

DRAFT

*Town of Lincoln
Capital Improvement Program
2016 - 2021*



October 20th, 2015

*Adopted by the
Lincoln Planning Board*

DRAFT

On behalf of the Planning Board, it is my pleasure to submit the 2016 Capital Improvements Program (CIP), as adopted by the Planning Board on November XXth, 2015.

As presented, the CIP achieves the RSA 674:6 goal to “classify projects according to the urgency and need for realization.” In that regard, users of this program should understand that, as set forth in RSA 674:5, the “sole purpose and effect of the capital improvements program shall be to aid” the Board of Selectmen and the Budget Committee in their deliberations as they prepare a proposed budget for consideration by the March XX, 2016 Town Meeting.

We trust that the Town officials will find this year’s edition of the Town’s CIP to be a valuable reference and resource document as the Boards prepare the proposed FY2016 capital improvements funding program for consideration by Town Meeting.

Very truly yours,

Jim Spanos, Chairman
Lincoln Planning Board

Cc: Selectmen
Town Manager
Budget Committee Members
Planning Board Members
Administrative Assistant
Fire Chief
Librarian
Police Chief
Planning Administrator
Recreation Director
Superintendent of Public Works
Town Clerk
Town Attorney
Lincoln Public Library
Lincoln-Woodstock Chamber of Commerce
New Hampshire Office of Energy and Planning
North Country Council

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Town Officials

Board of Selectmen

O.J. Robinson	Chair, Selectman
Patricia McTeague	Selectman
Jayne Ludwig	Selectman

Town Manager

Alfred "Butch" Burbank	Town Manager
Brook Rose/Jane Leslie	Administrative Assistants (shared position)

Planning Board

Jim Spanos	Chairman
Pat Romprey	Vice-Chairman
O.J. Robinson	Selectmen's Representative
John Hettinger	Clerk
Paula Strickon	Member
Norman Belanger	Alternate
Taylor Beaudin	Alternate
Callum Grant	Alternate
Ron Beard	Alternate

Planning/Zoning Administrator

Carole Bont	Planning/Zoning Administrator
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Zoning Board

Paul Beaudin II	Chair
Don Landry	Vice Chair
Patricia McTeague	Selectmen's Representative
Jon Ham	Member
James Martin II	Member

Budget Committee

Mike Simons	Chair
Jane Ludwig	Selectmen's Representative
Susan Chenard	Member
Herbert Gardner	Member
Beverly Hall	Member
Cindy Lloyd	Member
Martin Nastasia	Member
Edward Peterson, Sr.	Member
Ivan Strickon	Member
Lutz Wallem	Member

Department Heads

Alfred "Butch" Burbank
Ron Beard
Susan Whitman
Carol Riley
Ted Smith
Tara Tower
William Willey

Town Manager/Town Planner
Fire Chief
Town Clerk
Librarian
Police Chief
Recreation Director
Director of Public Works

Capital Improvement Program Committee

The Bylaws of the Capital Improvement Program Committee (CIPC) are included in Appendix A.

Committee Membership

John Hettinger	(Chairman) Planning Board Representative
OJ Robinson	Board of Selectmen Representative
Cindy Lloyd	Budget Committee Representative
Alfred "Butch" Burbank	Town Manager/Staff Representative
Staff:	
Carole Bont	Planning & Zoning Administrator
Helen Jones	Finance Director

The CIP Committee met throughout development of this proposed, draft document.

The Committee also spent much time this year, coordinating with department heads, revising and enhancing the "Project Summary (Numerical) Listing."

Authorization

Pursuant to State RSA 674:5 and Warrant Article #25, as adopted at the March 12, 1996 Lincoln Town Meeting; the Lincoln Planning Board was authorized to "prepare a recommended program of municipal capital improvement projects projected over a period of at least six years. The sole purpose and effect of the capital improvements program shall be to aid the ... [Board of Selectmen] and the budget committee in their consideration of an annual budget."

In addition, RSA 674:22 requires the development and formal adoption of both a Master Plan and a Capital Improvement Program (CIP) prior to enacting growth management and/or impact fee ordinances.

Introduction

The following CIP represents an analysis of local finances, identifies capital needs, prioritizes these needs, and recommends a schedule for financing based upon projected resources. Advance scheduling of municipal projects allows the town to schedule costs over a period of years and to avoid wide fluctuations in tax rates. Early arrangements for financing may put the town in a position to take advantage of favorable bond markets or to qualify for various state and federal assistance programs.

The CIP is not a static document and it is updated annually. The annual update should reflect the decisions made at town meeting that influence the priorities and budgeting mechanisms described in the CIP. The document is adjusted to meet the needs of the Board of Selectmen, Budget Committee and Planning Board.

What is Capital Improvement Program (CIP)?

The Capital Improvement Program is a comprehensive listing of all major town improvements to be made during the next six years, together with a fiscal analysis of each improvement. The program, when adopted and fully utilized, serves to ensure that Town facilities and infrastructure are provided in accordance with the needs and within the financial capabilities of the Town of Lincoln.

Benefits of the CIP

The CIP is an important management tool for the allocation of limited resources. It allows the community to program capital expenditures into a rational planning and budgeting process.

The CIP helps preserve public health, safety and welfare by avoiding the practice of delaying or deferring major maintenance expenditures and basic improvements of essential services. Expensive stopgap measures are often implemented without ever addressing the comprehensive long-term needs.

The CIP and Master Plan should be used in combination to anticipate the future growth of the community and therefore avoid expensive expansion of facilities. By adopting a CIP annually, portions of expansion projects may be funded with impact fees in accordance with the State statutes.

The CIP process also improves communication and coordination among departments. One such example would be that the school department and the town are now aware of each other's projects. It also improves communication with citizens. The process allows for a public discussion of the preferred means of distributing capital costs not only over time, but also among users of the facilities.

An effective CIP helps to avoid undue tax increases at the local level. By planning ahead, the community can spread the burden of new capital expenditures over time. A surprise hike in taxes due to large capital expenditures can be avoided. A well thought out capital improvement project might be more attractive to a potential grant-funding source.

The development and formal adoption of a capital improvement program is a statutory prerequisite to the enactment of growth management and impact fee ordinances. The CIP also can be used as a tool by the Planning Board to determine if a proposed subdivision is scattered and premature.

The CIP can also bring economic benefits to a community. A community with sound fiscal health and high quality services is attractive to a business and provides a better quality of life.

The Capital Improvement Program (CIP) Process

The Planning Board, the Board of Selectmen and the Budget Committee review and utilize the CIP as a *planning tool*.

Once the program has been adopted by the Planning Board, it is reviewed and updated annually by the Capital Improvement Program Committee (CIPC) who makes recommendations for the upcoming year's capital budget to the Planning Board following coordination with department heads, the Board of selectmen and the Budget Committee. The CIPC Committee obtains input and updates from each department head and the school district to determine new and/or continuing project needs as well as the status of existing projects. Each annual update adds an additional year to the schedule so that a six-year program period is maintained.

The Capital Improvement Program Committee (CIPC) is a standing committee of the Planning Board, whose purpose is to assist the Planning Board with its annual adoption of the CIP. The CIPC is an appointed committee. The CIPC receives, evaluates and makes recommendations on capital improvement projects requested by each municipal department. The CIPC's function as an appointed body is advisory in that it makes recommendations to the Planning Board on priorities for funding requested for capital improvement projects. During 2000, the CIPC created an Advisory committee in order to specifically address priorities among the many proposed CIP Projects.

For the CIP prepared this year, the CIPC, established \$1,350,738 as the 2016 capital expense goal with annual 3% increases for purposes of creating a 6-Year Plan.

Article V of the CIPC Bylaws sets forth the CIP Process, including general milestone deadlines.

Definition of a Capital Project

A capital improvement is defined as expenditure for public facilities costing more than \$15,000 (total) and considered beyond the scope of normal annual operating expenses.

Financial Recommendations

Pertinent information along with specific details, where necessary, pertaining to each of the proposed projects is included in the “Chronological List of Projects”. Scheduling of these projects over the next six years per respective department is included in the “CIPC Consolidated Spreadsheet”.

As of the publication of this document, Town Staff are preparing results of additional in-depth research that will be used in conjunction with this CIP document during the FY 2016 budget proposal activities of the Town.

Bylaws of the Capital Improvements Program Committee (CIPC)

ARTICLE I AUTHORITY

Pursuant to RSA 674:5 and Warrant Article No. 25, as adopted at the March 12, 1996 Town Meeting, the Lincoln Planning Board hereby creates a permanent standing committee, to be named the "Capital Improvements Program (CIP) Committee."

ARTICLE II PURPOSE

The purpose of the committee will be to assist the Planning Board in its annual adoption of a Capital Improvements Program by performing any task deemed appropriate to the implementation of RSA 674:6 and RSA 674:7.

ARTICLE III MEMBERSHIP

- A. The committee will be comprised of four (4) voting members, as follows:
- Representative of the Planning Board
 - Representative from the Budget Committee
 - Selectman's Designated Representative
 - Public or Staff Representative
- B. The Planning Board may determine changes to the previous year's committee structure at anytime.

ARTICLE IV ORGANIZATION

- A. The Chairman of the committee will be the Representative of the Planning Board.
- B. The Administrator to the Board of Selectmen is hereby designated as the financial officer.
- C. The CIPC Chairman is hereby designated as the primary contact.
- D. The office of the Planning Board/CIP Secretary will be responsible for providing staff support for the purposes of taking and preparing committee minutes and other routine staff needs of the committee.

ARTICLE V RESPONSIBILITIES

- A. The CIP process is generally set forth as follows:
- Step 1:* On or about **June 1st** each year, letters are sent out by the representative of the Planning Board to department heads requesting their detailed CIP project submittal information for the next fiscal year. Each year the department head reassesses all of the prior project requests and adds a new sixth year.
- Step 2:* By **July 1st**, all project requests are due back to the CIP Committee.
- Step 3:* Generally speaking the CIPC meets from **July through October** to prioritize all requested projects and develop the draft CIP. As part of the process, the CIPC may

create a sub-committee; known as the “CIP Advisory Committee,” whose sole purpose will be to assist the CIPC in creating a priority ranking of all CIP proposed projects.

Step 4: By **November 15th**, the CIPC, makes its recommendations to the Planning Board.

Step 5: By the end of **November**, the Planning Board will conduct a public hearing and take action or amend the CIP based on input from the public hearing.

Step 6: By **December 15th**, the Planning Board adopts the CIP and distributes it to the Budget Committee, the Board of Selectmen and the general public to be used as a planning tool.

- B. In addition to a proposed Capital Improvements Program, at the end of its annual work as a CIPC, the Committee will address any matter deemed appropriate by the Committee, including a critique of these committee by-laws.

Last revised by the Planning Board during its meeting of November 26, 2013.

John Hettinger
CIPC Chairman, Clerk of Planning Board

Certification of the Capital Improvement Program

In accordance with the provisions of RSA 674:5-8; the Lincoln Planning Board does hereby adopt the Town of Lincoln Capital Improvement Plan dated *November XX, 2015* which shall be further updated by the Planning Board from time to time.

Date Adopted: *November XX, 2015*

For the Lincoln Planning Board:

Jim Spanos, Chairman

A copy of this document is on file in the Town Clerk's Office in Town Hall as well as at the office of Energy and Planning in Concord.

Numerical List of Projects

<u>#1 No Project Assigned This Number</u>	<u>\$0</u>
<u>#2 Engineering</u> To be used for the general engineering needs of the Town.	<u>\$ On Going</u>
<u>#3 Pumps, Controls, Valves, Monitors</u> Submitted By: Director of Public Works Ongoing replacement of water system equipment.	<u>\$ On Going</u>
<u>#4 Municipal Building Roof Replacement</u> Submitted By: Director of Public Works Replace rood as needed.	<u>\$40,000</u>
<u>#5 Recreation Department Van Replacement '08 White Chevy</u> Submitted By: Recreation Director Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years.	<u>\$24,000</u>
<u>#6 Future Replacement of Exterior Siding on Water Treatment Facility</u> Submitted By: Director of Public Works	<u>\$40,000</u>
<u>#7 Replace Roof of Recycle Center Bldg</u> Submitted By: Director of Public Works Replace roof as needed.	<u>\$15,000</u>
<u>#8 Sewer Maintenance Repair/Replacement</u> Submitted By: Director of Public Works Repair/replace variable frequency drives, Route 3 grinder, motor control center, switch panels, lab equipment, etc.	<u>\$100,000</u>
<u>#9 El Mack Pumper (G13740)</u> Submitted By: Fire Department Purchased 2011, expected life expectancy 25 years. Replacement 2036.	<u>\$350,000</u>
<u>#10 Highway Garage Area Paving</u> Submitted By: Director of Public Works Need to repave the Highway Garage area. This was chipped scale in 1991-1992 and has since been broken up by plowing. There are two phases to this project: 1) Subgrade – Dig out Gravel and Put in ½ CBR for Base Paving Project 2) Repaving or other resurfacing.	<u>\$63,000</u>

#11 Highway Garage Infrastructure \$30,000
Submitted By: Director of Public Works

Complete replacement in 2011, expect 30 year service life. Next planned replacement 2041.

#12 Replace Water Intake Gallery \$500,000
Submitted By: Director of Public Works

Bonded in 2013. Future replacement.

#13 Replace Snow Guns

a. '98 Lenco Northwind	<u>\$10,000</u>
b. '09 Ereco Jr.	<u>\$15,000</u>
c. W/V Gun	<u>\$15,000</u>

#14 Communications Upgrade to Water System \$50,000
Submitted By: Director of Public Works

Improve tele-communications between Boise Brook & Cold Spring Well from the water treatment plant.

#15 Replace 2009 100 CFS Portable Compressor \$15,000
Submitted By: Director of Public Works

Replaced in 2009, expect 20 year service life. Next planned replacement 2029.

#16 Main Street Overhead Utility Relocation Project: Feasibility Study Only \$80,600
Submitted By: CIPC

The project involves the preparation of preliminary design plans and construction cost estimates for the removal of existing utility poles and overhead utility lines from the NH Route 112 right-of-way corridor (Main Street) in Lincoln, New Hampshire, immediately west of the west terminus of the Kancamagus Highway plus utility poles and lines that are located within portions of Class V highways that intersect with Main Street. The scope of work includes installation of replacement period-style lighting poles and luminaries. Presently, overhead utility poles and their associated overhead utility lines dominate the above described corridor. Between the Lincoln-Woodstock town line and the Main Street/Dodge Place intersection, there are 51 poles south of the Main Street travel way and 18 poles north of Main Street within 50' of the right-of-way as well as 6 poles east of I-93 for a total of 75 poles in less than a distance of one (1) mile. The project includes the preparation of only preliminary design plans and cost estimates necessary to identify the removal of all existing poles and underground relocation of existing wires, construction of underground conduit and utility manholes and installation of period-style lighting along Main Street. The funding of this project will enable the Town to make future construction funding decisions based on reliable, engineered plans and construction cost estimates as well as enable the Planning Board to incorporate the project data into various private sector development decisions as properties are developed along Main Street (NH Route 112).

#17 Main Street Sidewalk Extension to Bike Path \$53,000
Submitted By: Director of Public Works

Construct reclaimed stabilized base and pavement replacement. The project replaces an existing facility. It is needed to alleviate substandard conditions or deficiencies. Nordic Inn to Forest Ridge

#18 Library Building Infrastructure \$97,000
Submitted By: Library trustees

Ongoing repair and replacement of library building infrastructure.

#19 Garage/Maintenance Shed At Kanc Rec Area \$37,500
Submitted By: Director of Public Works & Recreation Director

New building for storage of equipment and groomer.

#20 Multi-Use Recreational Path: Kanc Rec Trail: Connection to Penstock \$43,500
Submitted By: CIPC/Director of Public Works

This project is actually Segment #4 from the proposal approved by NHDOT under its 1995 ISTEA program. However, the segment was removed from the 1999 construction contract due to increased costs. The project is a spur from the Penstock Trail. The path begins at the west end of the Penstock Trail, at Forest Ridge Drive, and continues northward (above the existing boulder retaining wall) to connect into the Kanc Recreation Area. Note: in the future, it is envisioned that the trail will extend northward beyond the Forest Ridge Project and eventually connect into the existing (snowmobile) trail system within the U.S. Route 3 corridor. The path will improve safety, improve quality of existing services, provides added capacity to serve growth, provides incentive to economic development and encourages tourism. Town's cost would be \$12,000.

#21 Police Department Dispatch Communications Improvements \$150,000
Submitted By: Emergency Management

This project is needed to develop and improve the existing emergency radio system in PD Dispatch in order to improve communication within the Town of Lincoln, and contract out services to surrounding communities. Town-wide impact. Proposed to be completed in phases as funding is available.

#22 Proposal To Replace Loon Pond Dam \$425,000
Submitted By: Director of Public Works

For replacement and repair of Loon Pond Dam.

#23 Fire Station Building New Location Feasibility Project Needs Estimate

Study of possible second fire department building.

#24 Revaluation Statistical Update/Utilities \$100,000
Submitted By: Board of Selectmen

Revaluation is required every 5 years

#25 Master Plan – Update Town Master Plan \$30,000
Submitted by Planning/Zoning Administrator

Last redraft of Master Plan was conducted in 2015. Revisions are required every ten years.

#26 Sewer Town-wide Jetting & Camera Inspection \$40,000
Submitted By: CIPC

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. To be completed on an ongoing, rolling basis.

#27 Sewage Treatment Aerator Replacement & Upgrade \$20,000
Submitted by: Director of Public Works

To be completed on an ongoing, rolling basis.

#28 Loon Mountain Road Reconstruction –Octagon Lodge to Boyle Brook \$150,000
Submitted By: Director of Public Works

Joint project with Loon Mountain. Completed in 2012.

#29 Solid Waste – Existing Equipment Replacement Fund \$100,000
Submitted By: Director of Public Works

This project creates a fund dedicated to the replacement of existing equipment on a scheduled or unforeseen basis. The service area involves both Lincoln and Woodstock town wide.

#30 Repave Recycle Center Roadway \$100,000
Submitted By: Director of Public Works

Repave sections as needed.

#31 Village Center Trails & Riverfront Park \$2,300,000
Submitted By: CIPC

The project is to construct a river walkway with amenities, parking spaces and landscaping based on the results of a design plan, which has yet to be prepared. The project will provide a new facility. It is needed to create a new facility and provide added capacity to serve growth. Lincoln/Woodstock.

#32 Water Meter Recalibration/Replacement Project \$500,000
Submitted By: Director of Public Works

This project involves the replacement of existing water meters, whose life expectancy is about 10 years. Project was proposed to be implemented in FY 2003-2004 town-wide.

#33 Water Treatment Plant Media Replacement \$85,000
Submitted By: Director of Public Works

Filter media replaced in 2011. Expect a 15 year service life. Next planned replacement 2026.

#34 WTP Additional Unit #3 \$625,000
Submitted By: Director of Public Works

Partially Funded by Capital Reserve, Bedroom Tax and Water Tap Fees. The project expands the capacity of the existing water treatment plant. It is needed to improve quality or efficiency of existing services Town wide. Completed in 2015.

#35 WTP Additional Unit #4 \$655,600
Submitted By: Director of Public Works

The project expands the capacity of the existing water treatment plant. It is needed to improve quality or efficiency of existing services. See the 2001 Water Study prepared by Provan & Lorber. Town-wide.

#36 Beech Wood 1 Paving and Drainage Repairs \$600,000
Submitted by: Director of Public Works

Public Portions of Black Mountain, East Branch, Beechnut, and Brookway

#37 Hanson Farm Road Reconstruction Project \$169,700
Submitted By: Director of Public Works

Construct reclaimed stabilized base and pavement replacement. The project will replace an existing facility. It is needed to improve quality & efficiency of existing service. The project will decrease O&M costs.

#38 Replace or Repair Four Garage Doors at DPW \$15,000
Submitted By: Director of Public Works

Replace as needed, estimated life span 30 years.

#39 Community Center Repairs and Renovations \$ On Going

Includes mechanical systems, interior building components, HVAC systems, roof, siding, pointing, etc.

#40 Ski Slope Top Shed Needs Est.

Replaced in 2009, 20 year plus life expectancy.

#41 Pollard Road Reconstruction/Overlay \$350,000

#42 Town Building Infrastructure \$ On Going

For major repair and replacement of mechanical systems, interior building components, etc.

#43 Water Treatment Plant Bldg Upgrades & Maint. \$50,000
Submitted by: Director of Public Works

Ongoing repair/replacement of WTP building. Addition of new storage room for chemicals and spare equipment.

<u>#44 Replace Pump Wet Ends Connector Road</u>	<u>\$25,000</u>
Submitted by: Director of Public Works	
Sewer pump station equipment needs. Replaced in 2013 next replacement estimated in 2023.	
<u>#45 T-1 Hahn Tower Truck (G11210)</u>	<u>\$1,000,000</u>
Submitted by: Fire Department	
<u>#46 EZ Int'l 4900 Pumper (G02874)</u>	<u>\$400,000</u>
Submitted by: Fire Department	
<u>#47 R4 Rescue Vehicle</u>	<u>\$300,000</u>
Submitted by: Fire Department	
<u>#48 Replace River Intake Pumps Reserve Fund</u>	<u>\$95,500</u>
Submitted by: Director of Public Works	
Replaced rebuilt in 2005 – will need replacement in 2020.	
<u>#49 Rebuild/Replace Dumpster Vertical Pumps</u>	<u>\$30,000</u>
Submitted by: Director of Public Works	
<u>#50 Rebuild/Replace Backwash Pumps/Motors</u>	<u>\$16,000</u>
Submitted by: Director of Public Works	
<u>#51 Replace Water Treatment Plant Caterpillar Propane Generator</u>	<u>\$53,000</u>
Submitted by: Director of Public Works	
Water treatment plant generator, replaced in 1992.	
<u>#52 Replace Finish Water Pumps & 6 VFD's</u>	<u>\$25,800</u>
Submitted by: Director of Public Works	
<u>#53 Replace The Motor Control Center and Variable Frequency Drives</u>	<u>\$45,000</u>
Submitted by: Director of Public Works	
Remove and replace the outdated and deteriorated Westinghouse motor control center at the waste water treatment plant.	
<u>#54 Clean Cold Springs Well</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#55 Rue Gionet Box Out and Drainage</u>	<u>\$ 90,000</u>
Submitted by: Director of Public Works	
<u>#56 Repair/Replace Salt Storage Shed At DPW</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	
<u>#57 Town Wide Manhole Inspection/ Repair/ Engineering</u>	<u>\$ On Going</u>
Submitted by: BOS	

<u>#58 Replace Sewage Treatment Plant Generator</u>	<u>\$80,000</u>
Submitted by: Director of Public Works	
Sewer treatment plant generator, 20 year life span.	
<u>#59 Install Truck Scale At Solid Waste Facility</u>	<u>\$80,000</u>
Submitted by: Director of Public Works	
Install new scale at solid waste facility to weigh vehicles to allow facility to charge by actual waste.	
<u>#60 Dredge Lagoons & Sludge Removal</u>	<u>\$750,000</u>
Submitted by: Director of Public Works	
Needed to comply with State regulations.	
<u>#61 Int'l 7400 Dump</u>	<u>\$80,000</u>
Submitted by: Director of Public Works	
<u>#62 Chevy 2500</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#63 Replace Sidewalk Plowing/Mowing Tractor</u>	<u>\$87,000</u>
Submitted by: Director of Public Works	
Purchase in 2006, 15 year life expectancy.	
<u>#64 Replace (2) 11' Frink Snow Plows</u>	<u>\$18,000</u>
Submitted by: Director of Public Works	
<u>#65 Replace 2012 Ford 250 Small Pick-Up</u>	<u>\$40,000</u>
Submitted by: Director of Public Works	
<u>#66 Replace 2011 Ford 550 Dump Truck</u>	<u>\$60,000</u>
Submitted by: Director of Public Works	
<u>#67 Replace 2008 Chevy 2500 4wd</u>	<u>\$50,000</u>
Submitted by: Director of Public Works	
<u>#68 Replace Back Hoe</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	
Replaced in 2014, expect 15 year life span.	
<u>#69 Replace Front End Loader</u>	<u>\$100,000</u>
Submitted by: Director of Public Works	

#70 Design/Construct Upgraded Sewer Treatment Plant \$8,000,000
Submitted by: Director of Public Works

The present sewage treatment facility will require upgrading in the near future. It is estimated that funds need to begin being appropriated for engineering and design of an upgraded sewer treatment plant starting in 2019.

#71 Reclaim and Pave West Street and Engineering \$550,000
Submitted by: Director of Public Works

#72 Burndy/Old Airport Road/Conant Road \$200,000
Submitted by: Director of Public Works

#73 Matching Portion of Loon Int'l Bridge \$6,300,000
Submitted by: Director of Public Works

Town portion of costs estimated at approximately \$325,000 (or 5%).

#74 East Branch Pemi River Levee \$1,100,000
Submitted by: Director of Public Works

Potential bond project.

#75 Replace Playground Equipment at Kanc Rec \$21,200
Submitted by: Director of Public Works

#76 Library Technology Maintenance, Upgrades and Repairs \$15,000
Submitted by: Library

The Library has 1-server and 2- computers which are presently deemed satisfactory for use. However 2-computers need replacing, and 5-computers need upgrading. Future computer replacement will be done on an on-going basis as needed.

#77 River Crossing At Cold Spring Well \$50,000
Submitted by: Director of Public Works

Replace existing utilities crossing the main stem of the Pemi River to the Cold Spring Well.

#78 Repair/Replace Bombardier Groomer \$90,000
Submitted by: Recreation Department

Covers intermediate repair and eventual replacement of Bombardier Groomer in 2018.

#79 Repair Replace Caterpillar Diesel Tow Engine \$14,000
Submitted by: Recreation Department

This item was replaced in 2005 and is recommended to be replaced in 2016.

#80 Repair/Replace Vinyl Siding On Fire Station \$30,000
Submitted by: Fire Department

Estimate completing work in 2020.

#81 Kanc Rec Infrastructure (Dug Outs, Bull Wheel Bld'g, Etc.) \$15,000
Submitted by: Recreation Director

Initial work for 2017 includes replacing the bull wheel hut, but project also includes concession stand and dugouts yet to be scheduled.

#82 Community Center Future Expansion \$ Needs Est.
Submitted by: Recreation Director

Short term repair roof of "old" barn and long term renovate it for use as a storage facility. Rotary may provide grant to complete this work.

#83 Replace 10 Torque Valves \$110,300
Submitted by: Director of Public Works/Water Department

#84 Sewer Inflow Study on Down Town Area and Route 112 \$50,000
Submitted By: Director of Public Works

The project will provide new data on the sewer system. It is needed to enable decisions pertaining to improvement of quality or efficiency of existing service as well as future needs of the Town in regards to master planning. Has to be completed per EPA schedule.

#85 Fire Department Building Infrastructure \$ On Going
Submitted By: Fire Department

For major repair and replacement of mechanical systems, interior building components, etc.

#86 Fire Department Parking Lot Paving \$ Needs Est.
Submitted By: Fire Department

Completed in 2013, life expectancy 20 years.

#87 Van Replacement '05 White Chevy \$20,000
Submitted By: Recreation Department

Current use, wear and tear, and average annual mileage accumulating indicate the van will need to be replaced within five years.

#88 Recycle Center Facilities and Land Improvements and Replacements \$ Needs Est.
Submitted By: Director of Public Works

#89 Riverside Cemetery Road Reconstruction \$90,000
Submitted By: Director of Public Works

#90 Laboratory/Office Repairs and Maintenance in Sewer Treatment Plant \$60,000
Submitted By: Director of Public Works

Includes repairs and replacement of laboratory equipment and repairs to the building.

#91 Move Loon Booster Pump Station \$125,000
Submitted By: Director of Public Works

Project completed in 2015.

#92 Upgrade Water Treatment Plant Reservoir and Culvert \$155,000
Submitted By: Director of Public Works

To divert flood waters to prevent the erosion of Westwood Drive and adjacent properties. Project to be completed in 2016.

#93 Reclaim Edgewood and Coolidge Roads \$160,000
Submitted By: Director of Public Works

Road to be shim coated in 2015 to effect temporary repairs until final project can be completed in 2018.

#94 Reclaim Liberty Road \$250,000
Submitted By: Director of Public Works

Presently scheduled to be completed in 2022.

#95 Ongoing Culverts and Drainage Repairs \$ On Going
Submitted By: Director of Public Works

#96 Sidewalk Maintenance \$ On Going
Submitted By: Director of Public Works

#97 Kanc Rec Area Parking Lot Reclamation (Gravel) \$20,000
Submitted By: Director of Public Works and Director of Recreation

#98 Rebuild Boise Brook Pumps (2) \$16,000
Submitted By: Director of Public Works

These 2 pumps are 20 years old and first one is in the process of being rebuilt in 2015. Life expectancy is 7-8 years.

#99 Cemetery Expansion \$200,000
Submitted by: Cemetery Trustees

To include expansion of current area, addition of cremation burial site and const'n of a new maintenance bldg.

#100 Route 3 Water Treatment Plant \$2,000,000
Submitted By: Director of Public Works

Investigate the possibility of a future water treatment plant to serve the north end of Lincoln.

#101 Upgrade Cold Spring Well Facility

\$7,500

Submitted By: Director of Public Works

Includes repairs and upgrades to the Cold Spring Well facility.

CIPC 2016 Consolidated Spreadsheet

Dated: October 20, 2015

Pjt. No.	Project Title	Completed Last/Next	Total Est'd Cost ⁽¹⁾	CRF Balance	FY 2015	CIPC Rec. FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Remaining After 2021
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I. 1310-305 Revaluation

Est'd 01/01/16 CRF Balance:		\$42,204										
Un-Allocated CRF Balance:		\$0										
24	Revaluation/Statistical Update/Utilities ⁽²⁾		\$100,000	\$42,204	\$20,000	\$33,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	Ongoing
Town Administration Total:			\$100,000	\$42,204	\$20,000	\$33,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
					1.6%	2.9%	2.2%	2.1%	2.0%	2.0%	2.7%	

II. 1310-323 Property & Building Maint.

Est'd 01/01/16 CRF Balance:		\$31,503										
Un-Allocated CRF Balance:		\$3										
4	Municipal Building Roof Replacement	2013/2033	\$40,000									\$40,000
6	Replace Exterior Siding On Water Treatment Plant	2014/2031	\$40,000									\$40,000
7	Replace Roof of Recycle Center Bldg	?/2017	\$15,000	\$3,000	\$3,000	\$3,000	\$3,000					\$6,000
10	Highway Garage Area Paving	?	\$63,000									\$63,000
11	Highway Garage Infrastructure	2011/2041	\$30,000									\$30,000
19	Garage/Maintenance Shed At Kanc Rec Area	?/2018	\$37,500			\$12,000	\$10,000	\$8,000				\$7,500
23	Fire Station Building New Location Feasibility Project											
38	Replace or Repair Four Garage Doors At DPW	2013/2043	\$15,000									\$15,000
40	Ski Slope Top Shed	2009/2029	Needs Est.									
42	Town Building Infrastructure	1998/?	On Going			\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	On Going
56	Repair/Replace Town Owned Salt Shed	1994/2019	\$100,000	\$15,000	\$15,000	\$15,000	\$20,000	\$20,000	\$30,000			\$0
81	Kanc Rec Infrastructure (Dug Outs, Bull Wheel Bldg, Etc.)	?/2017	\$15,000	\$8,500		\$1,000	\$4,000					\$1,500
80	Vinyl Siding on Fire Station	1987/2020	\$30,000						\$15,000	\$15,000		\$0
85	Fire Department Building Infrastructure	2013/?	Ongoing	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	Ongoing
86	Pave Fire Department Parking Lot	2013/2033	Needs Est.									\$0
97	Kanc Rec Area Parking Lot Reclamation (Gravel)	/2019	\$20,000			\$5,000	\$5,000	\$5,000				\$0
Misc. Maintenance/Repair/Replacement						\$5,000	\$5,000	\$5,000				\$0
a Exterior Concrete & Brickwork OnTownhall		2007/2019	\$15,000			\$5,000	\$5,000	\$5,000				
Property & Building Maintenance Total:			\$420,500	\$31,500	\$23,000	\$44,000	\$55,000	\$46,000	\$63,000	\$23,000	\$8,000	\$203,000
					1.8%	3.9%	4.7%	3.8%	5.0%	1.8%	0.9%	

Pjt. No.	Project Title	Completed Last/Next	Total Est'd Cost ⁽¹⁾	CRF Balance	FY 2015	CIPC Rec. FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Remaining After 2021
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B. 1310-307 Sewer Rehabilitation

Est'd 01/01/16 CRF Balance:		CRF Balance										
Un-Allocated CRF Balance:		\$41										
Est'd 01/01/16 CRF Balance:		\$383,753										
8	Sewer Maintenance Repair/Replacement		\$100,000	\$400		\$20,000	\$20,000	\$5,000	\$5,000	\$5,000	\$5,000	\$39,600
26	Sewer Town-wide Jetting & Camera Inspection	Ongoing	\$40,000	\$1,088	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	-\$3,088
27	Sewage Treatment Aerater Rplmnt & Upgd ⁽¹⁾		\$20,000	\$5,164	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	-\$9,164
44	Replace Pump Wet Ends Connector Road	2013/2023	\$25,000						\$5,000	\$5,000	\$5,000	\$10,000
53	Replace Motor Control Center & Var. Freq. Drives	/2018	\$45,000			\$10,000	\$15,000	\$20,000				\$0
57	Town Wide Manhole Inspection/Repair/Engineering		Ongoing	\$79,910	\$30,000	\$40,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	
58	Replace Sewer Treatment Plant Generator	2014/2034	\$80,000	\$17,150								\$62,850
60	Dredge Lagoons and Sludge Removal	?/2018	\$750,000	\$210,000		\$180,000	\$155,000	\$170,000	\$45,000			-\$10,000
70	Design/Construct Upgraded Sewer Trmt Plant. - PBP	/2022	\$8,000,000	\$25,000	\$25,000			\$50,000	\$90,000	\$200,000	\$200,000	\$7,435,000
84	Sewer Inflow Study	/2014	\$50,000	\$25,000		\$25,000						\$0
90	Laboratory/Office Repairs and Maintenance	Ongoing	\$60,000	\$20,000		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	-\$20,000
Misc. Maintenance/Repair/Replacement												
			Sewer System Rehabilitation Total:		\$9,170,000	\$383,712	\$66,000	\$296,000	\$271,000	\$236,000	\$236,000	\$7,505,197

PBP -Potential Bond Project

C. 1310-317 Public Works Eqpt.

Est'd 01/01/16 CRF Balance:		CRF Balance										
Un-Allocated CRF Balance:		\$44										
Est'd 01/01/16 CRF Balance:		\$46,790										
15	Replace 2009 100 CFS Portable Compressor	2009/2029	\$15,000									\$15,000
61	Replace Int'l 7400 Dump Truck	2009/2019	\$80,000		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
62	Rpl Chevy 2500	2013/2020	\$50,000	\$9,244		\$10,000	\$10,000	\$10,000	\$10,000	\$20,000	\$20,000	-\$9,244
63	Rpl Sidewalk Plowing/Mowing Tractor	2006/2021	\$87,000					\$18,000	\$18,000	\$36,000	\$15,000	\$0
64	Replace 2 - 11' Frink Snow Plows	2009/2018	\$18,000			\$9,000	\$9,000					\$0
65	Replace 2012 FORD 250	2012/2022	\$40,000	\$12,000	\$12,000			\$10,000	\$10,000	\$10,000	\$10,000	-\$2,000
66	Replace 2011 FORD 550 Dmp Truck	2011/2018	\$60,000	\$12,000		\$16,000	\$16,000	\$16,000				\$0
67	Replace 2008 CHEVY 2500 4WD	2008/2017	\$50,000		\$25,000	\$25,000						\$0
68	Replace Back Hoe	2014/2029	\$100,000					\$10,000	\$10,000	\$10,000	\$10,000	\$70,000
69	Replace Front End Loader	2004/2019	\$100,000		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000			\$0
Misc. Maintenance/Repair/Replacement												
			Public Works Vehicles Total:		\$615,000	\$46,746	\$12,000	\$96,000	\$98,000	\$78,000	\$37,000	\$73,756
			a. Replace/Repair Misc. Equipment		\$15,000	\$13,502		\$2,000	\$2,000	\$2,000	\$2,000	\$0

Pjt. No.	Project Title	Completed Last/Next	Total Est'd Cost ⁽³⁾	CRF Balance	FY 2015	CIPC Rec. FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Remaining After 2021
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D. 1310-306 Roads & Streets

Est'd 01/01/16 CRF Balance:		\$534,214										
Un-Allocated CRF Balance:		\$29,052										
17	Main Street Sidewalk Extension To Bike Path		\$53,000									
20	Multi-Use Rec. Path: KRC to Penstock Trail		\$43,500									
28	Loon Mountain Road Reconstr'n (Oct'n to Boyle Brk)	2012/2032	\$150,000									nila
36	*Beech Wood 1 Paving & Drainage Repairs	2013/2023	\$600,000	\$260,609	\$100,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	-\$80,609
37	*Hanson Farm Road Reconstruction	?/2016	\$169,700	\$23,536		\$75,000	\$75,000					-\$3,836
41	Pollard Road Reconstruction/Overlay	2002/2020	\$350,000	\$7,585	\$120,000					\$50,000	\$50,000	\$242,415
55	Rue Gionet Box Out and Drainage	?/2019	\$90,000			\$30,000	\$30,000	\$30,000	\$30,000			\$0
71	*Reclaim & Pave West Street and Engineering	?/2016	\$105,000	\$104,943	\$50,000							\$57
72	Bumdy/Old Airport Road/Conant Road	?/2019	\$200,000			\$25,000	\$25,000	\$25,000	\$125,000			\$0
89	Riverside Cemetary Road Reconstruction	1990/2018	\$90,000			\$30,000	\$30,000	\$30,000				\$0
93	Reclaim Edgewood & Coolidge Roads	?/2018	\$160,000			\$60,000	\$60,000	\$60,000				\$0
94	Reclaim Liberty/Eagle Cliff Road	2009/2022	\$250,000				\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
95	Ongoing Culverts and Drainage Repairs	/2015	On Going	\$45,000	\$45,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	On Going
96	Sidewalk Maintenance		On Going	\$20,775	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	On Going

Misc. Maintenance/Repair/Replacement												
a.	General Crack Sealing	On Going	\$16,446	\$10,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
b.	Maple Street Overlay	2009/2019	\$18,000			\$6,000	\$6,000	\$6,000	\$6,000			\$0
c.	Church Street Overlay	2009/2019	\$30,000			\$10,000	\$10,000	\$10,000	\$10,000			\$0
d.	School Street Overlay	2010/2020	\$25,000				\$8,500	\$8,500	\$8,500	\$8,500	\$8,500	\$0
e.	East Spur Road Overlay	2010/2020	\$24,000				\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$0
f.	Franklin Street Overlay	2000/2015	\$15,000	\$8,000	\$7,500							\$7,000
g.	Labrecque Street Overlay	2000/2015	\$21,000	\$9,000	\$8,500	\$4,000						\$8,000
h.	Back alleys Overlay	2012/2022	\$15,000							\$5,000	\$5,000	\$5,000
i.	Luanne Lane Overlay	2000/2015	\$8,000				\$8,000	\$8,000				\$0
j.	Boyl & Bourassa Overlay	2015/2025	\$30,000	\$4,268	\$30,000							\$25,732
k.	Railings/Paving Bike Path Along Route 112		On Going	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	On Going
l.	Dodge Place Overlay	2010/2030	\$15,000							\$5,000	\$5,000	\$5,000
Road and Street Construction Total:			\$2,462,200	\$505,162	\$388,000	\$292,000	\$382,000	\$327,500	\$339,500	\$228,000	\$212,000	\$208,760

* Street Repair Priority PBP -Potential Bond Project

Department of Public Works Total:											
		\$17,371,900	\$1,507,729	\$1,039,000	\$786,500	\$845,500	\$814,000	\$738,000	\$634,500	\$580,000	\$11,035,603
			82.9%		69.8%	72.7%	67.4%	59.1%	50.1%	63.6%	

Pjt. No.	Project Title	Completed Last/Next	Total Est'd Cost ⁽¹⁾	CRF Balance	FY 2015	CIPC Rec. FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Remaining After 2021
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VII. Major Infrastructure

73	Matching Replacement of Loon Mtn Int'l Bridge Rprs*		\$6,300,000	\$300,000		\$25,000						
Major Infrastructure Total:			\$6,300,000	\$300,000	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
			0.0%	2.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

*None Lapsing Appropriation - NOT FUNDED IN 2013

VIII. 1310-316 Solid Waste

Est'd 01/01/16 CRF Balance:		Un-Allocated CRF Balance:	
29	Solid Waste - Existing Equip. Replacement Fund	Ongoing	\$54,296
30	Repare Recycle Center Roadway	1980/2019	\$10,000
59	Install Truck Scale	/2021	\$80,000
88	Facility & Land Improvements and Replacements	Needs Est.	-\$5,280
Misc. Maintenance/Repair/Replacement			
Solid Waste Facility Improvements Total:			\$49,016
		0.8%	1.3%
		1.7%	2.1%
		2.0%	2.0%
		4.0%	5.5%
			#VALUE!

IX. 1310-321 Kanc Equipment

Est'd 01/01/16 CRF Balance:		Un-Allocated CRF Balance:	
A. Parks			
5	Van Replacement '08	2010/2017	\$12,000
75	Replace Playground Eqpt	2007/2022	\$21,200
87	Van Replacement '05 White Chevy	2008/2015	\$20,000
Misc. Maintenance/Repair/Replacement			
Parks Total:			\$53,416
			\$11
			\$12,000
			\$5,000
			\$5,000
			\$12,000
			\$20,000
			\$10,000
			\$15,000
			\$25,000
			\$25,000
			\$50,000
			\$50,000
			\$1,200
			\$0

B. Ski Slope

13	Replace Snowguns											
a. '98 Lenco		1998/2016	\$10,000									\$0
b. '09 Ereco Jr.		2014/2024	\$1,750									\$13,250
c. W/V Gun		/2020	\$643									\$4,357
78	Repair/Replace Bombardier Groomer	2002/2018	\$90,000									-\$2,321
79	Replace/Repair Caterpillar Diesel Tow Engine	2005/2016	\$15,000									\$1,310
Misc. Maintenance/Repair/Replacement												
Ski Slope Total:			\$73,404									\$16,596
			\$5,000									\$0
			\$15,000									\$5,000
			\$5,000									\$5,000
			\$15,000									\$15,000
			\$20,000									\$12,000
			\$10,000									\$5,000
			\$65,200									\$1,200

Pjt. No.	Project Title	Completed Last/Next	Total Est'd Cost ⁽¹⁾	CRF Balance	FY 2015	CIPC Rec. FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Remaining After 2021
C. 1310-302 Community Center												
39	Community Center Building Infrastructure		Est'd 01/01/16 CRF Balance: \$2,805 Un-Allocated CRF Balance: \$0			\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	Ongoing
82	Community Center Future Expansion/Garage	/2015	Ongoing Needs Est. \$2,805	\$2,805								TBD
		Community Maintenance Expense Trust Total:		\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$0

Recreation Department Total: \$210,200 \$96,209 \$15,000 \$31,000 \$24,000 \$14,000 \$14,000 \$9,000 \$17,796
 1.2% 2.7% 2.0% 1.1% 1.1% 1.0%

X. Library

A. 1310-310 Library Technology

		Est'd 01/01/16 CRF Balance:		\$1								
		Un-Allocated CRF Balance:		\$0								
76	Technology maintenance, upgrades and repairs	2015/On Going	\$15,000	\$1	\$4,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,999
		Library Technology Total:		\$1	\$4,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,999

Pjt. No.	Project Title	Completed Last/Next	Total Est'd Cost ⁽³⁾	CRF Balance	FY 2015	CIPC Rec. FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Remaining After 2021
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BOND PROJECTS After 2015:

12	Proposal To Replace River Intake Gallery - PBP	2014/2034	\$500,000	\$5,000	\$57,400	\$57,400	\$57,400	\$57,400	\$57,400	\$57,400	\$57,400	\$57,400
71	West Street Reconstruction	/2016	\$800,000			\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
74	East Branch Pemi River Levee (Bond Project)		\$1,100,000			\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
					\$57,400	\$227,400	\$227,400	\$227,400	\$227,400	\$227,400	\$227,400	\$227,400

TOTALS Including BOND SERVICE⁽³⁾												
					\$1,310,400	\$1,354,900	\$1,389,900	\$1,435,400	\$1,476,400	\$1,492,900	\$1,139,400	

Target:	\$1,311,396	\$1,350,738	\$1,391,260	\$1,432,998	\$1,475,988	\$1,520,267	\$1,565,875
Discrepancy:	\$ (996)	\$ 4,162	\$ (1,360)	\$ 2,402	\$ 412	\$ (27,367)	\$ (426,475)

* 2015 -2021 Target for capital projects and bonds service set at 2014 Actual of \$1,273,200 adjusted for inflation of +3.0% annually.

NOTES:

- 1 Amounts appropriated for WWTP Aerator Replacement Project are expended in same fiscal year as appropriation.
- 2 The "TOTALS" figure under the column "Total Est'd Cost" does not include the ongoing annual cost for revaluation maintenance.
- 3 In some instances new estimates or an inflation factor of 3.0% has been applied to the estimates in the column titled "Total Est'd Cost".
- 4 Sewer tap fee funds available for all Waste Water Treatment plant and Town infrastructure projects.

Estimated: 01/01/16 Balance of Capital Reserve Accounts:

1310-305 Revaluation	\$42,204	1310-316 Solid Waste	\$49,021
1310-323 Property & Building Maint.	\$31,503	1310-321 Kanc Equipment	\$93,416
1310-318 Planning & Engineering	\$3,736	1310-302 Community Center	\$2,805
1310-324 Village Cir & Rvr Front Park	\$33,709	1310-310 Library Technology	\$1
1310-309 Police Dept.	\$35,490	1310-314 Library Building	\$19,183
1310-304 Fire Dept	\$182,167	1310-328 Cemetery Maint. Exp. Trust	\$33,774
1310-308 Water Rehabilitation	\$600,874	1310-327 Cemetery Trust Fund	\$61,114
1310-307 Sewer Rehabilitation	\$383,753	1310-326 Memorial Park	\$100
1310-317 Public Works Eqpt.	\$46,790	1310-322 Roland Dubois Settlement	\$351,957
1310-306 Roads & Streets	\$534,214	TOTAL	\$2,505,812

01/01/16 Balance of Special Account Funds:

Sewer Tap Fee Account	\$205,440
Water Treatment Cell	\$165,746
Water Tap Fees	\$173,008
1310-325 Employee Separation	\$14,291
TOTAL	\$558,485