2005	2025	2019	\$150,000	\$45,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$45,000			
49	Rebuild/Replace Vertical Pumps-Finish Water	2013	2024	2018	\$40,000	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000				\$-10,000			
50	Rebuild/Replace Backwash Pumps/Motors	2014	2024	2018	\$16,000	\$14,840		\$5,000	\$5,000				\$5,000	\$-13,840			
51	Replace Water Treatment Plant Caterpillar Gen's (2)	1992	2025	2019	\$160,000	\$60,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$-20,000			
52	Replace Finish Water Pumps VFD's (2)	2009	2024	2018	\$50,000	\$40,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$-20,000			
54	Cleaning Cold Spring Well	2011	2024	2018	\$50,000	\$44,079	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$-24,079			
77	Four (4) River Crossings	/	2029	2023	\$250,000	\$100,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0			
83	Replace Torque Valves & Actuators (15)	2011	On Going	On Going	\$110,300	\$68,244		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$-17,944			
91	Replace PLC	2022	2032	2026	\$70,000	\$85,050						\$5,000		\$-20,050			
		/												\$0			
98	Rebuild Boise Brook Pumps (2)	2016	2026	2020	\$16,000	\$7,890	\$4,000	\$4,000	\$4,000	\$4,000				\$-7,890			
100	Route 3 Water Treatment Plant/Tanks	TBD			\$2,000,000	\$73,380	\$50,000	\$10,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,666,620			
101	Upgrade Cold Spring Well Facility	TBD			\$15,000									\$15,000			
Misc. Maintenance/Repair/Replacement																	
		Water System Rehabilitation Total:		\$4,612,300		\$879,984		\$226,298		\$211,000		\$202,000		\$2,015,959			

8/9/22 Per CIP zero out line #22 and add that to Line #3

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ^(*)	CRF bal 12/31/2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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B. 1310-307 Sewer Rehabilitation

		Subtotal Est'd 01/01/22 CRF Balance:			\$1,560,040								
		Subtotal Un-Allocated CRF Balance:			\$9,953								
8	Sewer Maintenance Repair/Replacement	On Going	On Going	On Going	\$100,000	\$54,998	\$34,298	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
26	Sewer Town-wide Jetting & Camera Inspection	On Going	On Going	On Going	On Going	\$33,090	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	On Going
27	Sewage Treatment Aerator Rplmt & Upgd ^(*)	On Going	On Going	On Going	On Going	\$35,355		\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	On Going
44	Replace Pump Wet Ends Connector Road	2013	2023	2017	\$25,000	\$20,000	\$5,000	\$5,000	\$5,000	\$5,000			On Going
53	Replace Motor Control Center & Var. Freq. Drives	On Going	On Going	On Going	On Going	\$80,500	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
57	*Town Wide Manhole Inspection/Repair/Eng'g	On Going	On Going	On Going	On Going	\$114,638	\$5,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	On Going
58	*Replace Sewer Treatment Plant Generator	2014	2034	2028	\$80,000	\$17,150						\$5,000	\$57,850
60	Dredge Lagoons and Sludge Removal	2004	2024	2018	\$1,400,000	\$769,247	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	On Going
70	Design/Construct Upgraded Sewer Tmt Plt - PBP		2024	2018	\$850,000	\$300,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	On Going
84	Sewer Inflow Study (Commercial Funded)	/	On Going	On Going	\$75,000	\$60,000							\$15,000
90	Laboratory/Office Repairs and Maintenance STP	On Going	On Going	On Going	\$80,000	\$65,109		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
Misc. Maintenance/Repair/Replacement													
		Sewer System Rehabilitation Total:			\$2,610,000	\$1,550,087	\$301,298	\$300,000	\$300,000	\$300,000	\$295,000	\$300,000	On Going
													On Going

*Line #57 & #58 potential to use for West Street

C. 1310-317 Public Works Expt.

		Subtotal Est'd 01/01/22 CRF Balance:			\$582,441								
		Subtotal Un-Allocated CRF Balance:			\$19,040								
15	Replace 2009 100 CFS Portable Compressor	2009	2029	2023	\$15,000					\$5,000	\$5,000	\$5,000	On Going
61	Replace Int'l 7400 Dump Truck	2009	2024	2018	\$150,000	\$120,000	\$30,000	\$30,000					On Going
62	Rpl Chevy 2500	2020	2028	2022	\$50,000	\$15,505		\$10,000	\$10,000	\$10,000	\$10,000		On Going
63	Rpl Sidewalk Plowing/Mowing Tractor	2019	2039	2033	\$140,000	\$8,768							On Going
65	Replace 2012 FORD 250 Small Pick-up	2012	2022	2016	\$40,000	\$42,000							On Going
66	Replace 2011 FORD 550 Dmp Truck w/Access	2011	2022	2016	\$80,000	\$80,000							On Going
67	Replace 2017 GMC 4WD	2017	2027	2021	\$50,000	\$11,455		\$10,000	\$10,000	\$10,000			On Going
68	Replace Back Hoe	2014	2029	2023	\$100,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
69	Replace Front End Loader	2004	2022	2016	\$130,000	\$130,000	\$37,000				\$10,000		On Going
103	Loader Snow Blower Attachment		2024	2018	\$150,000	\$132,500	\$17,500	\$17,500					On Going
106	Replace 2017 FORD F550 Plow Truck	2018	2028	2022	\$80,000				\$20,000	\$20,000	\$20,000	\$20,000	On Going
Misc. Maintenance/Repair/Replacement for Public Works Equip													
a.	Replace/Repair Misc. Equipment	On Going	On Going	On Going	\$15,000	\$13,173	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	On Going
Public Works Vehicles Total:					\$1,000,000	\$563,401	\$96,500	\$79,500	\$52,000	\$57,000	\$57,000	\$37,000	On Going
													On Going

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ^(*)	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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D. 1310-306 Roads & Streets

		Subtotal Est'd 01/01/22 CRF Balance:				\$589,061								
		Subtotal Un-Allocated CRF Balance:				\$5,701								
17	Lower Black Mountain Road	2021	2031	2025	\$50,000	\$43,125				\$5,000	\$5,000	\$5,000	\$5,000	-\$13,125
28	Loon Mountain Road Recon (Oct'n to Boyle Brk)	2012	2032	2026	\$150,000					\$25,000	\$25,000	\$25,000	\$25,000	\$75,000
36	Beech Wood 1 Paving & Drainage Repairs	2016	2036	2030	\$600,000									\$600,000
37	Hanson Farm Road Reconstruction	2016	2036	2030	\$485,000									\$485,000
55	Rue Gionet Box Out and Drainage	2020	2030	2024	\$120,000				\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
71	Reclaim & Pave West Street and Engineering	2021	2040	2034	Need Estimate	\$22,781								\$0
72	Bumdy/Old Airport Road/Conant Road	2019	2034	2028	\$50,000								\$10,000	\$40,000
89	Riverside Cemetery Road Reconstruction	2019	2034	2028	\$15,000	\$10,000	\$10,000							\$5,000
93	Reclaim Edgewood & Coolidge Streets	2019	2034	2028	\$160,000								\$25,000	\$135,000
94	Reclaim Liberty Road/Eagle Cliff Road	2009	2024	2018	\$200,000	\$100,000	\$50,000	\$50,000	\$50,000					\$0
95	Ongoing Culverts and Drainage Repairs	On Going	On Going	On Going	On Going	\$75,230	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
96	Sidewalk Maintenance	On Going	On Going	On Going	On Going	\$31,671	\$12,000	\$0	\$24,000	\$12,000	\$12,000	\$12,000	\$12,000	On Going
107	Levee Maintenance	On Gong	On Going	On Going	On Going	\$45,000	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	On Going
34	Misc. Maintenance/Repair/Replacement for Roads & Streets													
a.	General Crack Sealing	On Going	On Going	On Going	On Going	\$41,446	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
b.	Maple Street Overlay	2020	2030	2024	\$18,000	\$448			\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$2,552
c.	Church Street Overlay	2009	2023	2017	\$35,000	\$30,000		\$5,000						\$0
d.	School Street Overlay	2010	2023	2017	\$30,000	\$25,000		\$5,000						\$0
e.	East Spur Road Overlay	2010	2023	2017	\$24,000	\$24,000								\$0
f.	Franklin Street Overlay	2015	2025	2019	\$20,000	\$7,000		\$5,000	\$5,000	\$5,000				-\$2,000
g.	Labrecque Street Overlay	2015	2025	2019	\$21,000	\$8,500		\$7,000	\$6,000					-\$500
h.	Back alleys Overlay	2012	2024	2018	\$20,000	\$10,268	\$5,000	\$5,000	\$5,000					-\$268
i.	LouAnn Lane Overlay	?	2023	2017	\$8,000	\$8,000								\$0
j.	Boyle & Bourassa Overlay	2015	2026	2020	\$30,000	\$6,000		\$6,000	\$6,000	\$6,000	\$6,000			\$0
k.	Railings/Paving Bike Path Along Route 112	On Going	On Going	On Going	Need Estimate	\$24,891	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
l.	Dodge Place Overlay	2010	2030	2024	\$15,000				\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$0
m.	Pollard Road Overlay	?	2027	2021	\$200,000	\$70,000	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$30,000
Road and Street Construction Total:						\$2,251,000	\$133,000	\$123,000	\$182,000	\$114,000	\$134,000	\$128,000	\$143,000	\$1,376,659

Department of Public Works Total:					\$10,473,300	\$3,576,831	\$751,096	\$611,000	\$787,500	\$677,000	\$692,000	\$682,000	\$682,000	\$3,278,211
* \$10,000 approved Town Meeting					68.5%					50.0%				
					64.9%					62.2%				
					70.4%					71.9%				
					87.7%									

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ^(*)	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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C. 1310-302 Community Center

		Subtotal Est'd 01/01/22 CRF Balance:		\$30,121										
		Subtotal Un-Allocated CRF Balance:		\$1,316										
39	Community Center Building Infrastructure	On Going	On Going	On Going	\$55,000	\$ 28,805	\$ 8,000	\$ 40,000	\$5,000	\$5,000	\$5,000	\$5,000		On Going
	Open - place holder													
		Community Maintenance Expense Trust Total:		\$55,000		\$28,805		\$8,000		\$5,000		\$5,000		\$0

Recreation Department Total:		\$403,000		\$117,537		\$49,000		\$123,000		\$50,000		\$35,000		\$0	\$30,551
						4.5%		10.1%		4.1%		3.6%		0.0%	

X. Library

A. 1310-310 Library Technology

		Subtotal Est'd 01/01/22 CRF Balance:		\$5,154										
		Subtotal Un-Allocated CRF Balance:		\$348										
76	Technology maintenance, upgrades and rprs	2020	On Going	On Going	On Going	\$4,806	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	On Going
		Library Technology Total:		\$0		\$4,806		\$2,000		\$2,000		\$2,000		\$0

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ⁽³⁾	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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B. 1310-314 Library Building

		Subtotal Est'd 01/01/22 CRF Balance:				\$46,808								
		Subtotal Un-Allocated CRF Balance:				\$6,824								
18	Library Building Infrastructure													
a	Paint Town Library Exterior	2019	2039	2033										\$0
b	Maintain/Replace Library Wheel Chair Ramp	2019	3033	3027	\$16,000	\$0								\$16,000
c	Paint Town Library Interior/Replace Carpet	2017	2037	2031	\$30,000	\$284								\$29,716
d	Replace Flooring in Library (Tile)	2017	2037	2031	\$6,000	\$1,000								\$5,000
e	Reroof Town Library	2020	2040	2034	\$25,000	\$2,780								\$22,220
g	Replace/Maintain HVAC Systems	2020	2040	2034	\$20,000									\$20,000
					\$200,000	\$35,921		\$20,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$4,079
41	Expansion To Library Building	2011	2028	2022	\$297,000	\$39,985	\$0	\$20,000	\$28,000	\$28,000	\$28,000	\$28,000	\$28,000	\$97,015
		Library Building Total:												

Library Total:	\$297,000	\$44,790	\$2,000	\$22,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$97,015
			0.2%	1.8%	2.5%	2.8%	3.1%	3.2%	3.9%	#DIV/0!				

XI. 1310-328 Cemetery Maint. Exp. Trust

		Subtotal Est'd 01/01/22 CRF Balance:				\$84,115								
		Subtotal Un-Allocated CRF Balance:				\$6,729								
99	Cemetery Expansion	/	2026	2020	\$160,000	\$77,386		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$52,614
		Cemetery Maintenance Expense Total:												
						\$160,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$52,614
							0.0%	0.4%	0.4%	0.5%	0.5%	0.5%	0.6%	

Projects Completed/Deleted From CIPC FY 2020: \$0

TOTALS Excluding BOND SERVICE ⁽³⁾	n/a				\$16,227,300	\$4,733,781	\$1,095,736	\$1,222,000	\$1,213,500	\$1,088,000	\$983,000	\$948,000	\$778,000	
							100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	

Pjt No.	Project Title	Comp'd Last	Next	Prompt	Total Est'd Cost ^{2,3}	CRF bal 12/31/2022	FY 2022	CIPC Rec. FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Remaining After 2028
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BOND PROJECTS After 2014:

12	Proposal To Replace River Intake Gallery - PBP	2014	2034	2028	\$500,000									\$500,000
36	Beech Wood I Paving & Drainage Repairs	2016	2036	2030	\$1,200,000		\$133,823	\$123,281	\$114,060	\$110,040	\$105,020			\$857,179
	a. Beech Wood I Off-Settg Rev From Loon 2027						-\$60,000	-\$60,000	-\$60,000	-\$60,000	-\$60,000			-\$240,000
74	East Branch Pemi River Levee (Bond Project)				\$1,400,000		\$91,455	\$88,443	\$86,031	\$83,619	\$80,607	\$77,595	\$76,363	\$907,322
	Pollard Road Sidewalk - Final Feb 2025				\$423,303		\$69,697	\$68,319	\$66,942	\$29,866				\$258,176
74	Levee Additional Funding 2018				\$400,000		\$50,826	\$49,286	\$47,768	\$46,206	\$44,666	\$43,126	\$40,837	\$128,111
	Levee Additional Funding 2020 \$311K				\$311,000		\$39,046	\$38,163	\$37,297	\$36,397	\$35,514	\$34,632	\$33,756	\$95,241
105	Community Building Repairs	/	2018	2012	\$100,000		\$0	\$0	\$0	\$0	\$0			\$100,000
							\$324,847	\$307,492	\$292,098	\$246,128	\$205,807	\$155,353	\$150,976	

TOTALS Including BOND SERVICE⁴														
							\$1,420,583	\$1,529,492	\$1,505,598	\$1,334,128	\$1,188,807	\$1,103,353	\$928,976	

Target:	\$1,520,267	\$1,565,875	\$1,612,851	\$1,661,237	\$1,711,074	\$1,762,406	\$1,815,278
Discrepancy:	\$ (99,684)	\$ (36,383)	\$ (107,253)	\$ (327,109)	\$ (522,267)	\$ (659,053)	\$ (886,302)

\$1,520,267 adjusted for inflation of +3.0% annually.

NOTES:

- 1 Amounts appropriated for WWTP Aerator Replacement Project are expended in same fiscal year as appropriation.
- 2 The "TOTALS" figure under the column "Total Est'd Cost" does not include the ongoing annual cost for revaluation maintenance.
- 3 In some instances new estimates or an inflation factor of 3.0% has been applied to the estimates in the column titled "Total Est'd Cost".
- 4 Sewer tap fee funds available for all Waste Water Treatment plant and Town Infrastructure projects.

KEY	Changes
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Estimated: 12/31/2022 Balance of Capital Reserve Accounts:

1310-302 Community Center	\$30,121	1310-317 Public Works Eqp.	\$582,441
1310-304 Fire Dept	\$225,505	1310-318 Planning & Engineering	\$108,847
1310-305 Revaluation	\$61,004	1310-321 Kane Equipment	\$90,750
1310-306 Roads & Streets	\$589,061	1310-322 Roland Dubois Settlement	\$431,011
1310-307 Sewer Rehabilitation	\$1,560,040	1310-323 Property & Building Maint.	\$299,098
1310-308 Water Rehabilitation	\$884,899	1310-324 Village Ctr Trails & Rvr Front Park	\$21,774
1310-309 Police Dept.	\$119,134	1310-326 Memorial Park	\$116
1310-310 Library Technology	\$5,154	1310-327 Cemetery Trust Fund	\$83,196
1310-314 Library Building	\$46,808	1310-328 Cemetery Maint. Exp. Trust	\$84,115
1310-316 Solid Waste	\$73,105	TOTAL	\$5,296,178

01/01/22 Balance of Special Account Funds:

Sewer Tap Fee Account	\$1,121,881
Water Treatment Cell	\$274,565
Water Tap Fees	\$499,306
1310-325 Employee Separation	\$43,732
1150-800 FD Auxiliary	\$8,921
TOTAL	\$1,948,405

